

Disclaimer

This presentation contains forward-looking statements that reflect management's current views with respect to certain future events and potential financial performance. Although Nordea believes that the expectations reflected in such forward-looking statements are reasonable, no assurance can be given that such expectations will prove to have been correct. Accordingly, results could differ materially from those set out in the forward-looking statements as a result of various factors.

Important factors that may cause such a difference for Nordea include, but are not limited to: (i) the macroeconomic development, (ii) change in the competitive climate, (iii) change in the regulatory environment and other government actions and (iv) change in interest rate and foreign exchange rate levels.

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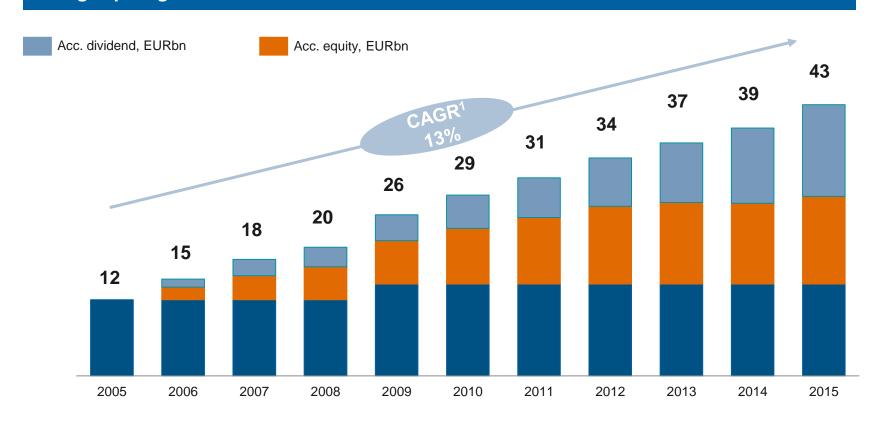
Highlights

2015 vs. 2014*

- ✓ Income up 3%
- ✓ Cost target of EUR 4.7bn achieved
- ✓ Improved credit quality
- ✓ CET 1 ratio improved 80 bps to 16.5%
- ✓ Proposed dividend of EUR 0.64 cent
 - ✓ New dividend policy
- √ 2016-2018 a transition period
 - ✓ Execute on transformational change agenda
 - ✓ Key activities lead to a restructuring charge of EUR 263m.
 - ✓ Investments in core banking platform and digital customer solutions

Strong Nordea track record

Strong capital generation and stable returns at low risk¹



CET 1 Ratio, % 5.9²

16.5



¹⁾ CAGR 2015 vs. 2005, adjusted for EUR 2.5bn rights issue in 2009. Equity columns represents end-of-period equity less dividends for the year. No assumption on reinvestment rate for paid out dividends

²⁾ Calculated as Tier 1 capital excl. hybrid loans

The most stable bank in the Nordics

Nordea and peers 2006 - Q3 2015, % 142 **Quarterly** net volatility profit **79** 47 37 24 **17** Nordea Peer 1 Peer 2 Peer 4 Peer 3 Peer 5 1.06 Quarterly CET1 ratio 0.89 0.53 0.35 0.33 0.21 Nordea Peer 2 Max Peer 1 Peer 3 Peer 4 Peer 5 quarterly 0.38 3.24 0.72 1.42 2.15 0.65



drop

Q4 2015 financial results highlights

Financial results

EURm	Q4/15	Q3/15	Chg Q4/Q3 %	Loc. curr. Chg %	Chg Q4/Q4 %	Loc. curr. Chg %	2015	2014	Chg 15/14 %	Loc. curr. Chg %
Net interest income	1 241	1 272	-2	-2	-8	-6	5 110	5 482	-7	-4
Net fee & commission income	768	717	7	7	1	2	3 025	2 842	6	8
Net fair value result	436	222	96	95	19	17	1 703	1 425	20	19
Total income*	2 645	2 253	17	17	5	7	10 140	10 241	-1	1
Total income*, **	2 469	2 253	10	10	-2	0	9 964	9 864	1 (3
Total expenses	-1 476	-1 108	33	33	20	21	-4 957	-5 400	-8	-6
Total expenses**	-1 213	-1 108	9	9	-2	0	-4 694	-4 866	-4	-1
Net loan losses	-142	-112	27	25	10	12	-479	-534	-10	-8
Operating profit	1 027	1 033	-1	0	-11	-9	4 704	4 307	9	11
Operating profit**	1 114	1033	8	8	-4	-2	4 791	4 464	7	9
Net profit from cont. op	848	780	9	10	-3	-2	3 662	3 357	9	11
Return on equity** (%)	11.5	10.4	+110 bps	-	-30 bps	-	12.3	11.5	+80 bps	_
CET1 capital ratio (%)	16.5	16.3	+20 bps	-	+80 bps	-	16.5	15.7	+80 bps	-
Cost/income ratio** (%)	49	49	-10 bps	-	+20bps	-	47	49	-220 bps	-

^{*} Including other income

^{**} Excluding non-recurring items

Retail Banking financial development

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EURm	Q4/15	Q3/15	Chg Q4/Q3 %	2015	2014	Chg 15/1 4 %	Chg 15/14 local %	
Net interest income	847	866	-2	3 502	3 832	-9	-7	
Net fee & commission income	248	264	-6	1 077	1 094	-2	-1	•
Net fair value result	100	104	-4	438	398	10	13	
Total income	1 200	1 251	-4	5 063	5 361	-6	-4	•
Total expenses	-637	-638	0	-2 593	-2 825	-8	-6	
Net loan losses	-83	-67	24	-316	-431	-27	-26	
Operating profit	480	546	-12	2 154	2 105	2	4	

COMMENTS

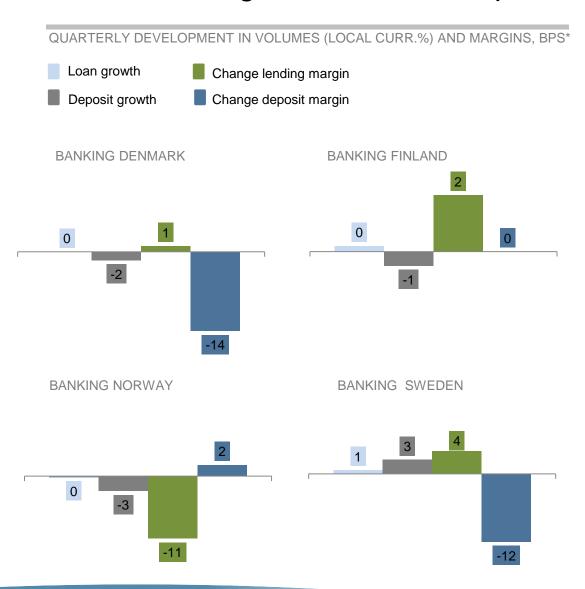
Income:

- Lower interest rates pressure deposit margins
- Good lending growth in households in Sweden and Norway – low elsewhere
- Low activity in Denmark puts pressure on NCI in Q4

Costs:

- Reduced costs by 6% y-o-y
- Unchanged costs q-o-q despite seasonality

Retail Banking business development



BUSINESS UPDATE

Customers usage of online continue to accelerate

 Every 7th advisory meeting was online in Q4

Increased investments to take lead in digital solutions

- Next generation online and mobile solutions customers
- Establish hubs in Finland and Denmark
- 200+ specialists to be employed during 2016

^{*} All volumes and margins are averages for the period

Wholesale Banking financial development

FINANCIAL RESULT	COMMENTS

EURm	Q4/15	Q3/15	Chg Q4/Q3 %	2015	2014	Chg 15/14 %	Chg 15/14 local %
Net interest income	256	262	-2	1 036	1 124	-8	-4
Net fee & commission income	152	130	17	564	630	-10	-9
Net fair value result	190	95	100	829	679	22	22
Total income	598	488	23	2 431	2 437	0	2
Total expenses	-230	-189	22	-873	-863	1	4
Net loan losses	-56	-47	19	-158	-98	61	72
Operating profit	312	252	24	1 400	1 476	-5	-4

Income:

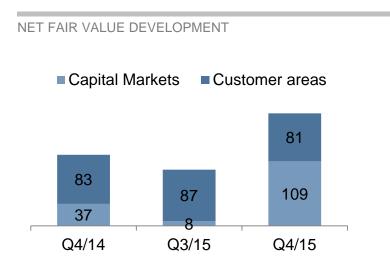
- Strong demand for event-driven transactions
- High activity level for institutional customers
- Higher activity in FICC

Costs:

 Improved C/I ratio to 38%, from 39% on previous quarter



Wholesale Banking business development

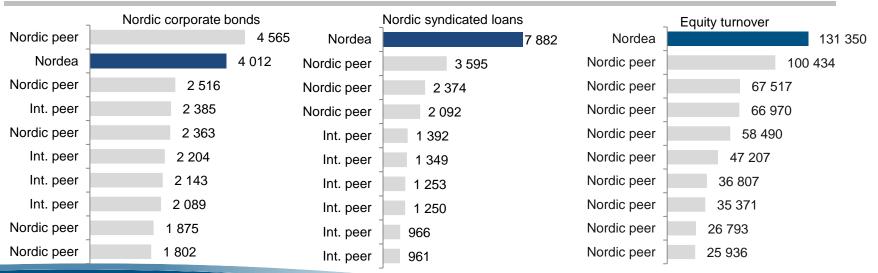


BUSINESS UPDATE

Leading wholesale bank in the Nordics

- Ranked #1 in Nordic equities by Prospera
- Largest customer base according to Greenwich
- Lead advisor for major IPOs
- Increased activity, lending and transactions

LEAGUE TABLES 2015, EURm





Wealth Management financial development

FINANCIAL RESULT

EURm	Q4/15	Q3/15	Chg Q4/Q3 %	2015	2014	Chg 15/14 %	Chg 15/14 local %
Net interest income	36	33	9	121	141	-14	-13
Net fee & commission income	384	332	16	1 437	1 170	23	23
Net fair value result	92	72	28	341	355	-4	-3
Total income	523	442	18	1 929	1 693	14	15
Total expenses	-203	-198	3	-801	-785	2	3
Net loan losses	0	0	0	-1	-3	-67	-62
Operating profit	320	244	31	1 127	905	25	25

COMMENTS

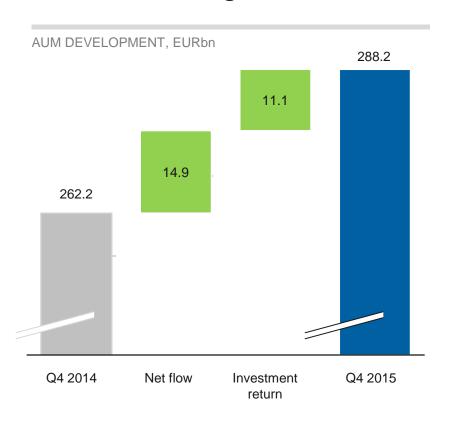
Income:

- Assets under Management, up 5% on previous quarter
- High demand from Private Banking customers
- Record level of gross written premiums in Life and Pension
- 89% of premiums are market return products

Costs:

 Seasonal fluctuations in costs, down 2% from Q4/14

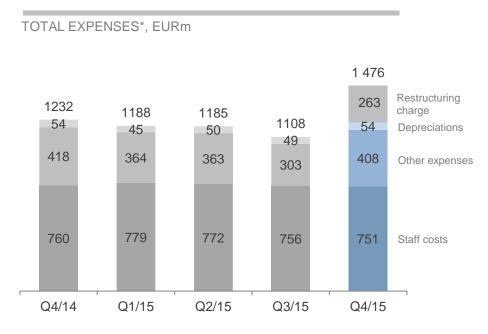
Wealth Management business development



BUSINESS UPDATE

- Top ten bestselling fund provider in Europe for the fourth consecutive year (per November 2015)
- International sales of Nordea Funds exceeded Nordic sales in the fourth quarter
- Awarded Best Private Bank in the Nordics by The Banker
- Nordea Stable Return fund #5 of the funds in Europe with the largest net flow in 2015

Long term improvement in cost efficiency



COMMENTS

- Full year cost target of EUR 4.7bn* reached
- Increased costs q-o-q due to seasonality and regulatory requirements
- All-time-low cost to income ratio* for 2015 of 47.1%
- Approximately 3% cost increase in local currencies expected in 2016 due to IT and compliance projects



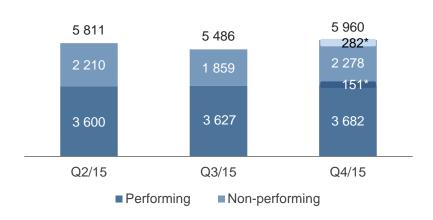
^{*} Excluding non-recurring items

^{**} Rolling four quarters

Solid asset quality with strongly rated customers







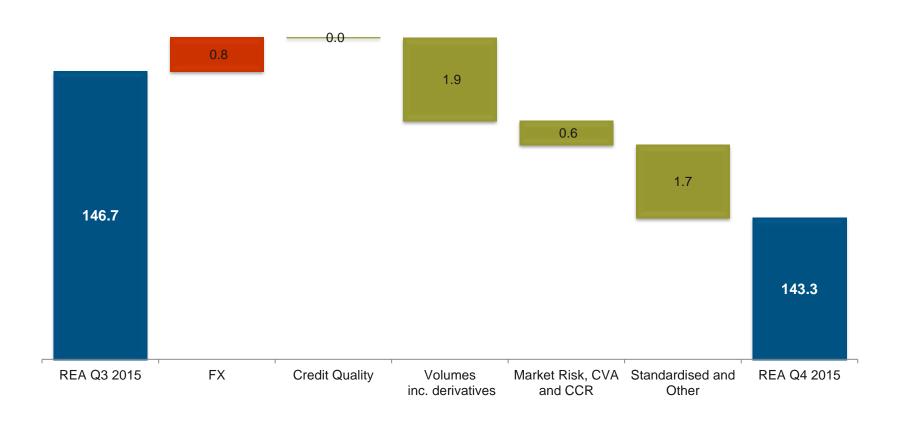
COMMENTS

- Loan losses at 17 bps
- Solid credit quality with low negative migration
- Impaired loans ratio increased from 145bps to 162bps
 - Increase is mainly in household portfolio as an outcome of a new collective provision model and aligned reporting practice.
 - The overall quality of the portfolio has not deteriorated
- Deteriorated market environment has weakened the general credit quality in subportfolios with strong commodity price connection:
 - Oil & Gas, Offshore & Oil services, EUR
 6.3bn, <2% of total exposure (exposure at default)
 - Russia EUR 5.5bn, 1% of total exposure (exposure at default)
- Total loan loss level expected to stay within long term loan loss average of 16 bps during the coming quarters



REA is down EUR 3.4bn to EUR 143.3bn

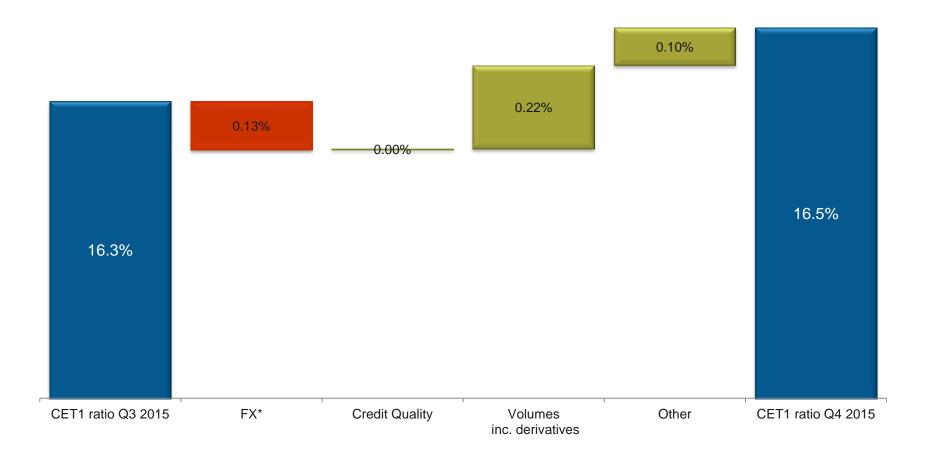
RETURN ON EQUITY DEVELOPMENT, %





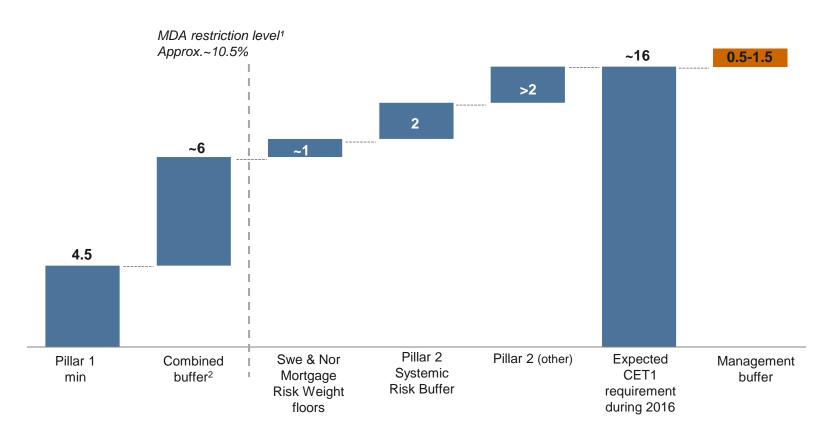
Common Equity Tier 1 ratio improved to 16.5%

COMMON EQUITY TIER 1 RATIO DEVELOPMENT, %



Nordea expects to operate the bank with a CET 1 ratio of approximately 16.5% during 2016

COMMON EQUITY TIER 1 RATIO BUILD-UP, %



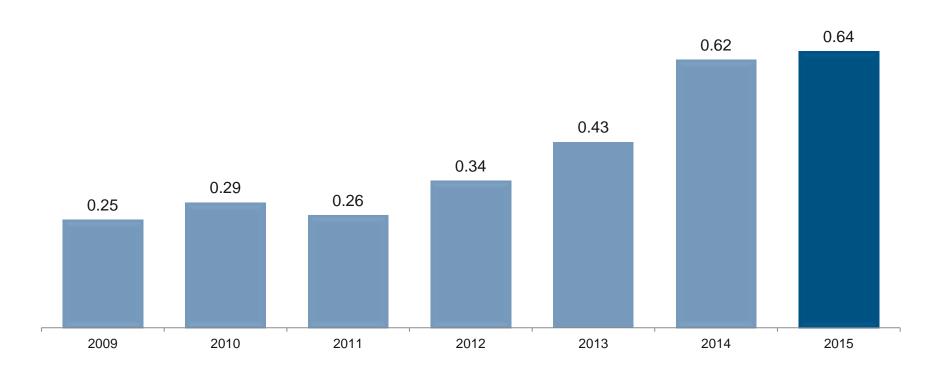
¹⁾ Maximum Distributable Amount, provided for illustrative purposes only. The Swedish FSA does not normally intend to make a formal decision on the capital requirement under Pillar 2. "Insofar that a formal decision has not been made, the capital requirement under Pillar 2 does not affect the level at which the automatic restrictions on distributions linked to the combined buffer requirement come into effect." Swedish FSA, Sep 2014

²⁾ The combined buffer consists of 3% systemic risk buffer, 2.5% capital conservation buffer and ~0.5% countercyclical buffer. The calculation of the countercyclical buffer is based on increasing Swedish and Norwegian buffer rates from 1 to 1.5%, which will enter into force in Q2 2016.



Proposed dividend of EUR 0.64

DIVIDENDS, EUR/SHARE



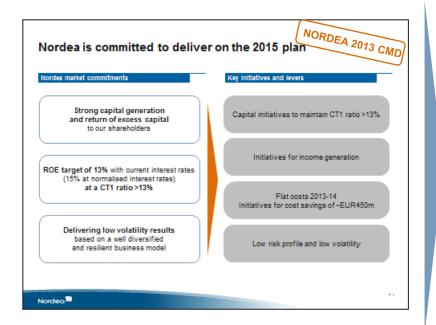


Delivery on the 2015 plan

Nordea has delivered on its 2015 plan

Commitments in 2015 plan

Nordea has delivered (Q4 2012 vs. Q4 2015)



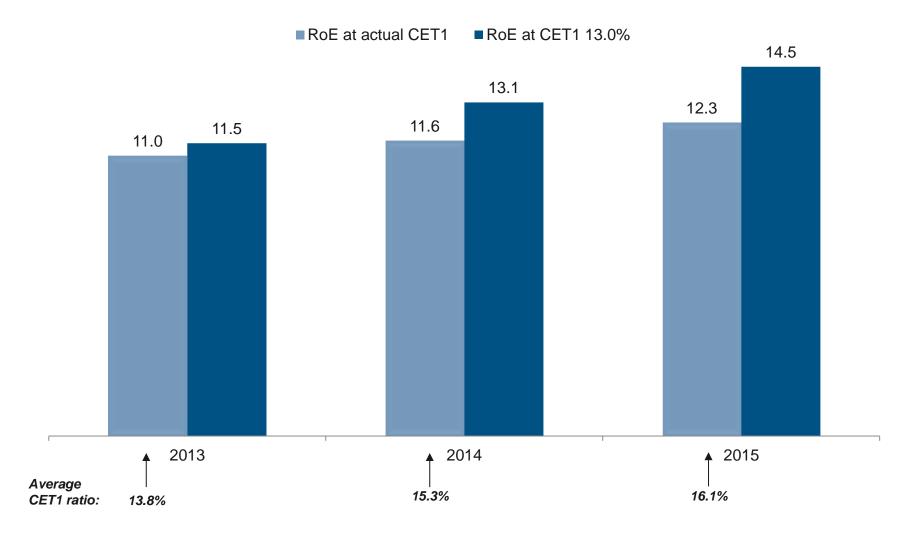
Capital generation of EUR 8.4bn with 16.5% CET1. DPS CAGR 23%¹

ROE 12.3%, 14.5% if CET1 at 13%, ancillary income +15% and delivered on cost activities

Loan losses at 14 bps, below 10 year average of 16 bps



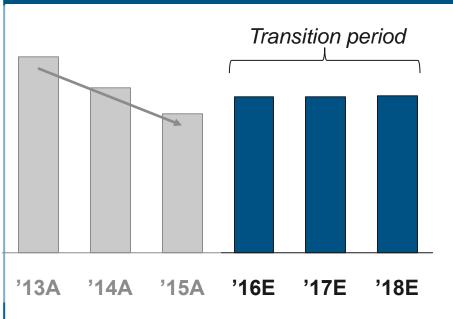
Strong focus on RoE



Transition period to deliver One Nordea

2016-2018: Transforming for the future





- Execution of transformation agenda
- Investments in core banking platform
- Key activities to manage transition efficiently

"One Nordea"...

...more efficient with simpler structure & decreased complexity...

...enabling 2019-2022 cost reductions

Restructuring charge – key activities

Group-wide

- Digitisation of customer interactions, reducing need for manual services and processes
- Acceleration of near-shoring of back- and middle-office processes
- Strengthened performance culture

Retail Banking

- Transition to e-branches and consolidation, competence shift to support move from branches to online centres
- Streamlining Transaction Banking through merger of Transaction Products, Cards, Nordea Finance and Trade Finance

Wholesale Banking

 Focusing on customer coverage across Europe to further leverage resources and competencies in the Nordics

Wealth Management

- Creation of global units for production, distribution and support with clear division of responsibilities
- Centralisation of functions not directly focused on serving/supporting customer handling)

Group Functions

- Reduced need for office space through acceleration of roll-out of activity based work-places
- Reduced rents through move from central city locations
- Automated processes

New dividend policy

Capital policy

"Nordea's capital policy to maintain a management buffer of 50-150bps above the capital requirement remains unchanged."

Dividend policy

"Nordea strives to maintain a strong capital position in line with Nordea's capital policy. The ambition is to achieve a yearly increase in the dividend per share".

Financial summary

Summary

- ✓ 2015 a challenging year but with strong deliveries.
 - ✓ C/I ratio at all-time-low
 - ✓ Loan losses the lowest since 2007
 - ✓ Net profit highest ever
 - ✓ RoE is the highest since 2008
 - ✓ Highest Common Equity Tier 1 ratio ever
 - ✓ Highest dividend ever
- ✓ 2016 is the start of a transition period to deliver "One Nordea"
 - ✓ Increase customer satisfaction and make the bank more competitive
 - ✓ Drive a simplified, more agile and cost efficient bank
 - ✓ Manage the transition in an efficient way.

