

### Nordea full year result 2006

**Press Conference** 





# Record results following reinforced organic growth strategy – RoE at all time high 22.9%

- Operating profit up 25% to EUR 3,820m (EUR 3,048m)
- Net profit up 39% to EUR 3,153m (EUR 2,269m)
- Earnings per share EUR 1.21 (EUR 0.86) up 41%
- Total dividend per share EUR 0.49, up 40% corresponding to total dividend payment of EUR 1,271m.
- Income up 12% to EUR 7,377m (EUR 6,573m in 2005)
- Costs up 4% reflecting higher business activity
- Gap between revenue and cost growth 5.4%-points, excl. full impact of IMB sale
- Cost/income ratio continued down to 52%
- Positive net loan losses of EUR 257m (EUR 137m) 11th consecutive quarter with net recoveries
- Return on equity 22.9% (18.0%)

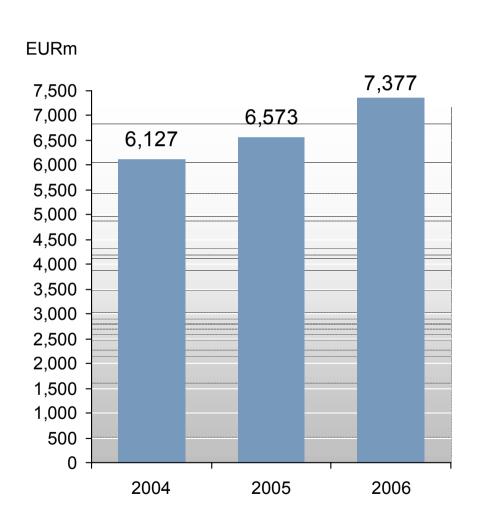


### Strong momentum in all business areas

- Total lending up 14%
- Mortgage lending up 15%
- SME lending up 12%
- Consumer lending up 12% non collateralised up 17%
- Number of credit cards increased by 25%
- Strong growth in Private Banking
- Increased cross-selling of Markets' products to SMEs
- Strong increase in capital markets transactions with large corporates
- Net written premiums in Life up 22%



#### Continued growth in operating income



YoY

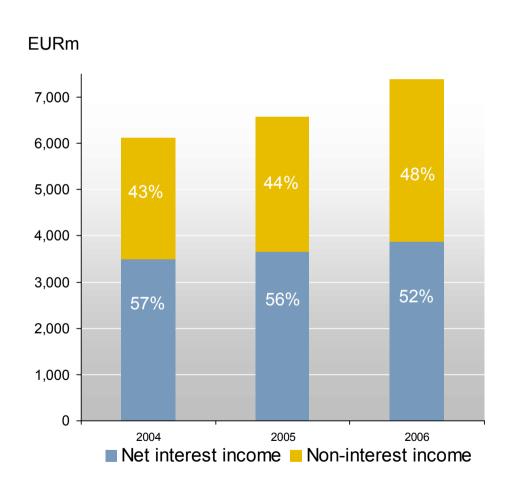
- Up 12%
  - Up 9% excl. sale of IMB shares
- Steady increase in net interest income
  - Volume growth more than compensating for lending margin pressure.
  - Improved deposit margins
- Higher commission income fuelled by savings products
- Net/gains losses strong increase in customer driven financial transactions

Q4oQ3

- Strong increase when adjusting for IMB
- Accelerating business momentum in all Business Areas



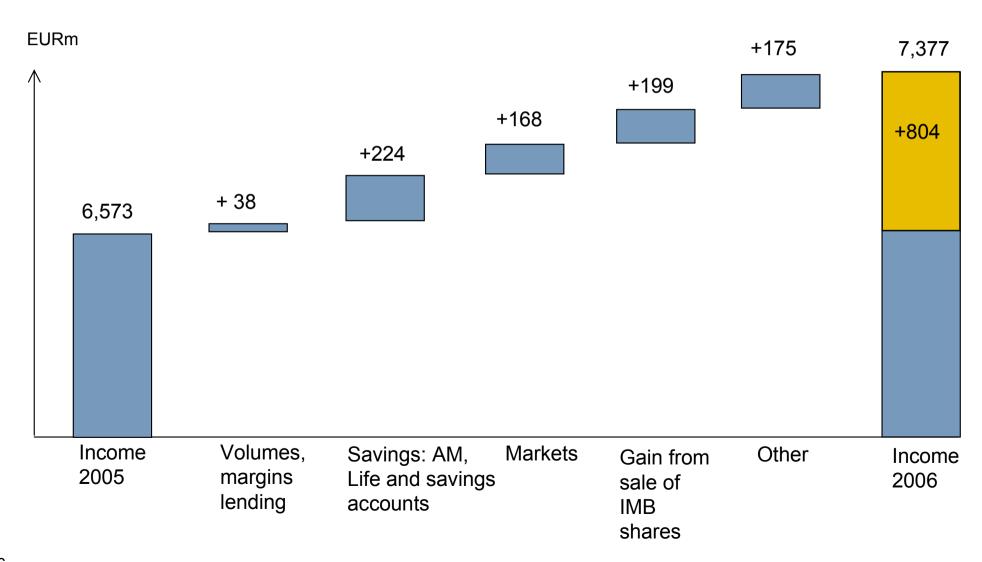
### Higher share of income being non-interest income



- Increased proportion of noninterest income 48%
  - Excl. IMB sale 46%
- Individual client focused advice and product offering increasingly important
- A more capital efficient way to finance growth in earnings
- Risk diverse revenue streams



## Revenue growth in Nordea



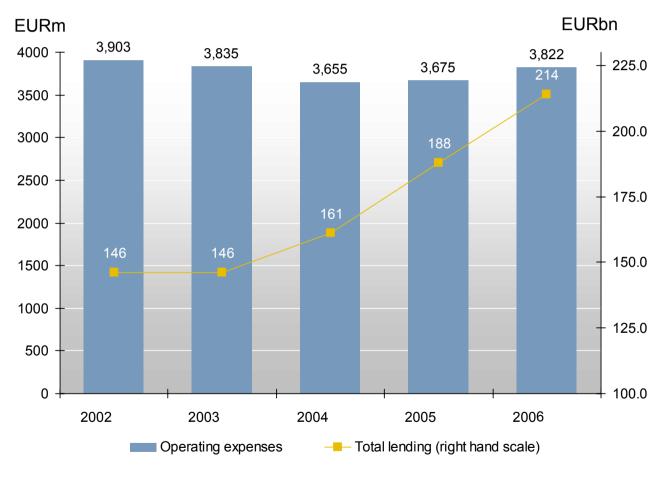


## Robust volume growth continues

	<u>YoY</u>	<u>Q4oQ3</u>
Lending, total	14%	6%
<ul> <li>Mortgage lending</li> </ul>	15%	5%
<ul><li>Consumer lending*</li></ul>	12%	2%
<ul> <li>of which non collateralised lending</li> </ul>	17%	4%
<ul> <li>SME lending</li> </ul>	12%	7%
<ul> <li>CIB lending excl. Markets</li> </ul>	15%	16%
Deposits, total	9%	6%
<ul> <li>Household deposits</li> </ul>	8%	1%
<ul> <li>SME deposits</li> </ul>	12%	8%
<ul> <li>CIB deposits excl. Markets</li> </ul>	14%	16%



## Reduced cost base since 2002\* – despite strong increase in business volumes

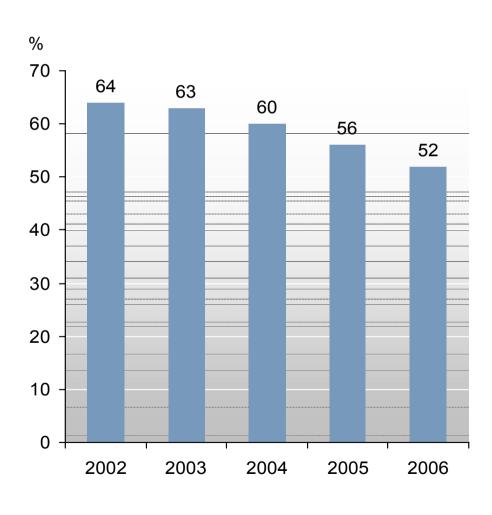


- Cost unchanged despite lending growth of 50% and accumulated inflation of 13% in the period
- European average is annual cost increase of 8%

<sup>\*</sup>Baseline adjusted for IFRS and net of acquisitions and divestments over the years. PostGirot included in 2002 figures



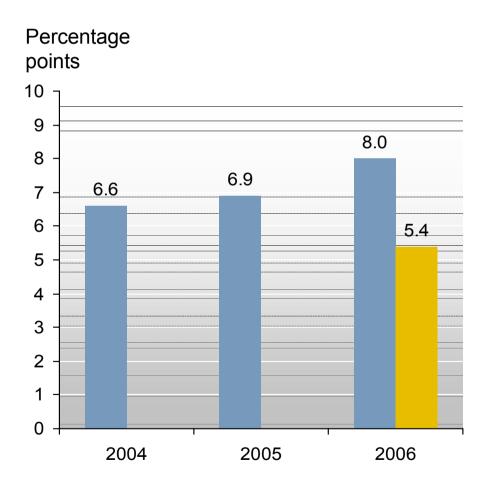
#### Cost/income ratio continues downwards



- Continued down to 52% in 2006
  - Income up 12%
  - Costs up 4%
  - Excl. gain from sale of IMB shares C/I 53%
- Strong growth in revenues combined with continuous focus on firm cost management
- Profitable organic growth in focus



### Gap between income and cost development

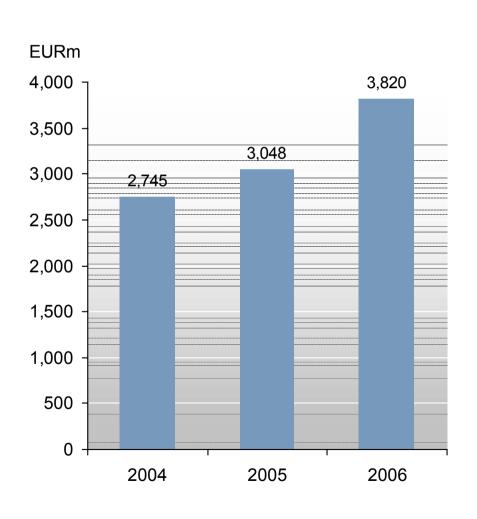


■ Gap excl. full impact from sale of IMB shares

- Reported gap of 8.0 percentage points, excl. full impact from sale of IMB 5.4 percentage points
  - Revenues up 12.2%
  - Expenses up 4.2%
- Three years track record of managing attractive gap between revenue and cost growth



### Operating profit

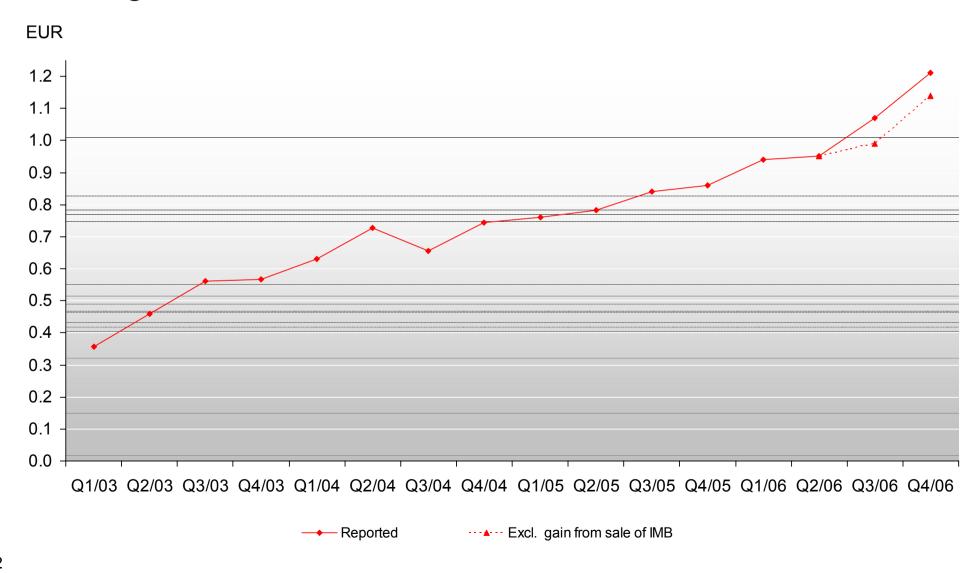


#### YoY

- Up 25%
- Up 19% excl. gain from sale of IMB shares
- Increased focus on profitable organic growth and cross-selling
- Operating profit in Business Areas up 17% excl. gain from sale of IMB shares
- Strong performance in all Business Areas
  - Retail up 18%
  - CIB up 18%
  - AM up 24%

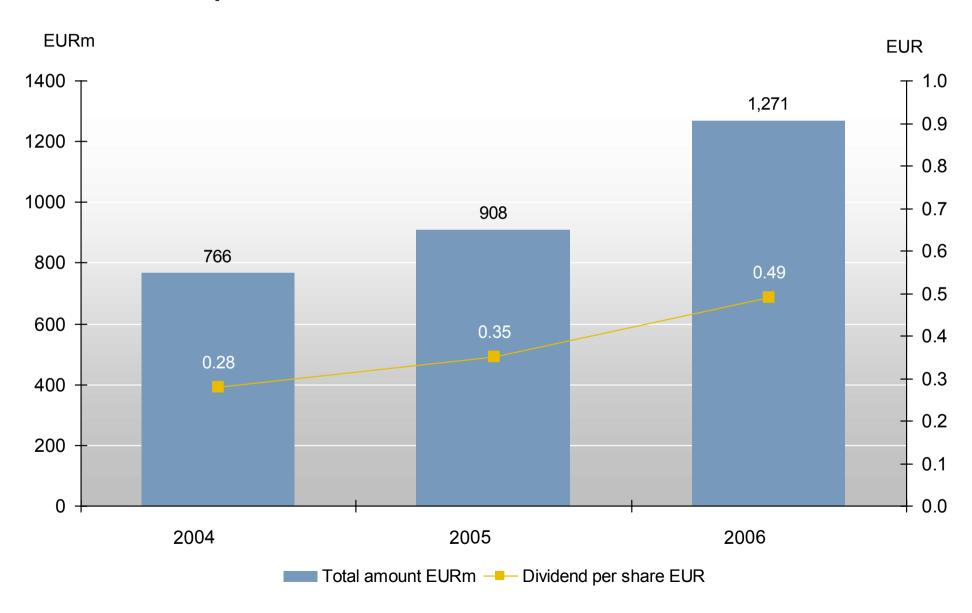


# Continuous increase in earnings per share - rolling 12 months





## Dividend up 40%





# Key growth areas – organic growth strategy continues to pay off

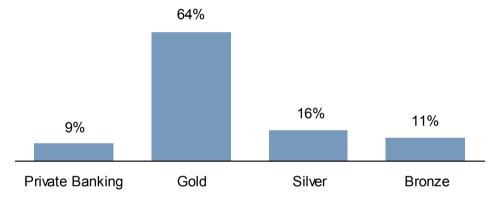
- Continue to leverage on strong position within long-term savings, eg Nordic Private Banking and Life insurance
  - Increase in AuM total net inflow 2006 EUR 4.1bn
  - Recruitment of personal bank advisors, private bank advisors and financial specialists
- Strengthening market position within consumer credits incl. cards
  - Consumer lending up 17% (non collateralised), number of credit cards up 25%
- Harness Nordea's leading position in capital markets leveraging Nordea's customer base. Sale of Nordea Markets products to Business Areas up 38%
- Further position Nordea successfully in the Baltics, Poland and Russia
  - Lending up 40% in the Baltics and Poland

Attract new and move existing customers into the most profitable segments

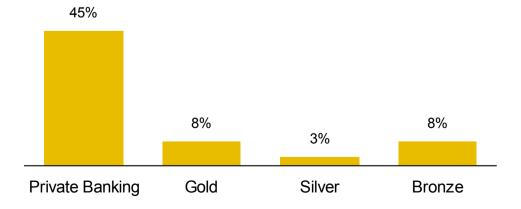


# Gold and Private Banking customers are the engine for profitable growth





#### Income growth during 2006

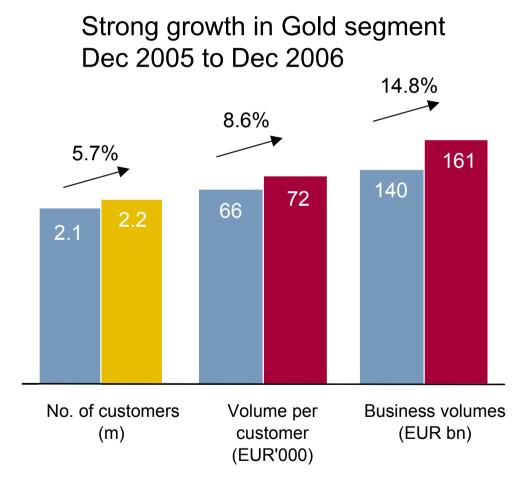


- Approx. EUR 3.0bn of Retail Banking's income is generated from household customers
- Gold customers generate two/thirds of the income
- Total revenues from household customers increased by 9% during 2006
- Private Banking shows very strong growth in income



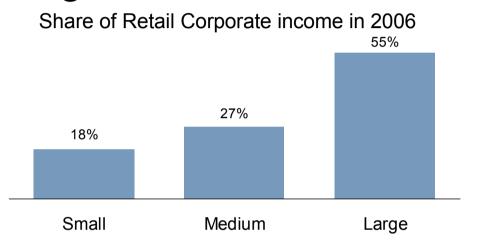
### Strong success to date

- Strong growth in business with Gold customers generated by
  - Increase in number of customers
  - Increase in volume per customer
- Growth in number of customers is a combined effect of
  - Existing customers moving upward in the segments
  - New Nordea customers

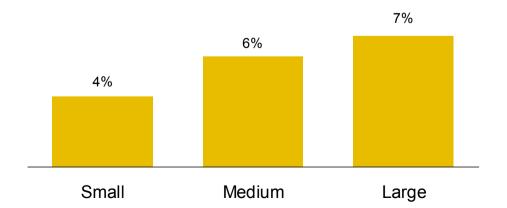




# Strong revenue growth in all Retail corporate segments



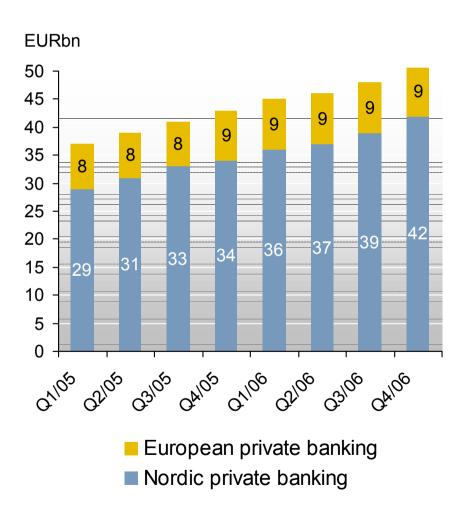
Income growth during 2006



- Approx. EUR 2.0bn of Retail Banking income is derived from corporate customers
- The customers in segment Large account for half of the revenue
- In total revenues from corporate customers increased by 6% 2006



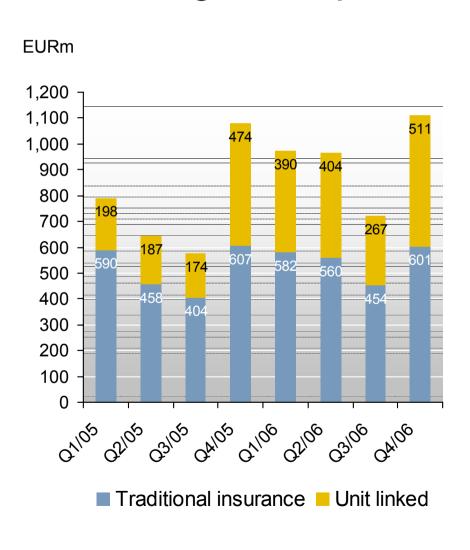
# Continue to leverage on strong position within long-term savings – Private Banking



- Strong asset growth in Nordic Private Banking
  - Net inflow in Q4 13% annualised
  - Result of roll-out of new common advisory concepts, particularly in Norway and Sweden
- AuM up 20% YoY



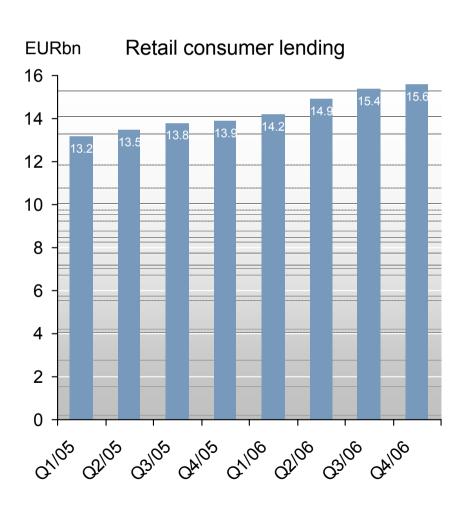
## Continue to leverage on strong position within long term savings – stepwise increase of premiums in Life



- Net written premiums up 22%
- Unit linked share of premiums 42%
- Increased penetration in the customer base – successful cooperation between Life and Retail
- Nordea's share of signed agreements in Mandatory Company Pension (MCP) Norway approx 16%
- Market share of new written premiums on private market 8.4% in Sweden end December



# Accelerated market position within consumer lending and cards



#### YoY

- Consumer lending up 12%
  - Non collateralised up 17%
- Approx. 500,000 new cards issued
- In total 5.6 million cards issued
  - Of which approx. 11% credit cards
  - Number of credit cards up 25%

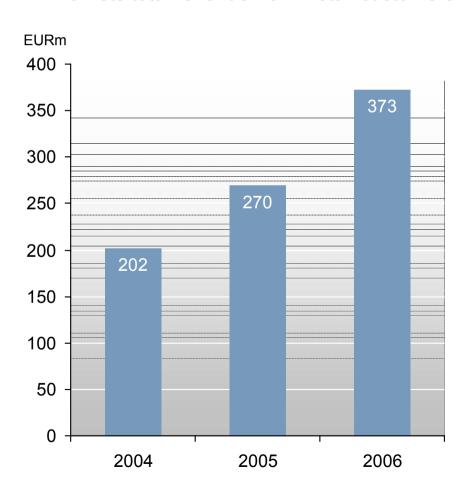
#### Q4oQ3

- Consumer lending up approx. 2%
- Growth strategy and penetration of customer base is paying off
- Margins basically unchanged adjusting for business mix
- Card commissions up 5%



## Increased cross-selling of Markets related products to SMEs

Markets total revenue from Retail customers



- Successful penetration
- Leveraging Nordea's customer base
  - SME segment still under penetrated
- Focus on customer solutions rather than product push
  - Strong concepts in risk management and asset-liability management
  - Increased capabilities in derivatives
- Revenue increase driven by
  - Structured products
  - Still strong and stable core business in F/X and fixed income trading



# Increased investments to capture growth opportunities in fast growing markets

- Accelerated growth plan in Nordic markets, in particular Sweden
  - In line with Nordeas' profitable organic growth strategy
  - Recruitment of personal bank advisors
- Investments in Private Banking
  - Private bank advisors and financial specialists
- Increased growth ambitions in Poland with up to 150 new branches in 2-3 years. Aim to outperform market growth
  - Increased penetration in all customer segments but with emphasis on private customers and SMEs
  - 22 new branch offices were opened in 2006 9 in Q4

## Nordea

#### Outlook

- Based on solid macroeconomic forecasts for the Nordic area, double digit growth in business volumes is expected
- Despite the current pressure on lending margins Nordea expects the strong revenue growth to continue in 2007
- Focus on risk-adjusted pricing combined with expected higher market rates will positively affect the revenue generation in 2007
- The quality of the credit portfolio remains strong, however lower expected recoveries means that new provisions are expected to exceed reversals in 2007
- The cost increase in 2007 is expected to be of the same magnitude as in 2006
- The gap between revenue and cost growth is for the full year 2007 expected to be 3-4 percentage points \*

<sup>\*</sup>Excl. the acquisition of Russian Orgresbank

## Nordea

### Summary

- Record result following reinforced organic growth strategy
  - Net profit up 39%
- Gap between revenue and cost growth 5.4 percentage points when excluding the full impact of IMB sale
- Reported Return on equity 22.9%
  - Excl. gain from sale of IMB 21.5%
- Record dividend EUR 0.49 per share
- Nordeas' growth strategy is paying off
  - Increasing number of core customers
  - Strong performance in long term savings especially private banking
  - Increased penetration among SME clients with Markets related products
  - Lending volumes up from high level
  - Growth strategies in Sweden and Poland & Baltics developing well



## Income statement summary

EURm	2006	2005	Chg %	RFF
Net interest income	3,869	3,663	6	1
Net fee and commission income	2,074	1,935	7	4
Net gains/losses on items at fair value	1,036	765	35	82
Equity method	80	67	19	3
Other income	318	143	122	-3
Total operating income	7,377	6,573	12	87
Staff costs	-2,251	-2,082	8	23
Other expenses	-1,485	-1,455	2	12
Depreciation	-86	-131	-34	-6
Total operating expenses	-3,822	-3,668	4	29
Loan losses	257	137		82
Operating profit	3,820	3,048	25	142
Net profit	3,153	2,269	39	132



## Income statement summary

EURm	Q4/06	Q3/06	Chg %	Q4/05
Net interest income	1,006	979	3	933
Net fee and commission income	549	497	10	529
Net gains/losses on items at fair value	310	224	38	184
Equity method	8	17	-53	21
Other income	26	217	-88	29
Total operating income	1,899	1,934	-2	1,696
Staff costs	-606	-550	10	-532
Other expenses	-391	-355	10	-393
Depreciation	-19	-23	-17	-31
Total operating expenses	-1,016	-928	9	-956
Loan losses	82	55		7
Operating profit	967	1,063	-9	748
Net profit	876	872	0	506



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