



# Christian Clausen, President and Group CEO

Extraordinary General Meeting  
12 March 2009



# Disclaimers

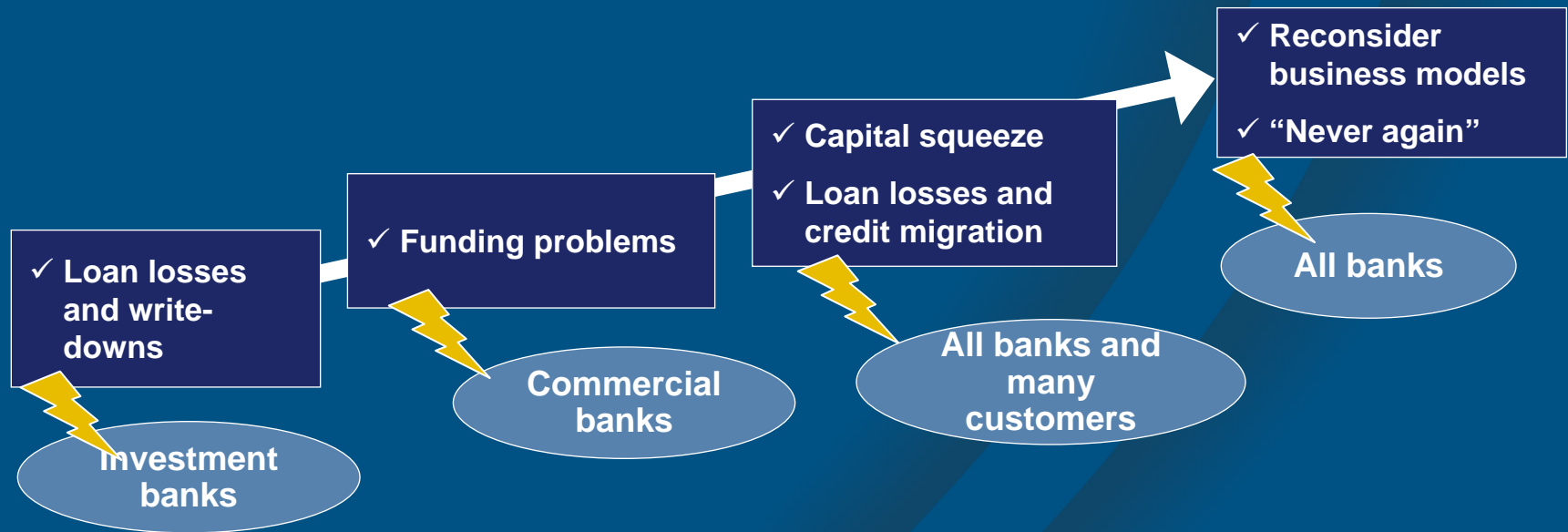
This presentation contains forward-looking statements that reflect management's current views with respect to certain future events and potential financial performance. Although Nordea believes that the expectations reflected in such forward looking statements are reasonable no assurance can be given that such expectations will prove to have been correct. Accordingly, results could differ materially from those set out in the forward-looking statements as a result of various factors.

Important factors that may cause such a difference for Nordea include but are not limited to: (i) the macroeconomic development (ii) change in the competitive climate and (iii) change in interest rate and foreign exchange rate levels.

This presentation does not imply that Nordea has undertaken to revise these forward-looking statements beyond what is required by applicable law or applicable stock exchange regulations if and when circumstances arise that will lead to changes compared to the date when these statements were provided.

These materials do not constitute an offer for sale of securities anywhere in the world or a solicitation of any such offer.

# Despite the worst crisis since the 1930s...



## Responses

- |                   |                           |                                  |                        |
|-------------------|---------------------------|----------------------------------|------------------------|
| ▪ Rescue packages | ▪ Funding guarantees      | ▪ Capital injections             | ▪ Capital requirements |
| ▪ Bail-outs       | ▪ Buy-out of risky assets | ▪ State-sponsored hybrid capital | ▪ Transparency         |
|                   |                           | ▪ Fiscal stimulus package        | ▪ Business model       |
|                   |                           |                                  | ▪ Balance sheet        |

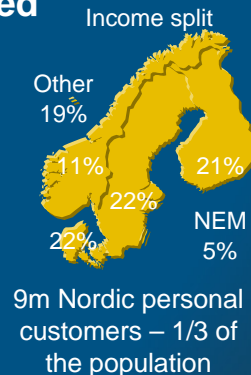
# ...Nordea retains a very solid position

## A full-range product offering

- Broad household value proposition - all segments, all life stages
- Complete corporate offering - with competitive edges
- Allowing a high share of wallet

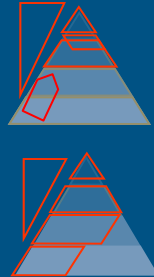
## A large, diversified customer base

- No market represents more than 22%
- Allowing Nordea to split investments against a large base



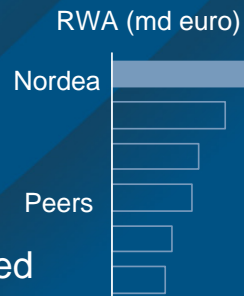
## A scalable business and operating model

- One common way of introducing new concepts and products
- A capacity to introduce new markets or businesses



## A strong competitive position

- Strong balance sheet, capital position and rating
- 2008 result almost unaffected



# The EUR 3bn capital increase as a proactive step

Maintain position as one of the stronger banks in Europe – with AA rating

Establish an additional capital cushion in light of reduced visibility in the market and economic outlook

Provide flexibility to capture high credit quality business opportunities in the market

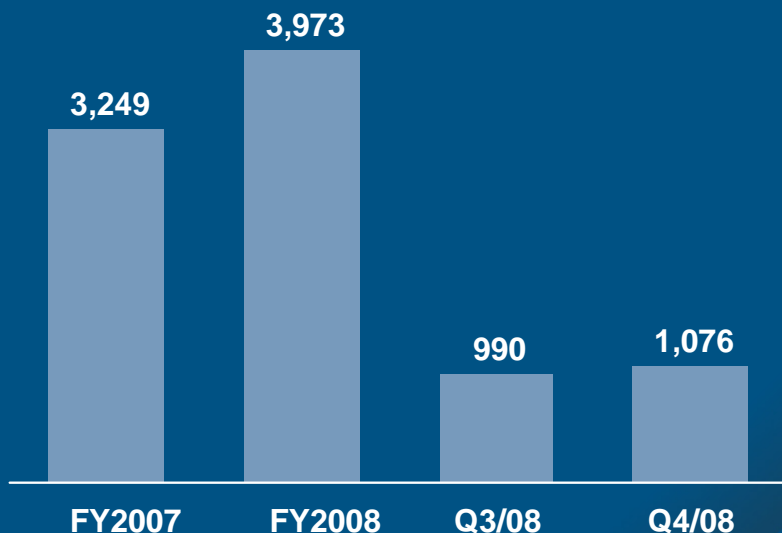
Provide a fair and transparent market solution giving all shareholders the right to subscribe for new shares on the same terms

# Full year result 2008

EURm	FY 2007	FY 2008	Chg %
Net interest income	4,282	5,093	19
Net fee and commission income	2,140	1,883	-12
Net gains/losses on items at fair value	1,209	1,028	-15
Equity method	41	24	-41
Other income	214	172	-20
<b>Total operating income</b>	<b>7,886</b>	<b>8,200</b>	<b>4</b>
Staff costs	-2,388	-2,568	8
Other expenses	-1,575	-1,646	5
Depreciation	-103	-124	20
<b>Total operating expenses</b>	<b>-4,066</b>	<b>-4,338</b>	<b>7</b>
<b>Profit before loan losses</b>	<b>3,820</b>	<b>3,862</b>	<b>1</b>
Loan losses	60	-466	
<b>Operating profit</b>	<b>3,883</b>	<b>3,396</b>	<b>-13</b>
<b>Net profit</b>	<b>3,130</b>	<b>2,672</b>	<b>-15</b>
<b>Risk-adjusted profit</b>	<b>2,417</b>	<b>2,459</b>	<b>2</b>

# Support to corporate customers - strengthened market position

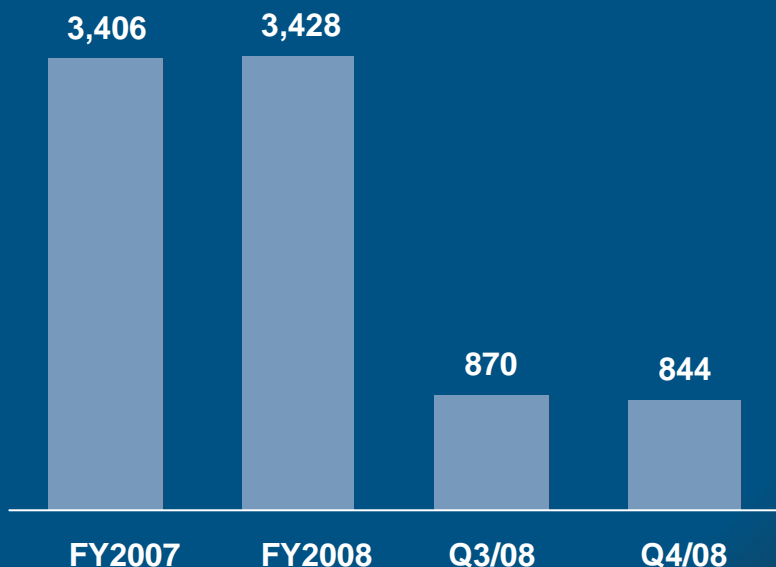
Total income corporate customers, EURm



- Income from corporate customers up 22% compared to last year
  - Income from CMB and Large corporate customers increased 26% - 35% in the fourth quarter adjusted for currency depreciations
- Strong income contribution from sale of capital market products
- Income contribution from New European Markets – up 97%

# High activity among household customers

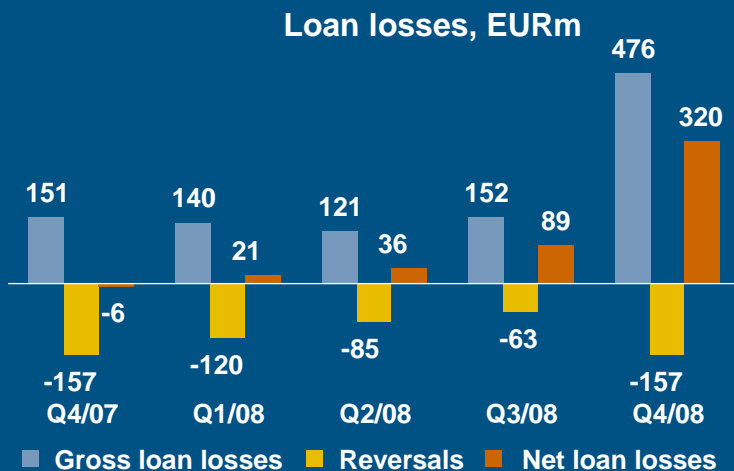
Total income household customers, EURm



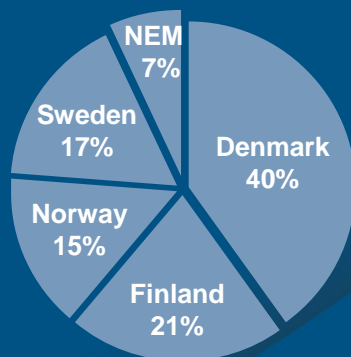
- Income growth 1% - continued volume growth
- Income growth dampened by:
  - Lower margins on savings and transaction accounts
  - Lower assets under management in the savings area
- Improved margins on mortgage lending – compensating for increased liquidity premiums
  - Reported mortgage margins measured against average funding costs, excluding increased cost for liquidity risk when a customer choose variable rate on a long-term loan



# Increased loan losses following economic slowdown in all markets



Geographical split of loan losses FY 2008



- Net loan losses EUR 466m full year 2008
  - Loan loss ratio of 19bps - excluding Danish state guarantee scheme 17bps (EUR 44m)
  - Q4 52bps – 45 bps excluding Danish scheme
- Shift between individual and collective allowances partly explains high gross figures
- Increase in loan losses stems from a large number of smaller and medium-sized exposures
- Large part of losses in 2008 attributable to Denmark
- Reported loss levels in various sectors follow Nordea's models for a weak economic cycle

# Outlook for 2009

- Sharp macroeconomic slowdown in the Nordic countries during the latter part of the autumn – GDP expected to be negative in 2009
- Nordea is preparing for a challenging year – firm attention on cost, risk and capital
- Focus on doing more business with existing customers and on selective basis attracting new customers with solid credit profile in prioritised segments
- Lending growth expected to be lower in 2009 than in 2008, Nordea sees potential to grow somewhat more than the market
- Cost growth is expected to be somewhat lower than in 2008 – cost growth is managed downwards adjusting operations to the prevailing market conditions
- Based on the current macroeconomic outlook, Nordea anticipates net loan losses in 2009 broadly in line with the annualised rate in the fourth quarter - uncertainty regarding future loan losses is significant
- Risk-adjusted profit is in 2009 expected to be at approx. the same level as in 2008

# By applying the “middle of the road” we aim to maintain the high business momentum



# Cost, risk and capital management takes the lead

Profit orientation

Ambitious vision  
and targets

Clear growth  
strategy

Strong customer-  
oriented values and  
culture

## Costs

- ✓ Accelerate ongoing efficiency programmes – not least in branch offices
- ✓ General right-sizing of staff – staff reduction during 2009

## Risk

- ✓ Step up risk management – emphasising pro-activity
  - ✓ Additional credit reviews in branch regions
  - ✓ Reinforce work-out teams in all countries

## Capital

- ✓ Strengthen the capital position by raising EUR 3bn of Core Tier 1 capital through a underwritten rights offering of EUR 2.5bn and a reduced 2008 dividend of EUR 0.5bn
- ✓ Significant additional hybrid tier 1 capital capacity – could be considered if on attractive terms



# Nordea's Extraordinary General Meeting





**CFO Fredrik Rystedt**

Extraordinary General Meeting  
12 March 2009

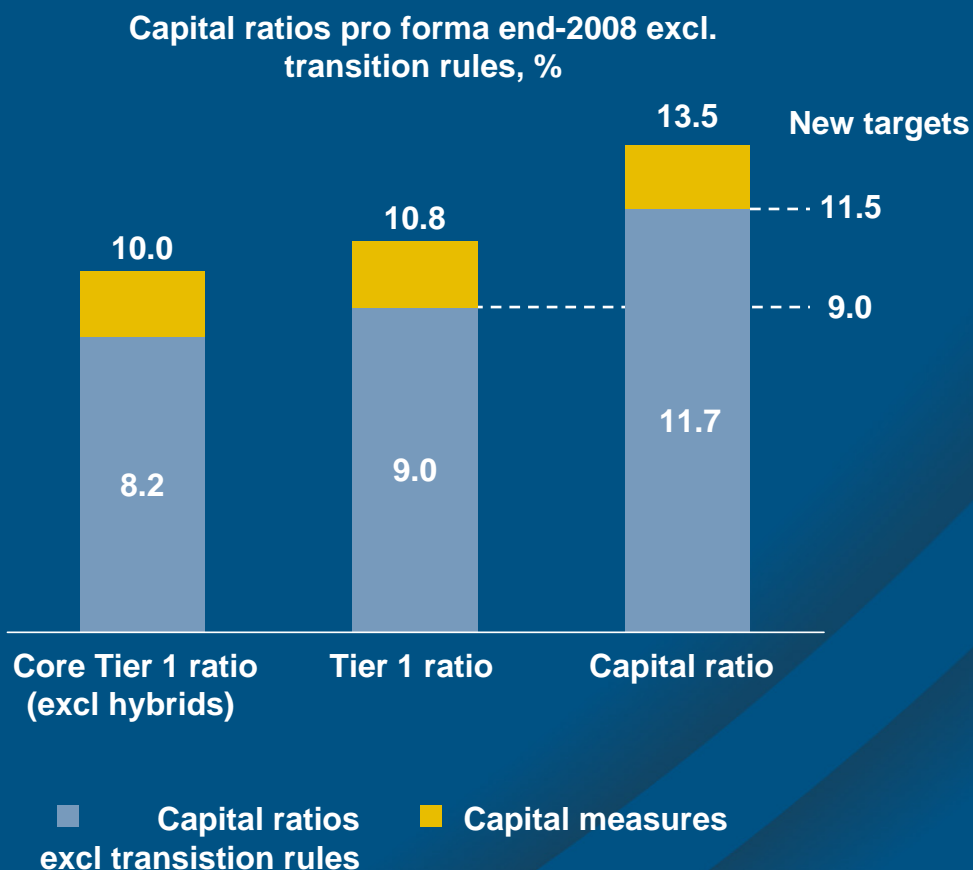


# A fair, transparent market solution to existing shareholders

- Capital strengthening will be executed through;
  - Underwritten rights offering to raise approximately EUR 2.5bn - representing ~20% of market capitalisation
  - Proposal to halve the dividend payment to 19% of net profit which will increase Core Tier 1 capital by approximately EUR 0.5bn
- Nordea's three largest shareholders, the Swedish state, Sampo Oyj and Nordea-fonden have committed to subscribe for their pro rata share of the rights offering as of 10 February 2009, in aggregate 36.3%
- Sampo Oyj has in addition to its pro rata share agreed to underwrite 13% of the rights offering
- J.P. Morgan and Merrill Lynch International have agreed to underwrite the remainder of the rights offering subject to customary conditions



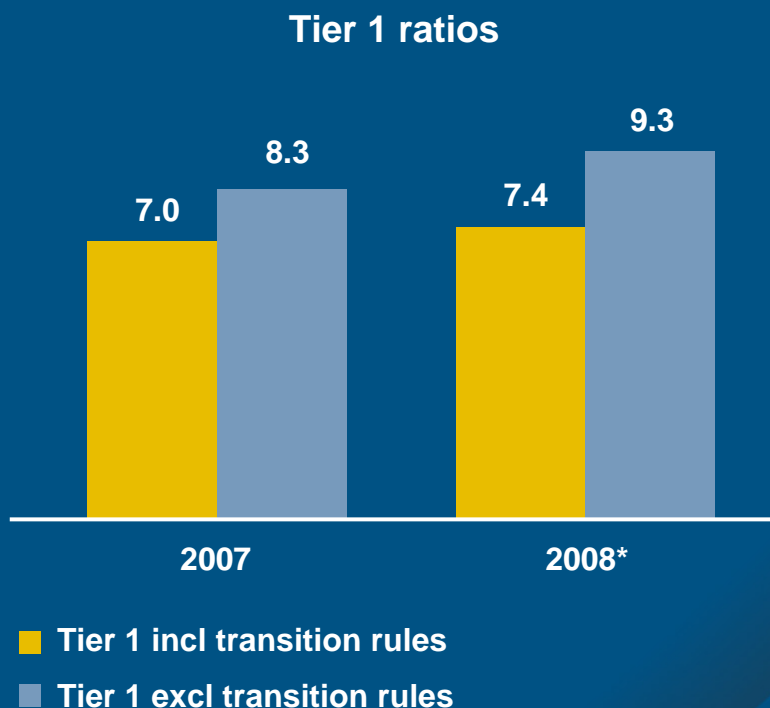
# Improved capital position following capital measures of EUR 3bn



- Sizeable improvement in core capital
- Tier 1 above new capital targets to create financial flexibility
- Nordea's capital position will be among the strongest in Europe



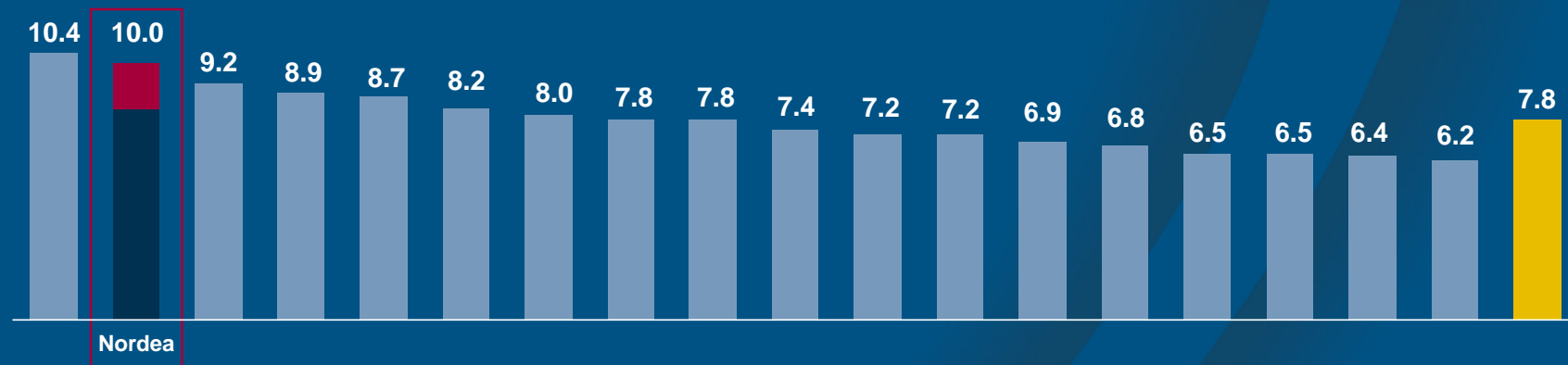
# Reported capital position - revised capital targets



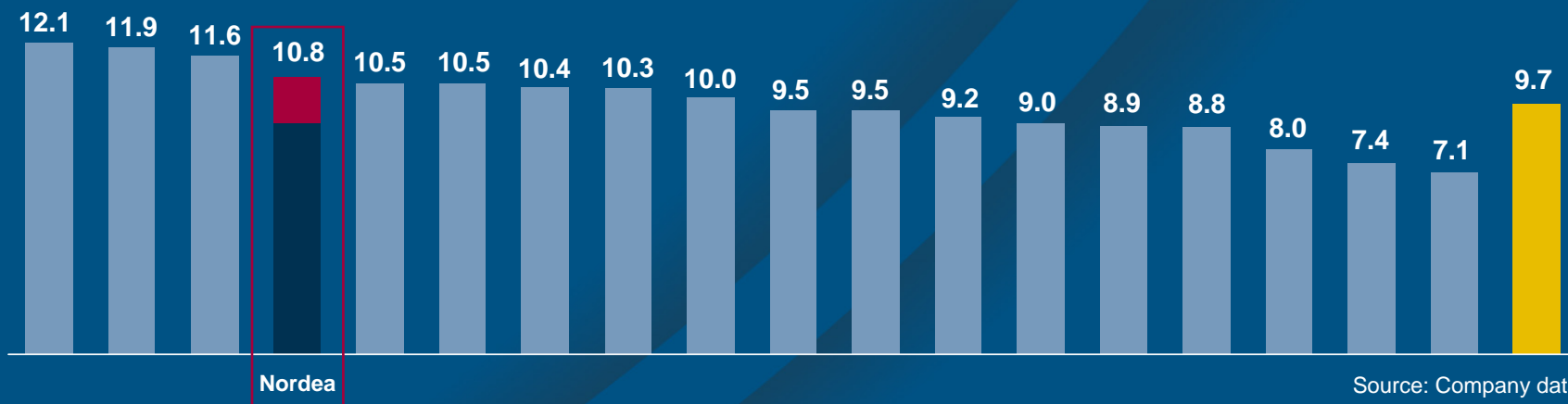
- Tier 1 ratio excl transition rules 9.3%
- As part of entering the new Basel II regime new targets for Tier 1 and total capital have been established
- The new policy is that the Tier 1 ratio and the total capital ratio should be 9% and 11.5% over the cycle
- Over the cycle means that actual capital ratios will exceed the target when entering the weaker part of the cycle and possibly be lower at the bottom of the cycle

# Main rationale - keep position as one of the strongest banks in Europe

Core Tier 1 capital ratio excluding transition rules - Nordea compared with its European peer group, %



Tier 1 capital ratio excluding transition rules - Nordea compared with its European peer group, %



Source: Company data

- Capital measures
- Reported ratios excluding impact from new dividend proposal

Note: Ratios are based on latest reported figures and adjusted for subsequent capital raisings. Core Tier 1 capital is defined as Tier 1 capital minus hybrid capital

# Rights offering in brief

Subscription price: EUR 1.81, SEK 20.75, DKK 13.49

Discount: 44% relative to theoretical ex-rights price

Number of subscription rights per existing ordinary share: 11

Number of rights entitling to subscription of one new ordinary share: 20

13 March 2009	First trading day ex subscription rights
17 March 2009	Record date to participate in new rights offering
20 March–31 March	Trading in subscription rights <i>(in Finland 20-27 March)</i>
20 March–3 April 2009	Subscription period
	Subscription rights expire without value after 3 April
8 April 2009	Announcement of preliminary outcome of rights offering
17 April 2009	Announcement of final outcome of rights offering



# Nordea's Extraordinary General Meeting



# Board of directors' resolution

## Amendment of Articles of Association

- § 5

The company's share capital is not less than 2,700,000,000 euro and not more than 10,800,000,000 euro

- § 6

The number of shares is not less than 2,700,000,000 and not more than 10,800,000,000

Ordinary shares may be issued up to a maximum amount of 10,800,000,000

# Board of directors' resolution

Approval of the Board of Directors' resolution for new issue of ordinary shares

- The new issue will be with preferential rights for existing shareholders and all shareholders will be entitled to subscribe for new ordinary shares in proportion to their holdings at 17 March 2009
- In the event that not all shares are subscribed for on the basis of subscription rights the board will decide on the allocation of shares subscribed for without subscription rights

# Board of directors' resolution

- Subscription on the basis of subscription rights is made against cash payment
- Subscription without subscription rights is made on a separate subscription list
- The new ordinary shares do not entitle to the dividend to be approved by the Annual General Meeting on 2 April 2009