

## Third Quarter Report 2010 Telephone conference 27 October 2010





# Disclaimer

This presentation contains forward-looking statements that reflect management's current views with respect to certain future events and potential financial performance. Although Nordea believes that the expectations reflected in such forward-looking statements are reasonable, no assurance can be given that such expectations will prove to have been correct. Accordingly, results could differ materially from those set out in the forward-looking statements as a result of various factors.

Important factors that may cause such a difference for Nordea include, but are not limited to: (i) the macroeconomic development, (ii) change in the competitive climate, (iii) change in the regulatory environment and other government actions and (iv) change in interest rate and foreign exchange rate levels.

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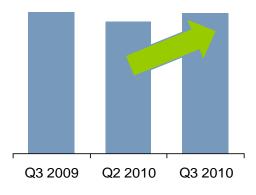
# Key messages

- ✓ Strong quarter
- ✓ High customer activity
- ✓ Strong customer inflow
- ✓ Successful execution of Group initiatives

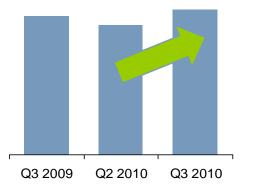


## Solid trends in customer business

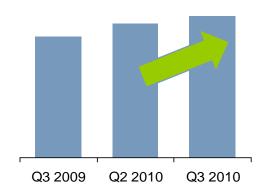
### Net interest income



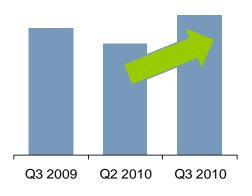
#### **Total income**



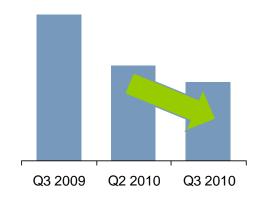
### Lending volumes



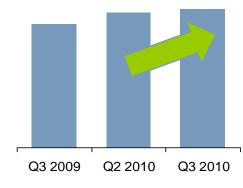
### **Operating profit**



### Net loan losses



Number of Gold customers





# Outlook 2010

- Nordea expects macroeconomic recovery to continue in 2010
- Global development is still fragile and hence uncertainty remains; the outlook for the Nordic markets has improved during the year
- Excluding currency effects in 2010, Nordea expects cost growth to be broadly in line with 2009, including the effects from growth and efficiency initiatives
- Net loan losses in 2010 are expected to be lower than in 2009. Credit quality continues to stabilise, in line with the macroeconomic recovery
- Nordea expects risk-adjusted profit to be lower in 2010 compared to 2009, due to lower income in Treasury and Markets





### **Third Quarter Results**



# **Result highlights**

EURm		Q3/10	Q2/10	Chg %	Q3/09	Chg %
Net interest income		1,310	1,249	5	1,321	-1
Net fee and commission income		525	538	-2	437	20
Net result from items at fair value		446	339	32	486	-8
Other income		82	35		33	
Total income	New record level	2,363	2,161	9	2,277	4
Staff costs		-721	-701	3	-670	8
Total expenses		-1,196	-1,186	1	-1,087	10
Profit before loan losses		1,167	975	20	1,190	-2
Net loan losses		-207	-245	-16	-358	-42
Operating profit		960	730	32	832	15
Net profit		711	539	32	626	14
Risk-adjusted profit		707	516	37	729	-3

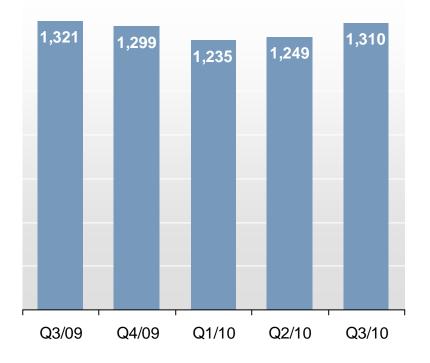


## **Underlying business trends**

EURm	Q3 2010	Q2 2010	Chg %	Q3 2010 with unchanged translation currencies (compared with Q2 2010)	Chg %	Q3 2010 with unchanged translation currencies (compared with Q3 2009)	Chg %	Reported change%
Total operating income	2,363	2,161	9	2,344	8	2,285	0	4
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Total operating expenses	-1,196	-1,186	1	-1,181	0	-1,144	5	10
Profit before loan losses	1,167	975	20	1,163	19	1,141	-4	-2
Operating profit	960	730	32	956	31	934	12	15



# Net interest income up 5%



#### Net interest income, EURm

- Strong trend in customer operations continues
  - Lending and deposit volumes up
  - Increased deposit margins
- Negative effect from higher average funding cost



## **Underlying volume trends**

% change in unchanged currency	<u>Q30Q2</u>	<u>Q30Q3</u>
Total Lending, excl. reversed repurchase agreements	1	6
<ul> <li>Nordic household mortgages</li> </ul>	2	9
<ul> <li>Nordic consumer lending</li> </ul>	2	7
<ul> <li>Nordic corporates</li> </ul>	0	3
<ul> <li>New European Markets</li> </ul>	4	6
– FID	-7	-3
– Shipping	-1	4
Total Deposits, excl. repurchase agreements	1	3
<ul> <li>Nordic households</li> </ul>	1	3
<ul> <li>Nordic corporates</li> </ul>	1	4
<ul> <li>New European Markets</li> </ul>	4	3
– FID	4	-11
– Shipping	0	21



## **Change in net interest income**

	Q30Q2	YoY
Volume-driven Nordic markets local currencies	9	56
Corporate lending volumes	1	-40
Household lending volumes	8	86
Corporate deposit volumes	0	3
Household deposit volumes	0	6
Margin-driven Nordic markets local currencies	19	-112
Corporate lending margins	3	141
Household lending margins	-3	-40
Corporate deposit margins	8	-69
Household deposit margins	11	-145
Lower return on allocated capital, FX effects and other	17	-39
Nordic Banking	45	-95
New European Markets	7	58
FID	0	-5
Shipping	4	33
Other, incl. Group Treasury	5	-179
Total	61	-188

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## Interest rate sensitivity

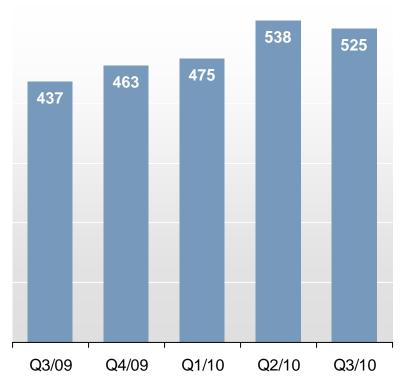
- 3 components
- Structural interest income risk (SIIR)
  - Reflecting the effect on NII from repricing gaps<sup>1</sup>
- Dynamic effects on net interest income
  - Changes in deposit margins mainly transaction accounts
- Market risk in the interest bearing investment portfolios
  - Market risk has an immediate effect on the line net result from items at fair value

Increased market rates, 100bps	Q3/10
EURm	
Net Interest Income, rolling 12 months annualised approx	450

<sup>&</sup>lt;sup>1</sup> Accumulated mismatch between assets and liabilities with an interest rate duration of less than 12 months, with the assumptions that non-maturity accounts are re-priced immediately following a interest rate change, without effecting margins



## Net fee and commission remains at a high level



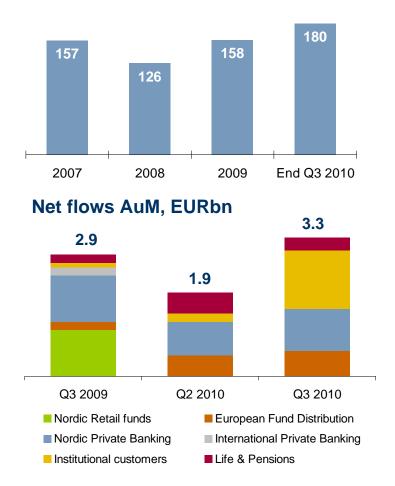
Net fee and commission income, EURm

- Continued strong performance within asset management
- High activity within corporate advice
- Seasonal effects



## Asset under Management at all-time high

### Assets under Management (AuM), EURbn

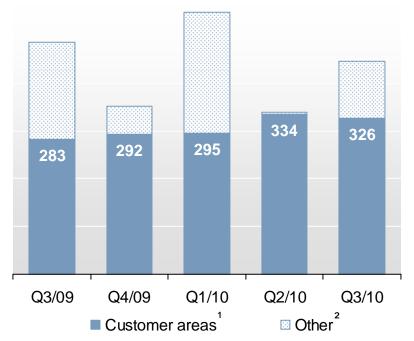


- Up 6% or EUR 10.4bn in Q3
- Continued net inflows in most areas -EUR 3.3bn or 8% annualised
- Positive trend in the institutional asset management business accelerated in Q3



# Fair value result up 32%

### Net result from items at fair value, EURm

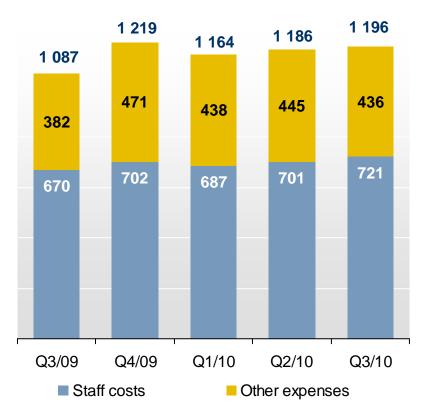


- Capital markets business in customer areas<sup>1</sup> continues to perform well
- Continued strong Life & Pensions results
- Higher contribution from Group Treasury and Capital Markets unallocated

<sup>1</sup> Nordic Banking, SOSI, NEM, FID, Life



### Firm cost management

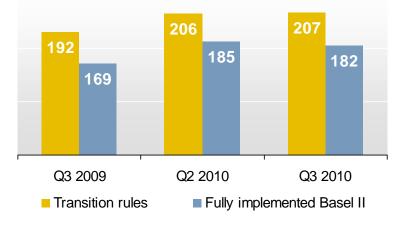


#### Total expenses, EURm

- Underlying<sup>1</sup> expenses down 2%
- Cost/income ratio improved to 51% (55%)

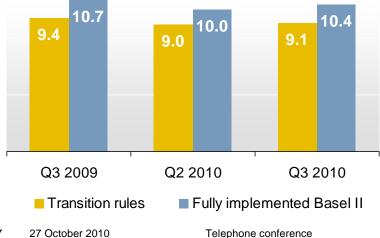


## Strong capital position maintained



### **Risk-Weighted Assets (RWA), EURbn**

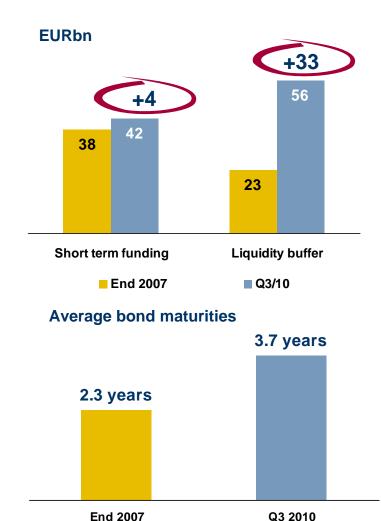
### Core Tier 1 capital ratio (excl. Hybrids)



- RWA up 8% YoY
  - Increase due to corporate and retail volume growth (11%)
- Core tier 1 ratio 10.4%
  - Largely unchanged YoY
- Solid profit generation enables high dividend ratio and high customer activity
- Nordea fully compliant with Basel III
  - RWA effect approx. 10%



## **Prudent liquidity management**

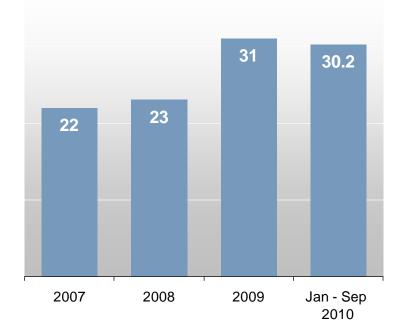


- AA rating maintained
- High long-term funding issuance
- Increased liquidity buffer
- Increased average maturity



# **Strong funding position**

### Total long-term funding issued, EURbn



- Very good reception of the Nordea name in all funding markets
- Record EUR 30bn long-term funding issued with an average maturity of 5.6 years
- Norwegian and Finnish covered bond platforms launched



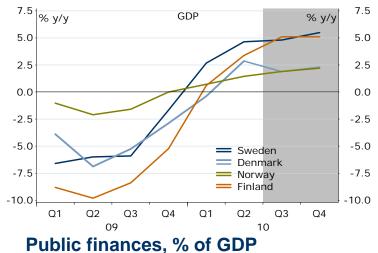


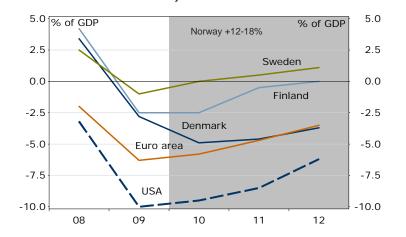
## **Credit quality is improving**

# Nordea

## **Macroeconomic recovery in the Nordic countries**

### GDP growth, %, y/y

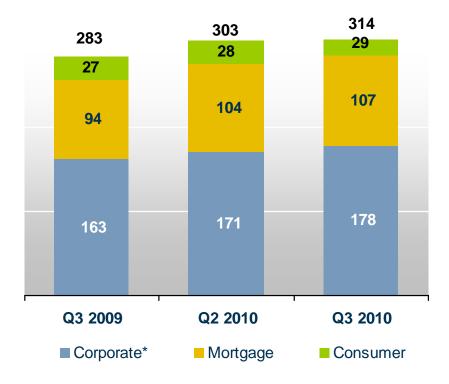




- Solid growth rates
- Modest inflation
- Relatively strong public finances
- Improvements in labour markets



## Stable and well diversified lending portfolio

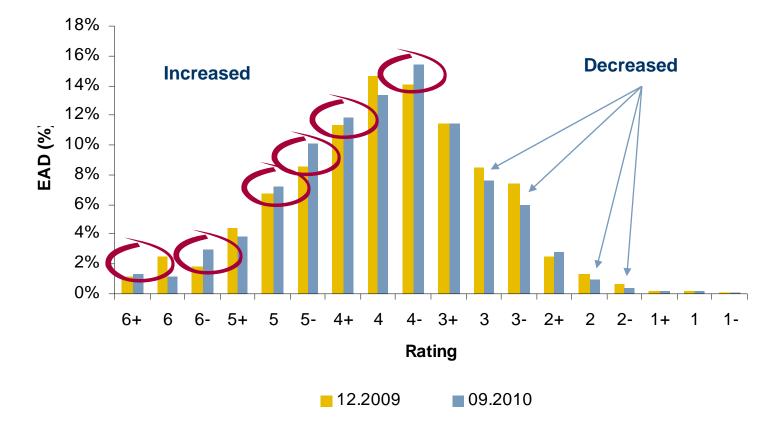


### Total lending to public, EURbn

- Total lending up 4% in Q3 and 11% YoY
- 57% corporate lending no sector accounting for more than 13%
- Limited changes between sectors
   no new areas of concern



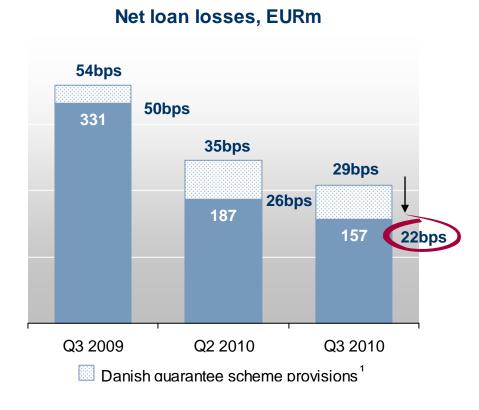
### Focus on stronger corporate customers



**Rating distribution** 



# **Credit quality improving**

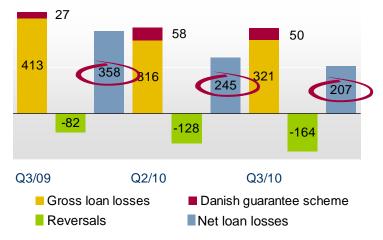


- Net loan losses down to 29bps (35bps)
- Excluding guarantee scheme provisions<sup>1</sup> net loan loss ratio down to 22bps (26bps)
- Two-year Danish guarantee scheme expired in September



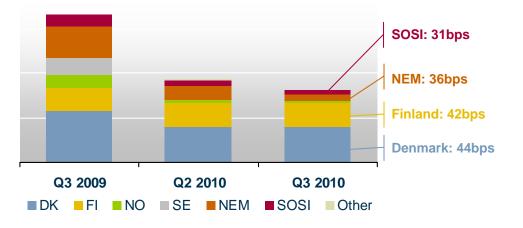
## **Decreased net loan losses in most areas**

### Loan losses, EURm



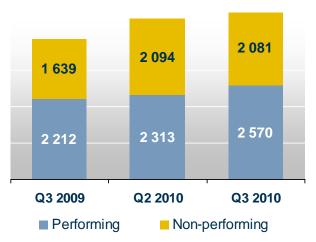
 Loan losses remain close to zero in Norway and Sweden

#### Net loan losses per area<sup>1</sup>, EURm



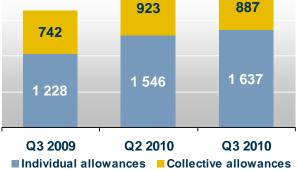


## Impaired loans continue to stabilise



### Impaired loans, EURm





- Impaired loans gross up 6% mainly performing loans in FI and DK
  - EUR 4,651m or 139bps (135bps)
- 55% of impaired loans performing
- Net decrease in collective allowances due to positive rating migration
  - -1.0% (+0.3% in Q2)
- Provisioning ratio down to 54% (56%)

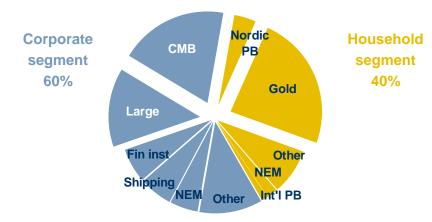




### **Business development**



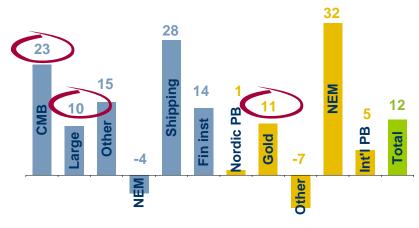
## **Diversified and fast-growing customer business...**



#### Income split per customer segment, Q310

- Income well diversified between customer segments
- Solid growth trends in relationship segments<sup>1</sup>

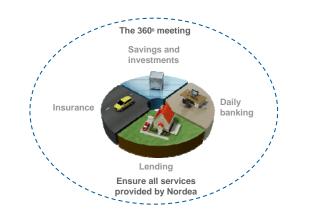
#### Income growth YoY Q310/Q309, %



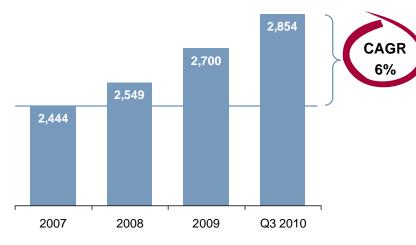


# ...with a strict focus on relationship banking

### The 360-degree meeting



### Number of Gold customers, 000



- Pro-active 360-degree meetings to meet customers' needs
- Strong value proposition attracts customers to premium segments
  - Steady growth of 6% per year or 12,000 new customers a month
- Solid trend has accelerated in 2010
  - 150,000 new Gold and Private Banking customers of whom 100,000 come from outside the bank YTD
- Customer satisfaction improving compared to competitors



### **Clear growth strategy**

### Household

- Migrate existing customers to relationship segments
- Attract new customers to relationship segments
- ✓ Increase advisory capacity
- ✓ Reduce cost by multichannel

#### Corporate

- Increase market share with largest customers
- Proactive advice on ancillary products to Medium customers

#### **New European Markets**

 Continue successful organic growth path in Poland

#### **Efficiency initiatives**

- Efficient value chain delivery to customer segments
- ✓ Upgrade IT infrastructure and processes and back office operations
- Replacing multiple old stand-alone platforms (cards and payments) with one uniform platform per product area



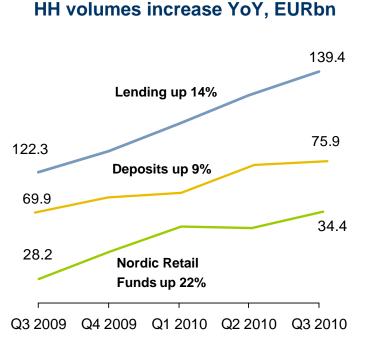
## Household relationship strategy

Growth strategy	Rationale	Group initiative
Household	Higher income and growth potential	
<ul> <li>Migrate existing customers to relationship segments</li> </ul>	More loyal	Future distribution
<ul> <li>Attract new customers to relationship segments</li> </ul>		New customer acquisition
<ul> <li>✓ Increase advisory capacity</li> </ul>	Efficient to serve	
<ul> <li>✓ Reduce cost by multichannel</li> </ul>	Low risk	Growth plan Finland

### **Customer benefits:** Relationship-based and prioritised access to named adviser, long-term view on relationships, attractive prices



## **Deliveries on household strategy**



- Continued strong customer demand in household segment
- Improved market position
- 39 Nordic branches operating in new format
- Improved Private Netbank
- 100 new advisers and specialists recruited in Finland



## **Corporate relationship strategy**

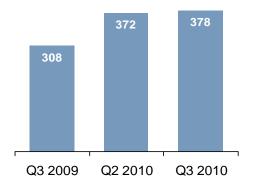
Growth strategy	Rationale	Group initiative
Corporate	Higher income and potential	
<ul> <li>Increase market share with largest customers</li> <li>Proactive advise on ancillary products to Medium customers</li> </ul>	All products	Growth plan CMB
	Close, partnership- based relationship	Customer-driven Markets business
	Prudent risk-taking	

### **Customer benefits:** Relationship-based advice, access to Nordea's products and balance sheet capacity, competitive prices, and a partner for a rainy day

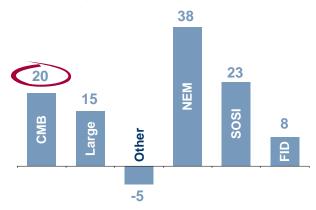


## **Corporate strategy delivery**

Total income CMB, EURm



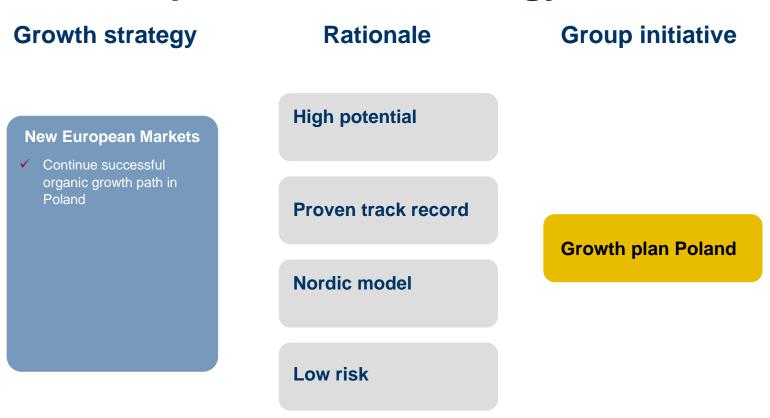
Income growth 2007-YTD, CAGR %



- Strong income growth within CMB
  - 2% Q/Q and 23% YoY
- Growth plan CMB Sweden proceeds as planned
  - Strong business momentum with several new mandates won
- Strategy to build house-bank relations proven successful
  - Solid income growth especially in the higher segments
  - Strengthened market position increased share of wallet



### **New European Markets strategy**

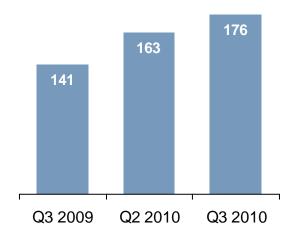


## Customer benefits: Nordic business model and concepts. Relationships and advice in focus. Prudent banking



### **New European Markets – a growth area**

### Total income NEM, EURm



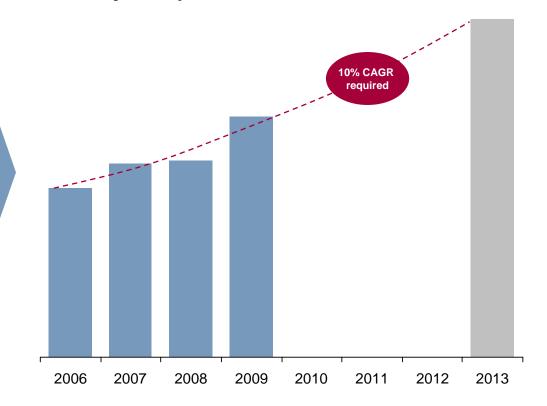
- Solid income development remains
  - 38% CAGR since 2007
- Firm cost management C/I down to 39%
- Focus on low risk segments
- Growth plan Poland on track 4 branches opened in Q3



## Strong foundation for reaching long-term target



### **Risk-adjusted profit, EURm**





## **Financial impact from Group initiatives**

- Income benefits and efficiency gains well in line with full-year expectations
  - Income generation Jan-Sep, approx. EUR 200m
  - Efficiency gains Jan-Sep, approx. EUR 50m
- Investment costs lower than planned for 2010 expected to be higher 2011
  - Prolonged execution period for some of the initiatives unchanged long-term plans
  - Total investment cost in Q3 approx. EUR 66m of which EUR 26m accounted for as expenses in income statement



# Key messages

- Strong quarter
  - Record income and one of the highest ever operating profits reported
- High customer activity
  - Customer business continues to grow
  - Increased income within all corporate segments
  - Strong trend in AuM remains net inflow 8% annualised
- Strong customer inflow
  - More than 150,000 new Gold and Private Banking customers in 2010
- Successful execution of our growth initiatives



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