

Fourth Quarter and Year-end report 2011 International telephone conference

#### Disclaimer

This presentation contains forward-looking statements that reflect management's current views with respect to certain future events and potential financial performance. Although Nordea believes that the expectations reflected in such forward-looking statements are reasonable, no assurance can be given that such expectations will prove to have been correct. Accordingly, results could differ materially from those set out in the forward-looking statements as a result of various factors.

Important factors that may cause such a difference for Nordea include, but are not limited to: (i) the macroeconomic development, (ii) change in the competitive climate, (iii) change in the regulatory environment and other government actions and (iv) change in interest rate and foreign exchange rate levels.

This presentation does not imply that Nordea has undertaken to revise these forward-looking statements, beyond what is required by applicable law or applicable stock exchange regulations if and when circumstances arise that will lead to changes compared to the date when these statements were provided.

## Key messages

### Nordea delivers on its New Normal plan

- Focused relationship strategy has delivered
  - Increased efficiency in cost, capital, liquidity and funding
  - Good business momentum
  - Solid profit development
- Strengthened capital position to 11.2%

### All-time high customer activity

- Number of Gold and Private Banking customers up 22,000
- Corporate and household lending was up 6% to EUR 299bn

### Ambition to mitigate the regulatory effects for the customers

- New regulations increases the cost for running a bank
- Nordea develops our products, services and advice even further
- Realise efficiency gains

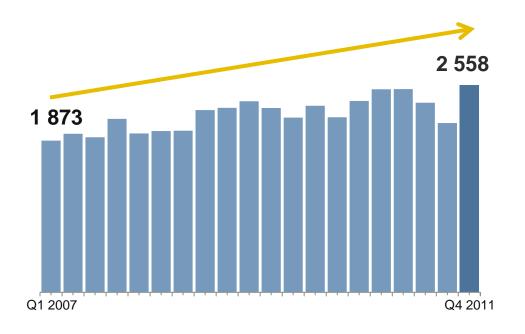




- Financial highlights
- New Normal update

### All-time high total income, despite lower central bank rates

#### Total income 2007-2011, EURm



- Total income up 37% since 2007
- Strengthened customer relationships
- Household relationship customers increased by ca 30%
- Clear #1 Nordic corporate bank in Prospera Large Corporates and Institutions Survey

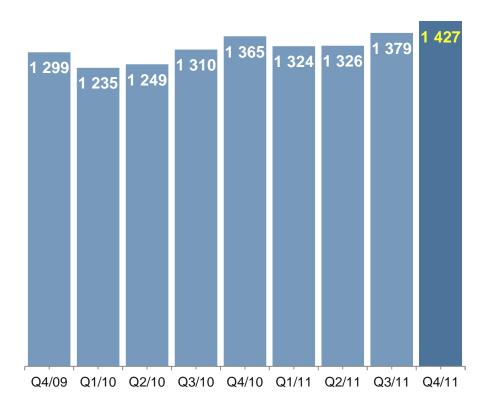
# Financial result - Q4 2011

EURm	Q4/11	Q3/11	Change %
Net interest income	1 427	1 379	3
Net fee and commission income	588	582	1
Net fair value result	506	111	357
Other income	37	19	95
Total income	2 558	2 091	22
Staff costs	-714	-887	-20
Total expenses	-1 266	-1 413	-10
Total expenses (ex. restructuring costs)	-1 266	-1 242	2
Profit before loan losses	1 292	678	91
Net loan losses	-263	-112	135
Operating profit	1 029	566	82
Net profit	786	406	94
Risk-adjusted profit	815	485	68

FY 2011	FY 2010	Change %
5 456	5 159	6
2 395	2 156	11
1 517	1 837	-17
133	182	-27
9 501	9 334	2
-3 113	-2 784	12
-5 219	-4 816	8
-5 048	-4 816	4
4 282	4 518	-5
-735	-879	-16
3 547	3 639	-3
2 634	2 663	-1
2714	2 622	4

#### Record-level net interest income

#### Total net interest income, EURm



- NII increased 3% q-o-q
- Lending volumes are up by 2%
- Lending spreads are up
- Deposit spreads are down
- Largely unchanged level at Treasury



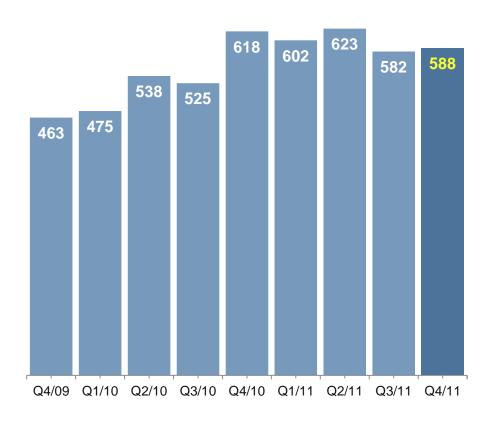
# **Change in net interest income**

Change, EURm	Q-o-Q	Y-o-Y
Volume-driven NII	24	207
Lending	16	162
Deposits	8	45
Spread-driven NII	18	280
Lending	41	32
Deposits	-23	248
GCC, including Treasury	-5	-126
Group Functions	11	-64
Total	48	297



### Stable net fee and commission income

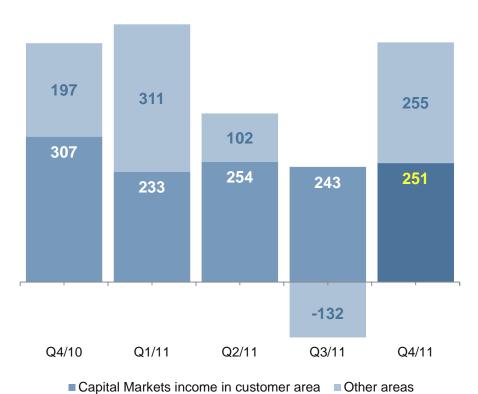
#### Net fee and commission income, EURm



- Net fee and commission income largely unchanged
- Assets under Management increased by 5% q-o-q (EUR 187.4bn)
- Lending commission up 4% versus Q3/11
- Higher state guarantee fees

## Strong recovery for net fair value

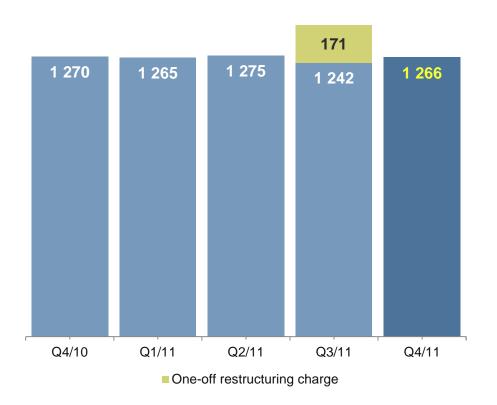
#### Net result from items at fair value, EURm



- Fair value improved by EUR 395m, after a difficult Q3/11
- Continued good customer demand
- Markets unallocated up EUR 221m reflecting improved trading conditions
- Fee recognition and profit-sharing in Life

## **Expenses under strict control**

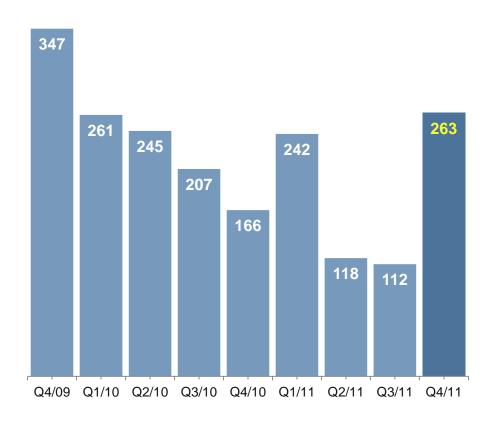
#### Total expenses, EURm



- Flat cost development
- Underlying expenses up 3% q-o-q due to seasonal effects
- Underlying staff expenses down 3% q-o-q
- FTE's down 776 on prior quarter (-2.3%)
- Improved C/I ratio to 49% (55% in Q3/11)

## **Credit quality**

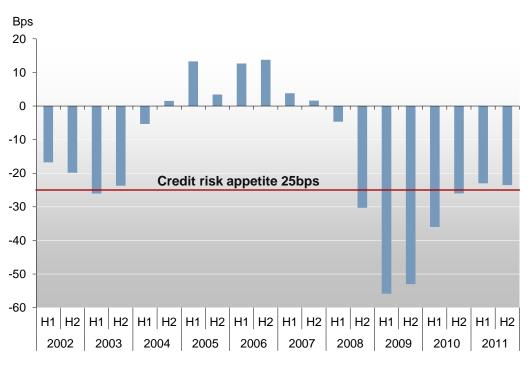
#### Total net loan losses, EURm



- Loan losses 33bp slightly higher than expected level over the cycle
- Increase in Denmark and Shipping
- Problem areas well identified
  - We know how to deal with these
- Overall credit quality solid

### General solid credit situation

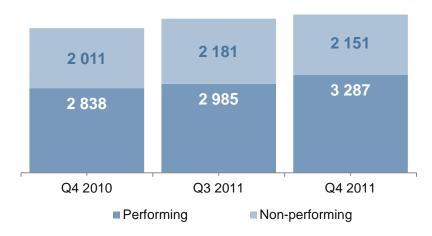
#### Loan loss ratios, 2002-2011



- Stable situation H2/H1
- Loan losses are well in line with Nordea's risk appetite over the cycle

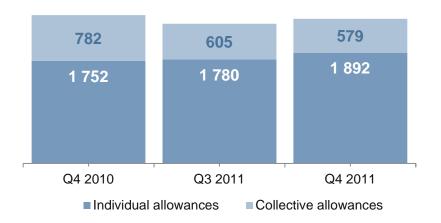
## **Impaired loans**

#### Impaired loans, EURm



- Impaired loans decreased to 139bps (141bps) of loans
- Performing impaired loans represents 60% (58%) of total

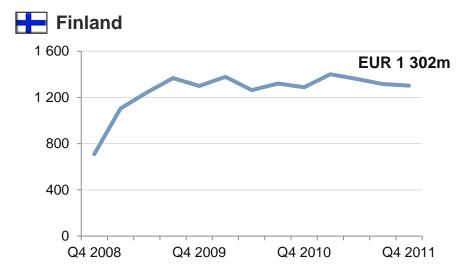
#### Total allowances, EURm

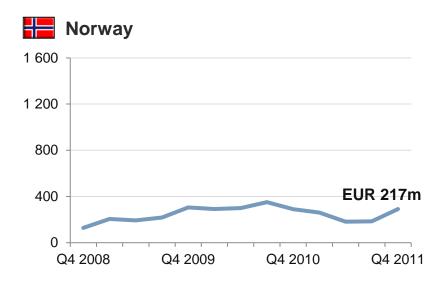


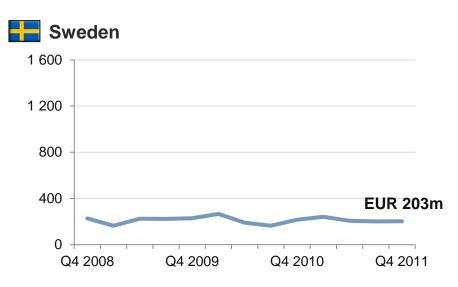
Performing: Allowance established, payments made Non-performing: Allowance established, full payments not made on due date

# Net impaired loans by country – excluding Shipping

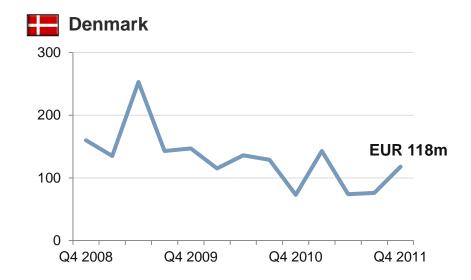


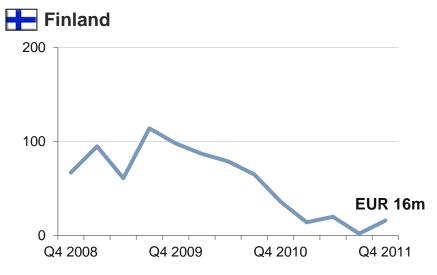


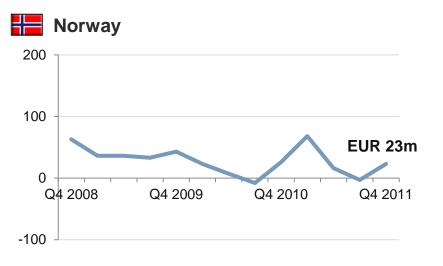


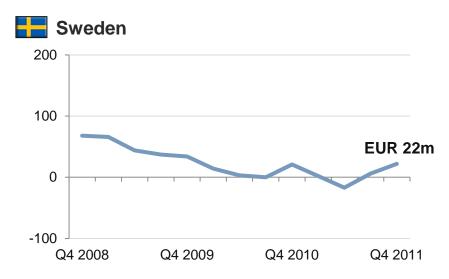


# Net loan losses quarterly by country – excluding Shipping



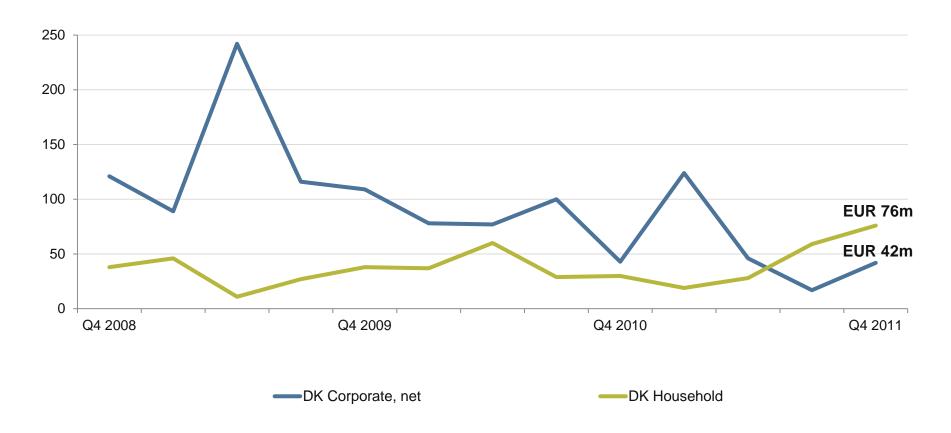






# **Denmark – excluding Shipping**

#### **Net Ioan Ioss, EURm**

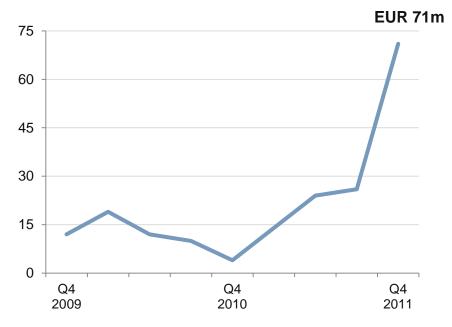


# **Shipping**

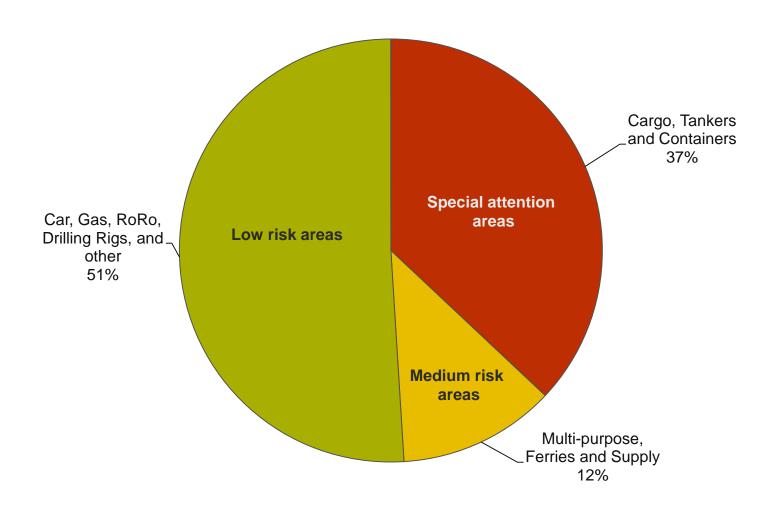
### Net impaired loans, EURm



#### Net loan losses, EURm

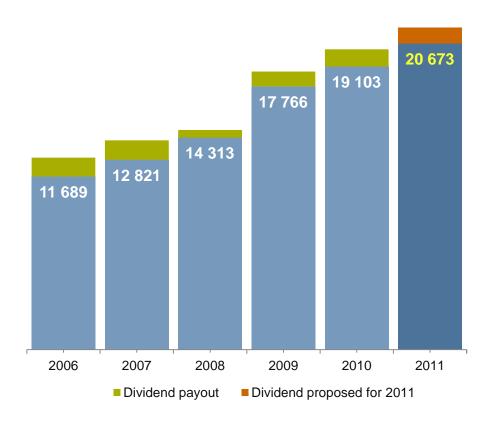


## Risk situation in Shipping segment (total lending of EUR 13.6bn)



## Strong capital generation

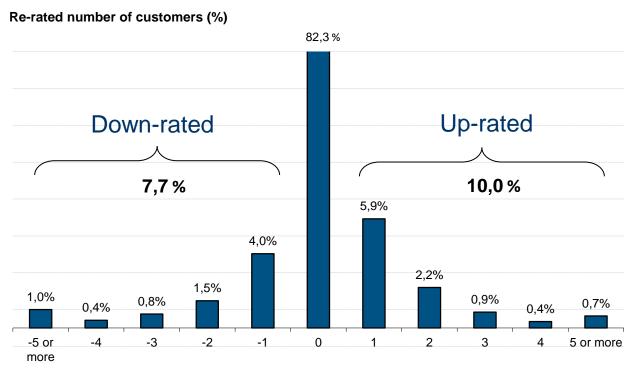
#### **Core Tier 1 capital, EURm**



- Growth of 9.2% annually since 2006
  - Adjusted for rights issue and after dividend
- Will enable us to increase our Core Tier 1

# Continuous improvements in net migration

Corporate rating migration, Q3/11 - Q4/11



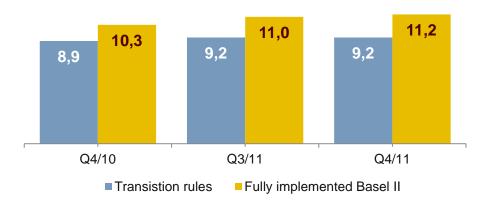
Number of notches up- or downrated

## Strengthened capital position

#### Risk-weighted assets (RWA), EURbn



#### Core Tier 1 capital ratio, % (excl. Hybrids)

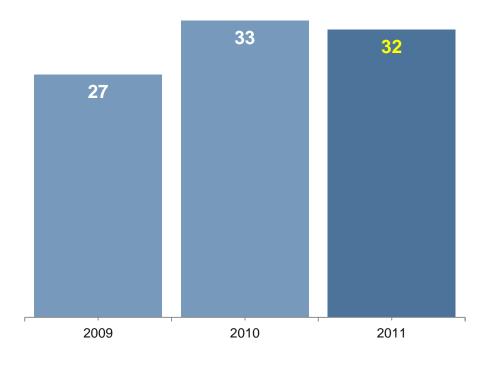


- Core Tier 1 ratio has increased by 90 bps over the last year
- Stable level of RWA despite adoption to Basel 2.5 and growth
- Continued positive rating migration in corporate portfolio in Q4/11
- Reduced RWA from high focus on capital efficiencies
- Basel 2.5 increased RWA by EUR
  3.9bn in Q4/11



## Strong access to funding

#### Funding, EURbn



- EUR 32bn has been issued of long term funding in 2011
  - Of which EUR 4bn in Q4/11
- Good access to all funding instruments
- One of the lowest funding costs among European banks

# High focus on Return on Equity

#### **Quarterly ROE, %**



- Strong focus on ROE
- 15% ROE target remains under normalised conditions and a Core Tier 1 ratio of 11%

# **Dividend in line with policy**

EUR	2007	2008	2009	2010	2011
Dividends per share	0.50	0.20	0.25	0.29	0.26*
Earnings per share	0.93	0.79	0.60	0.66	0.65
Payout ratio	54%	25%	42%	44%	40%*

<sup>\*</sup> as proposed by the Board of Directors

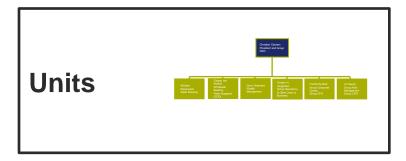


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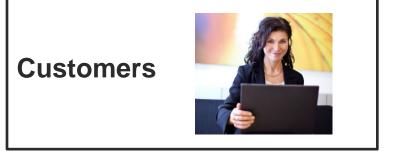
## New Normal is execution of a "Focused relationship strategy"

### **Themes**

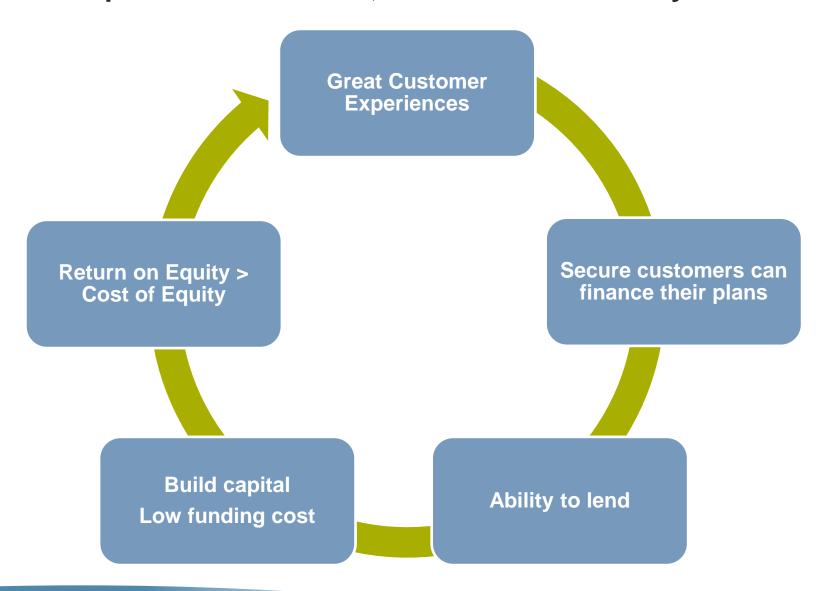
- 1. Disciplined ROE focus
- 2. Cost efficiency
- 3. Capital efficiency





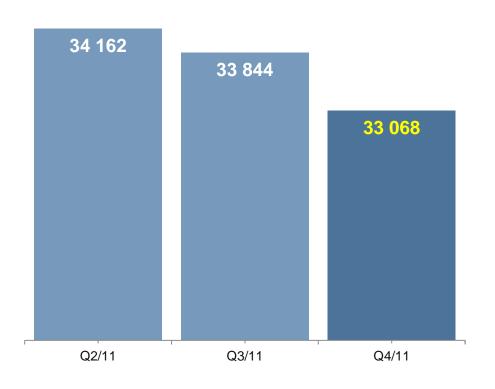


# Positive spiral for customers, investors and society



## New Normal has delivered on cost efficiency

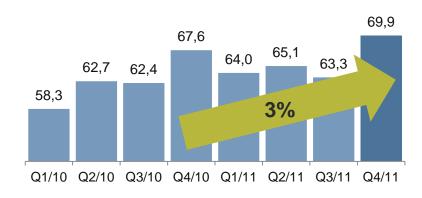
#### **Total Group FTE's**

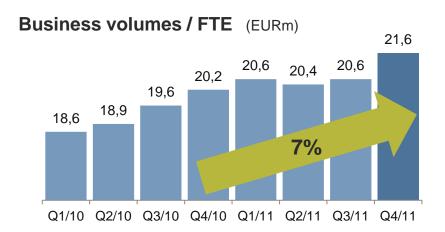


- Number of staff down by ca 1,100 since Q2/11
- Total reduction of ca 2,000 by 2012 – we are ahead of plan
- Staff cost down by ca EUR 80m annualised
- In addition, IT costs are down by ca EUR 20m
- Flat costs for a prolonged period of time

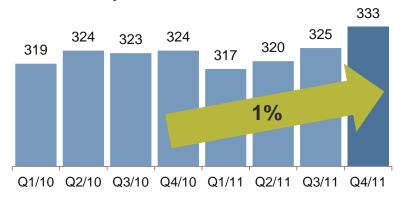
## **New Normal has improved our productivity**



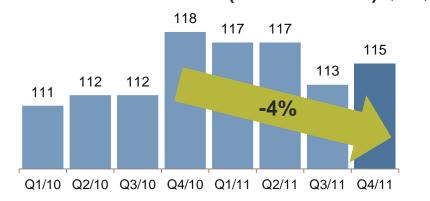




#### # customers per FTE (Nordea Group)



#### Cost to serve a customer (cost / customer) (EUR)





### New Normal has delivered on capital efficiency

#### **RWA development during 2011**



- Review of asset class and product segmentation leading to improved data quality
- Collateral agreements
- Registration
- Data sourcing
- Developed capital light products

### Key messages

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