

### **Highlights**

### 1 On track towards the future relationship bank

- Stable income and cost level, in a year with low growth and low interest rates
- 90,000 new relationship customers welcomed, 7% higher inflow than in 2012
- Loan losses are down by 17% (in local currencies)
- Operating profit up 3% (in local currencies)
- Core Tier 1 ratio is up by 180 bps to 14.9% (Total capital ratio of 18.1%)
- Proposed dividend of EUR 0.43 per share

### Low economic growth and interest rates going forward

- Our existing cost efficiency programme is delivering better than expected
- Lower lending demand, customer transaction levels and interest rates than previously anticipated
- We will accelerate the cost efficiency programme to adapt to the lower activity level and maintain our strong position
- Approximately 5% lower cost base 2015 vs. 2013



2

# Q4 2013 financial results highlights

2015 plan – an update



# Financial results Q4/13

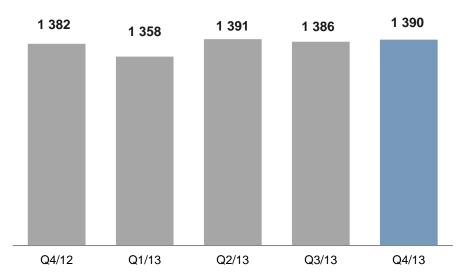
				In local
EURm	Q4/13	Q3/13	Chg %	currencies Chg %
Net interest income	1 390	1 386	0	3
Net fee and commission income	703	652	8	10
Net fair value result	333	346	(4)	(3)
Total income*	2 469	2 426	2	4
Staff costs	(739)	(732)	1	3
Total expenses	(1 283)	(1 234)	4	6
Profit before loan losses	1 186	1 192	(1)	2
Net loan losses	(180)	(171)	5	8
Operating profit	1 006	1 021	(1)	1
Net profit from continuing operations	760	764	(1)	1

Return on equity (%)	10.5	10.8	-	-
Core Tier 1 capital ratio (%)	14.9	14.4	+0.5 p.p	-

			In local currencies
2013	2012	Chg %	Chg %
5 525	5 563	(1)	1
2 642	2 468	7	8
1 539	1 774	(13)	(14)
9 891	9 998	(1)	0
(2 978)	(2 989)	0	0
(5 040)	(5 064)	0	0
4 851	4 934	(2)	(1)
(735)	(895)	(18)	(17)
4 116	4 039	2	3
3 107	3 069	1	2
11.0	11.6		-
14.9	13.1	+1.8 p.p	-

### Net interest income

# Net interest income development, EURm

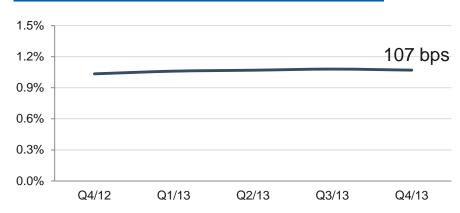


- NII increased by 3 % in local currencies q-o-q
- Subdued loan demand
- Largely unchanged margin



# Net interest margin and volumes

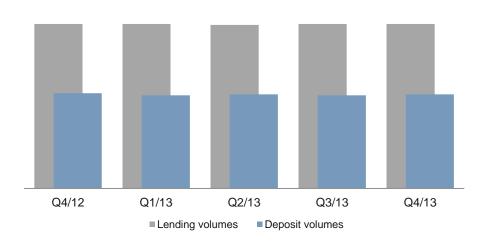




### Comments

- Lending margins up
- Deposit margins down
- Household lending volumes up 1% (up 3% y-o-y)\*
- Corporate lending volumes down 1% (down 3% y-o-y)\*
- Deposit volumes up 1% (down 1% y-o-y)\*

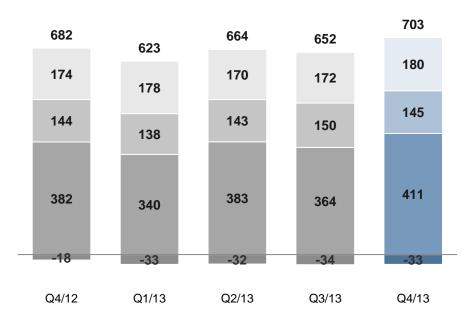
### Lending and deposit volumes\*\*



<sup>\*</sup> In local currencies

### Net fee and commission income

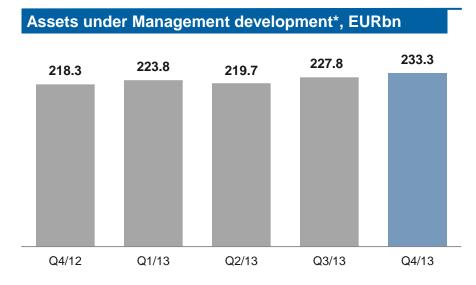
### Net fee and commission income development, EURm



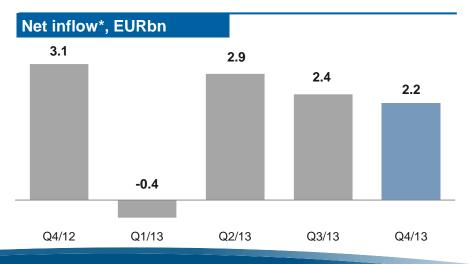
- Continued good trend in savings and investments
  - Increase by 13% q-o-q and 8% y-o-y
  - Assets under Management at record high
- Lending related commissions up 5%
- Seasonally lower in payment and cards

- Lending commissions
- Payments and cards
- Savings and investments
- State guarantee fees

### **Assets under Management**



- All time high level of EUR 233bn
- Strong net inflow of EUR 2.2bn
  - All businesses contributing with net inflow
- Return generates EUR 3.3bn vs. Q3/13
- 75% of composites outperformed its benchmarks





### Fund exports and strong savings trend supports AuM-growth

#### Net flow 2013<sup>1</sup>, EURbn

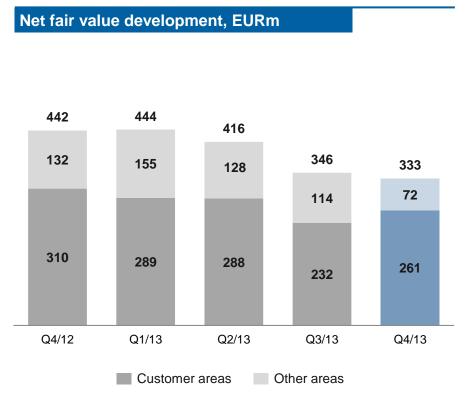
Asset manager	Net flow, EURbn
BlackRock	26.5
JPMorgan	23.1
Franklin Templeton	9.4
l Nordea	8.4
Standard Life	8.3

<sup>1.</sup> Data excludes funds of funds, money market funds and ETFs Data source: Morningstar Direct Fund Flows

- Growing interest in Nordea funds also outside Nordics
  - All time high inflow from Global fund distribution
  - Number 4 in Europe in net inflow to funds according to Morningstar
- High demand for savings and investment advice and products
  - 800,000 savings and investments-sessions in 2013, all time high



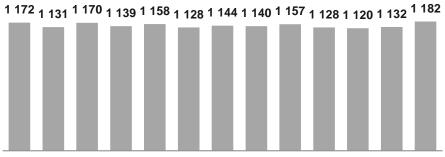
### **Net fair value**



- Low customer demand
- Low volatility
- Buy backs of Hypotek bonds in Treasury

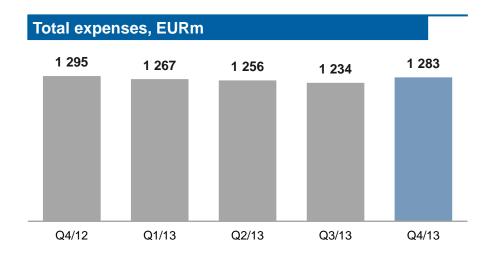
### Flat costs for thirteen consecutive quarters

### Total expenses (excl. FX and variable pay)\*, EURm



Q4/10Q1/11Q2/11Q3/11Q4/11Q1/12Q2/12Q3/12Q4/12Q1/13Q2/13Q3/13Q4/13

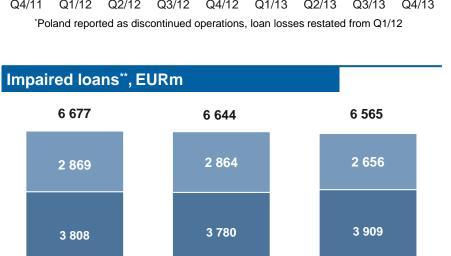
- Expenses under solid control
- Seasonal increase in Q4/13





# Stable credit quality





Q3/13

Non-performing

Q4/13

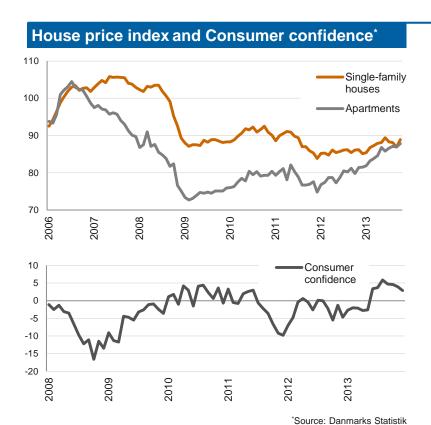
### Comments

- Largely unchanged level q-o-q at 21bps
- Largely unchanged level at 45bps in Denmark
- Net loan losses in Shipping down to 4 bps (EUR 1m)
- Somewhat higher levels in Baltic's due to revaluation of collaterals and lower reversals
- Low levels in other business units

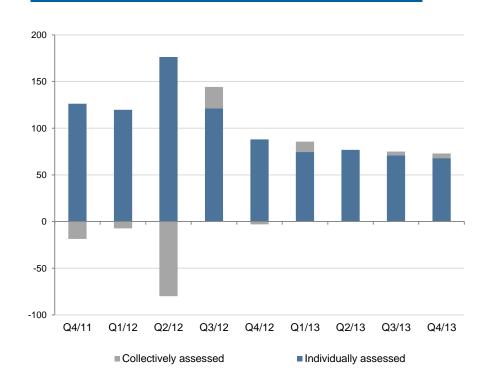
Q2/13

Performing

### **Stable situation in Denmark**



### Loan losses net, EURm, Retail Banking Denmark



#### **Comments**

- House prices in Denmark show improvement
- Positive trend in consumer confidence

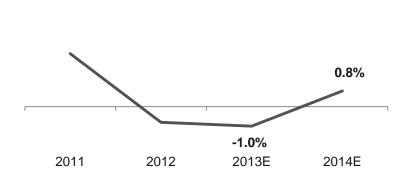
#### Comments

Loan loss ratio in Banking Denmark remained stable



### Macroeconomic challenges in Finland

#### **GDP** development, %\*

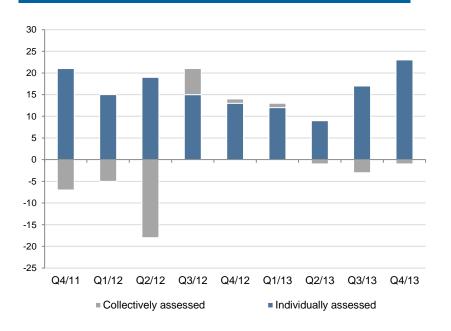


\*Source: Nordea Economic Outlook

#### **Comments**

- Economic recovery depends mainly on exports
  - The latest monthly information signals a slight increase in exports – outlook uncertainty remains
- Employment will continue to weaken beyond the summer of 2014

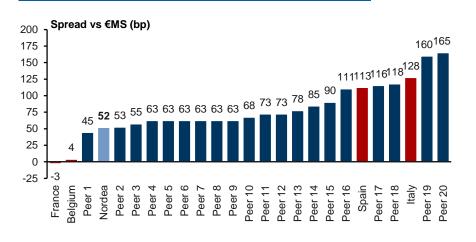
### Loan losses net, EURm, Retail Banking Finland



- Normal volatility of loan losses
- Low levels of losses in Household segment
- Careful monitoring of the development

# Strong access to funding

#### EUR senior issuance mid swap spreads, 5 years, bps

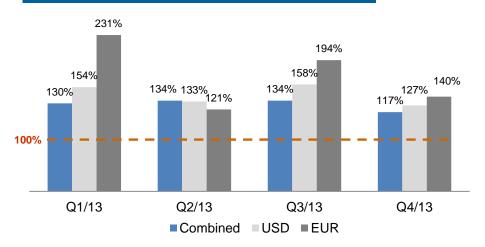


#### **Comments**

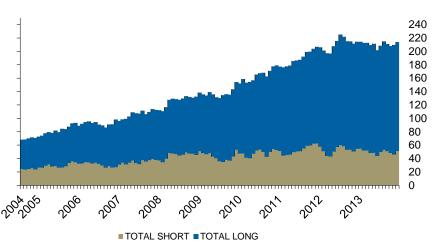
- Attractive funding spreads compared to peers
- Issuance of EUR 23bn which is more than the redemptions for 2013
- Conservative liquidity management
  - LCR compliant
  - Liquidity buffer EUR 66bn
- 73%\* of the wholesale funding is long-term funded

\*Based on net figure

### LCR developments



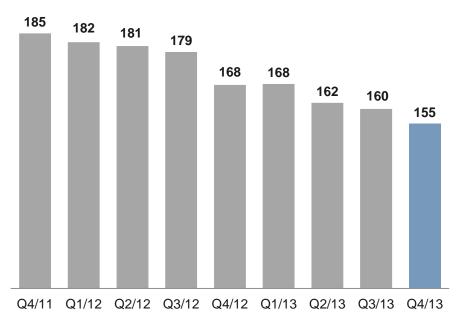
### Distribution of long vs. short funding, EURbn





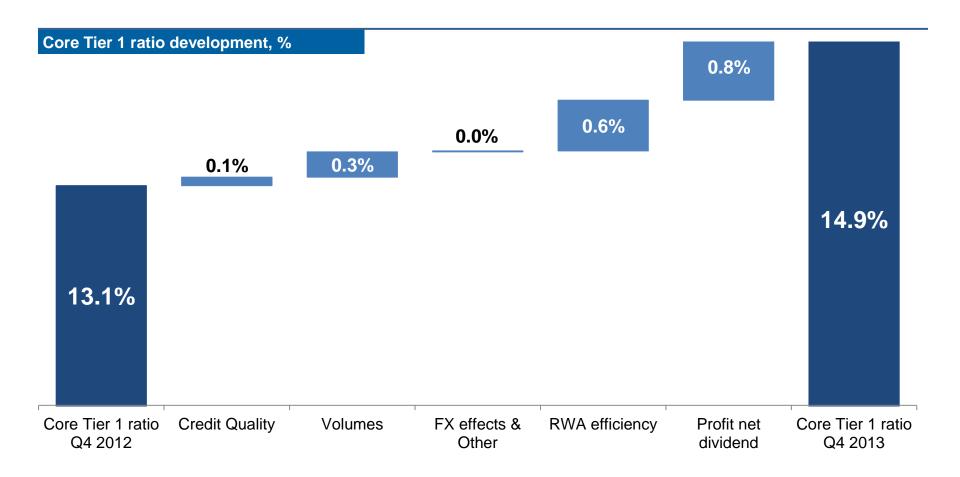
# Risk weighted assets

### Risk-weighted assets, EURbn\*



- Low loan demand
- Approval to use foundation IRB in Russia
- Effect from Advanced IRB for Nordic corporate will impact Q1/14
- FX effect

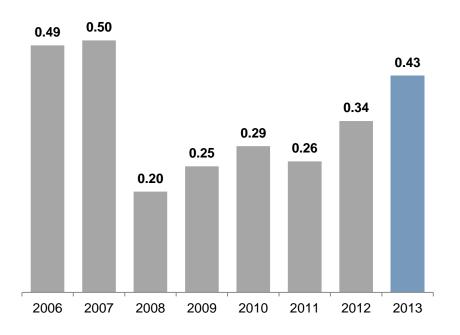
# Core Tier 1 ratio + 180bps following profit generation, efficiencies and low demand





# Proposed dividend of 0.43 EUR/share

### Dividends, EUR/share

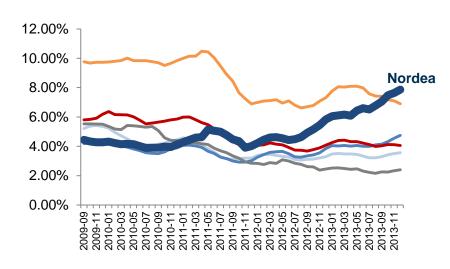


- Proposed dividend per share of EUR 0.43
  - Representing a payout ratio of 56%
- Proposal reflects low loan demand resulting in lower capital need
- Ambition to increase dividend payout ratio in 2014 and 2015
  - Maintaining a strong capital base
  - Long term target to be decided once the regulatory regime is clarified



### Reinforced capital markets franchise

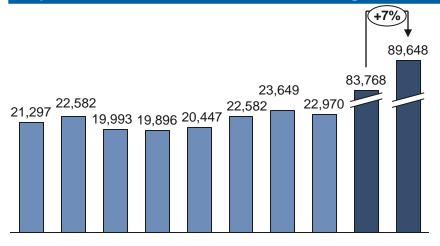
### Market shares Nordic Banks, NasdaqOMX



- Nordic leader on market share for Nordic cash equity on NasdaqOMX
- Launch of equity sales operations from the London branch
- Leading Nordic book runner corporate bonds and syndicated loans
- Nordic leader in FX and interest rate derivatives
- Solid development of Corporate Finance platform

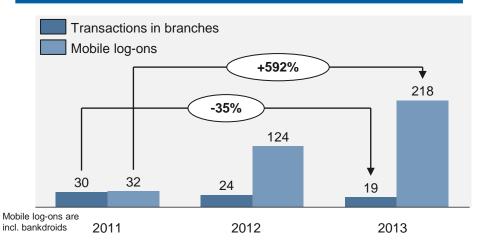
### More relationship customers and continued transformation

#### **Acquired Gold, Premium and Private Banking customers**



Q1 12 Q2 12 Q3 12 Q4 12 Q1 13 Q2 13 Q3 13 Q4 13 FY 12 FY 13

### Transactions / mobile log-ons, millions



- 90,000 new relationship customers in 2013
  - 7% higher inflow of external customers than in 2012
- More than 1,000 new mobile banking customers every day
  - 1.3m customers are active users of Nordea's mobile offerings, 500,000 more than one year ago
- Manual transactions continue to decline

# Q4 2013 financial results highlights

# 2015 plan – an update



# The 2015 plan - an update

#### Nordea market commitments

Strong capital generation and increased payout ratio in 2014 and 2015 while maintaining a strong capital base

Medium term ROE ambition of 13% at a CT1 ratio >13%\* taking prevailing low interest rates into account

Delivering low-volatility results based on a well diversified and resilient business model

#### Key initiatives and levers

Capital initiatives to maintain CT1 ratio >13%\*

Initiatives for income generation

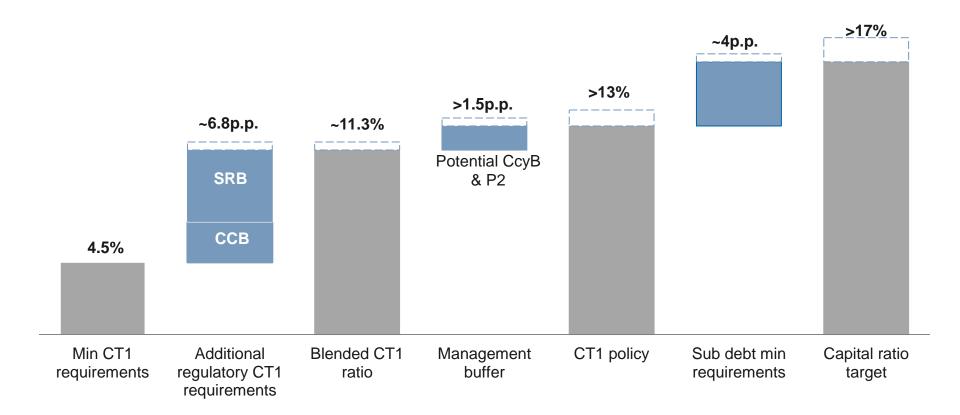
Efficiency initiatives of ~EUR 900m 5% lower cost base 2015 vs. 2013

Low-risk profile and low volatility

# CT1 requirements/Capital policy building blocks

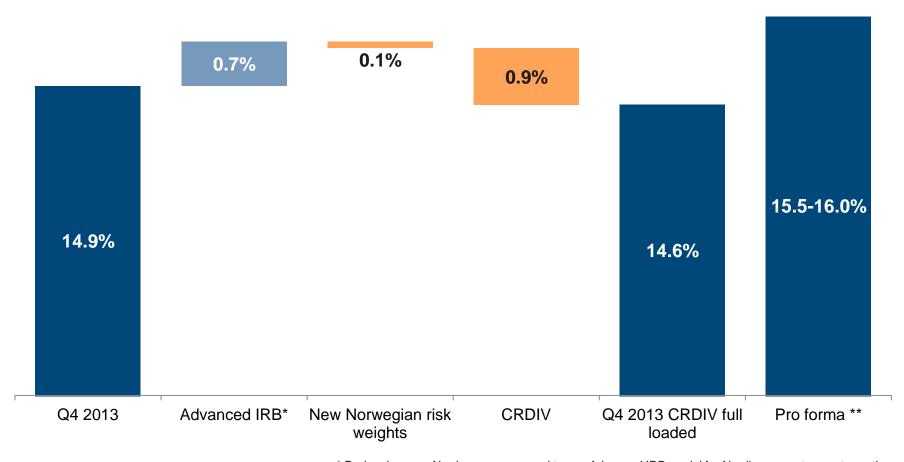
### **Basel III Capital Ratio Targets**

- Remaining uncertainties mainly relates to Pillar 2
- Steering the bank towards a CT1 level of 14-14.5% in the current environment



### Pro forma CT1 ratio of 15.5-16.0% as of Q4 2013

Assuming a 56% pay-out ratio

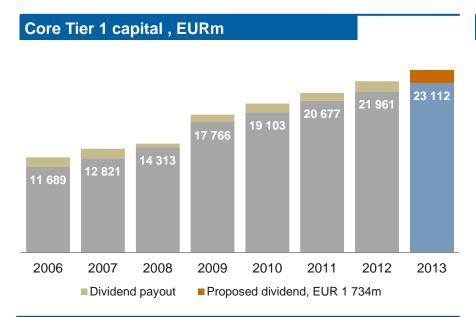


\* During January, Nordea was approved to use Advanced IRB model for Nordic corporate counterparties

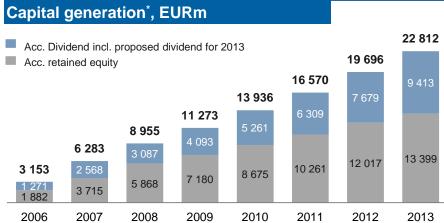
\*\* Does not include future earnings and growth. Including efficiencies in 2014 and 2015



### Strong capability to generate capital



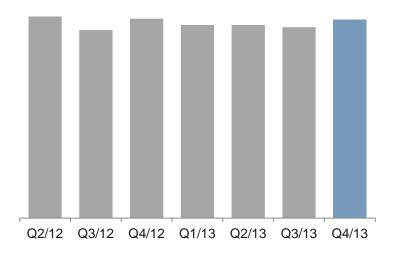
- Doubled the capital base in 7 years
- Increased core tier 1 ratio from 6.8% to 14.9%





### Income holding up

#### Total income (excl. FX), EURm



### Comments to key income related activities in Q4

- Re-pricing
  - Total lending margins +13 bps y/y (RB)
  - CIB/SOO/NBR lending margins up approx. 20 bps y/y (WB)
- New customers
  - Continued strong inflow of household customers over 22,000 new (externally recruited) Gold and Premium customers, total >90,000 in 2013 (RB)
  - Approx. 1% increase in Private Banking's customer base (WM)
- Ancillary income
  - Cross-selling activities on track, particular strong in the savings area (RB+WM)
  - Investment Banking organisation strengthened executed a number of large transactions within ECM/IPOs and DCM (WB)
  - Continued strong sales of capital-light products 87% of Q4 premiums in L&P



### Acceleration of the cost efficiency programme

### Background

Low economic growth leads to lower lending demand and customer activity than expected

Interest rates have continued downwards and will remain low for a prolonged period of time

Ensure we can maintain our position as a strong bank

### Accelerated cost efficiency programme

Existing cost efficiency programme delivering better than expected

Accelerating and expanding existing cost efficiency programme

Initiatives for cost efficiencies:

EUR 450m to EUR 900m

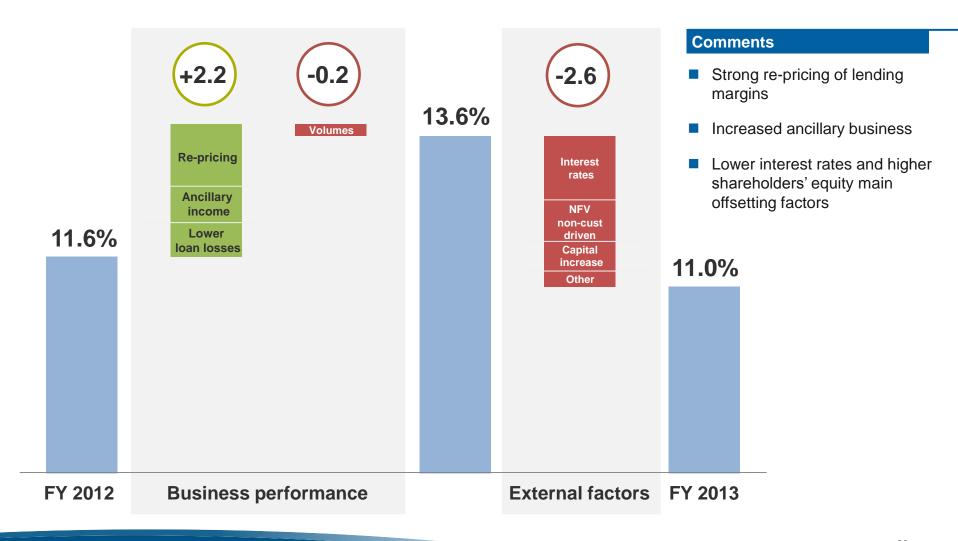
Approximately 5% lower cost base in 2015 vs. 2013



# The Accelerated Cost Efficiency Programme builds on existing programmes

Initiatives	Key Elements
Reduction of activity related expenses	<ul> <li>Lower marketing related costs</li> <li>Less travelling expenses</li> <li>Downscaling use of consultants</li> </ul>
Adjusting the distribution to meet changed customer behavior	<ul> <li>Optimise multichannel customer relationship model</li> <li>Further develop online and mobile banking services</li> <li>Continued adjustment of the branch network</li> <li>Continued reduced manual cash handling</li> <li>Streamline product offerings and product consolidation</li> </ul>
Increase Product and IT platform efficiency and optimise processes	<ul> <li>Reviews of IT development portfolios</li> <li>Simplification of product and system platforms</li> <li>Optimising and offshoring of processes</li> </ul>
Reduce cost in central functions, including downscaling of internal service levels	<ul> <li>Lower space utilization and rent spend</li> <li>Simplify the reporting process, including data sourcing</li> <li>Common data infrastructure</li> <li>Reduced internal service levels and reduced Group Functions costs</li> </ul>

# RoE – strong underlying business performance not fully compensating for challenging macro environment and regulation



# **Progress in summary**

# Progress on Nordea financial plan 2013-2015, in 2013 CT1 ratio Core Tier 1 ratio up 180 bps to 14.9% RWA down EUR 13bn **RWA Income growth** Income holding up Costs Flat costs **Loan losses** Loan losses down 17% RoE RoE 11.0% but on track towards the target

