

Casper von Koskull, President, Group CEO

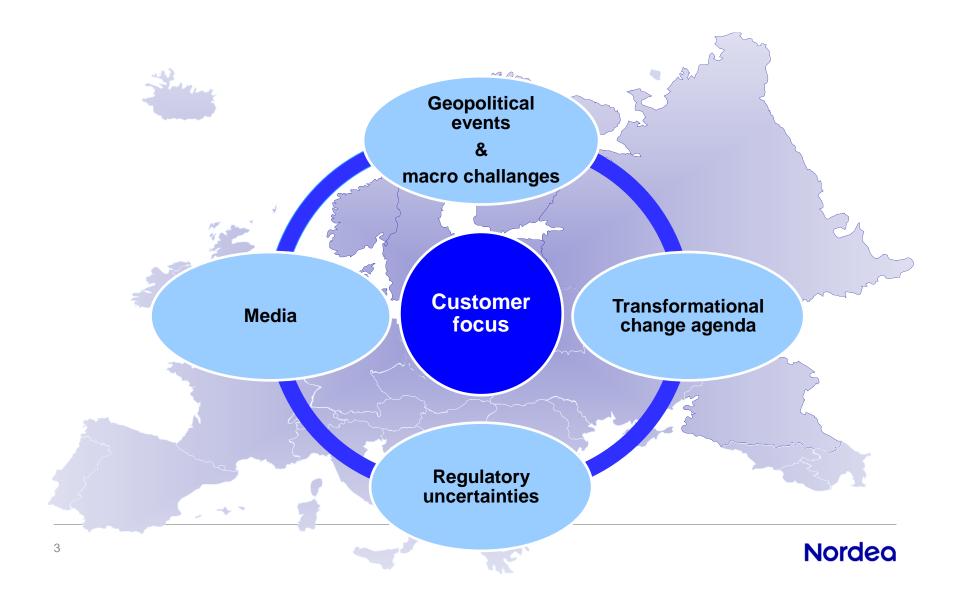
### Disclaimer

This presentation contains forward-looking statements that reflect management's current views with respect to certain future events and potential financial performance. Although Nordea believes that the expectations reflected in such forward-looking statements are reasonable, no assurance can be given that such expectations will prove to have been correct. Accordingly, results could differ materially from those set out in the forward-looking statements as a result of various factors.

Important factors that may cause such a difference for Nordea include, but are not limited to: (i) the macroeconomic development, (ii) change in the competitive climate, (iii) change in the regulatory environment and other government actions and (iv) change in interest rate and foreign exchange rate levels.

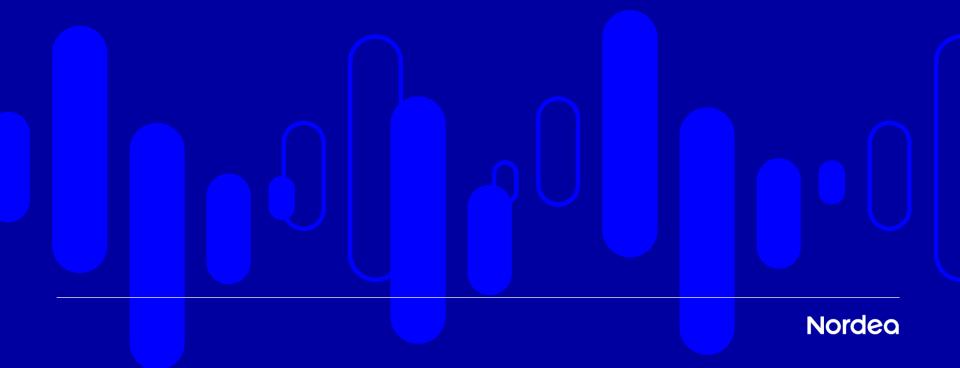
This presentation does not imply that Nordea has undertaken to revise these forward-looking statements, beyond what is required by applicable law or applicable stock exchange regulations if and when circumstances arise that will lead to changes compared to the date when these statements were provided.

## 2016 was probably the most eventful year in the history of Nordea



# Q4 2016 financial results highlights

**Group view** 



# **Financial Highlights**

Stable environment and low	growth	FY16 vs. FY15*	Q4/16 vs. Q4/15*	
Income	<ul><li>✓ Total revenues</li><li>✓ Net Interest Income</li><li>✓ Fee and commission income</li></ul>	<ul><li>✓ - 1%</li><li>✓ - 3%</li><li>✓ + 1%</li></ul>	<ul><li>✓ + 5%</li><li>✓ Flat</li><li>✓ + 6%</li></ul>	
Costs	<ul><li>✓ Total costs</li><li>✓ Excl. Group Projects</li><li>✓ 2018 vs. 2016</li></ul>	<ul><li>✓ +5%</li><li>✓ +2%</li><li>✓ Flat</li></ul>	<ul> <li>✓ + 10%</li> <li>✓ +7%</li> <li>✓ Continued high activity level in 2017</li> </ul>	
Credit quality	✓ Loan loss level ✓ Credit quality	<ul><li>✓ 15 bps</li><li>✓ Largerly unchanged in the coming Q</li></ul>	<ul> <li>✓ 16bps: +90% stem from Oil and Offshore</li> <li>✓ Impaired loans are down 3%</li> </ul>	
Capital and proposed dividend	<ul><li>✓ CET 1 ratio</li><li>✓ Proposed dividend of EUR 0.65</li></ul>	✓ 18.4% (16.5%) ✓ EUR 0.64 in 2015		

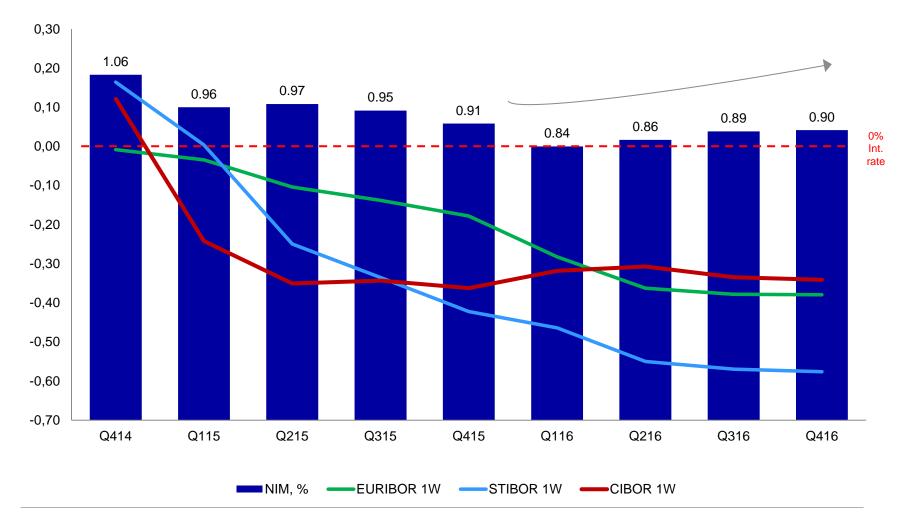
# **Nordea Group**

#### Financial result

EURm	FY16	FY15	Chg FY16/ FY15	Loc. curr. Chg YoY	Q4 2016	Chg Q416/ Q415	Loc. curr. Chg Q416/Q415
Net interest income	4,727	4,963	-5%	-3%	1,209	0%	0%
Net fee & commission income	3,238	3,230	0%	1%	867	6%	6%
Net fair value result	1,715	1,645	4%	4%	498	18%	20%
Total income	9,927	10,140	-2%	-1%	2,610	-1%	-1%
Total income*	9,754	9,964	-2%	-1%	2,588	5%	5%
Total expenses	-4,800	-4,957	-3%	-2%	-1,233	-16%	-16%
Total expenses*	-4,886	-4,694	4%	5%	-1,319	9%	10%
Net loan losses	-502	-479	5%	9%	-129	-9%	-6%
Operating profit	4,625	4,704	-2%	-1%	1,248	22%	21%
Operating profit*	4,366	4,791	-9%	-8%	1,140	2%	2%
Net profit	3,766	3,662	3%	4%	1,100	30%	29%
Return on equity* (%)	11.5	12.3	-80 bps	n/a	12.9	+140 bps	n/a
CET1 capital ratio (%)	18.4	16.5	+190 bps	-	18.4	+190 bps	-
Cost/income ratio* (%)	50	47	+300 bps	n/a	51	+200 bps	n/a

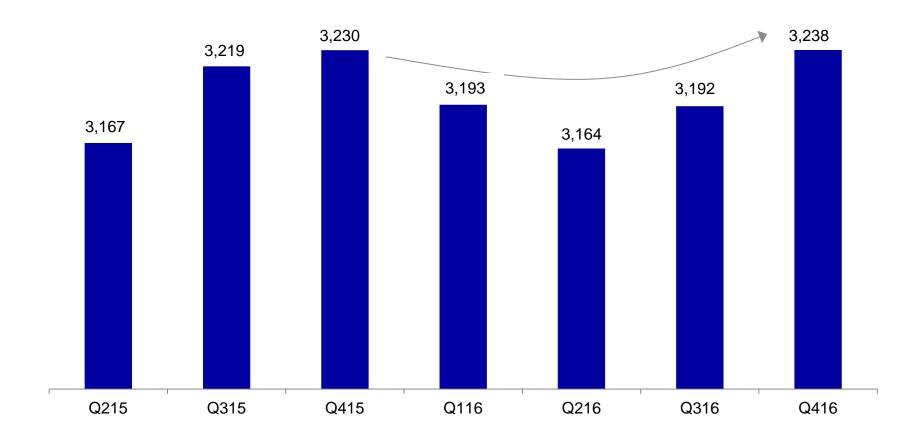
# **Net Interest Margin**

Severe pressure from negatives rates – continues levelling off



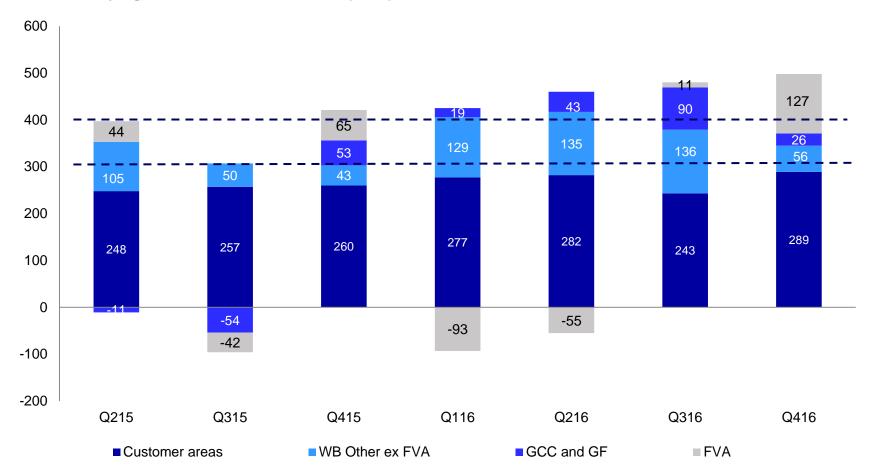
# **Net Fee and Commission Income, 4Q rolling**

Improved trend, driven by savings and investments



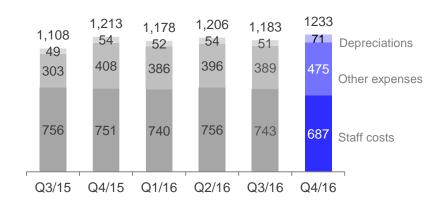
## NFV, 7Q overview

Solid underlying trend of EUR 300-400m per quarter

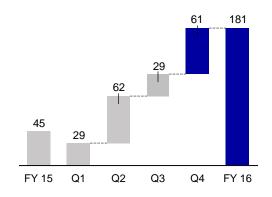


### Costs

#### Total expenses\*, EURm

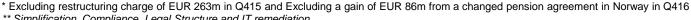


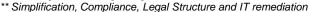
#### Group projects\*\*, EURm



#### Comments

- Costs in local currencies\*
  - +5%, in line with guidance
  - +2% excluding Group Projects
- Number of staff:
  - Number of FTEs up 6% y-o-y, mainly related to IT and compliance
- Largerly unchanged cost base 2018 vs. 2016
- Continued high activity level in 2017
  - Cost growth of approx. 2-3% in local currencies for 2017/2016

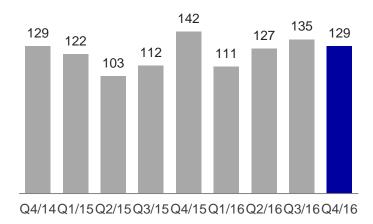




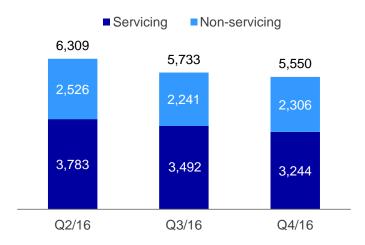


### **Solid asset quality**

Total net loan losses, EURm



#### Impaired loans, EURm\*

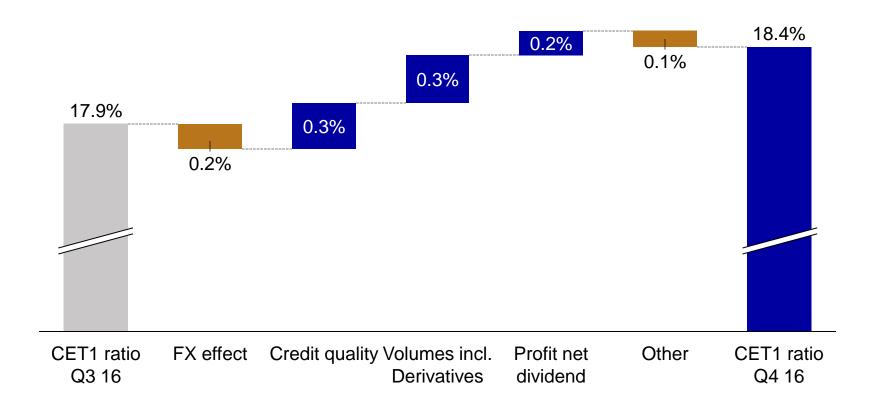


#### Comments

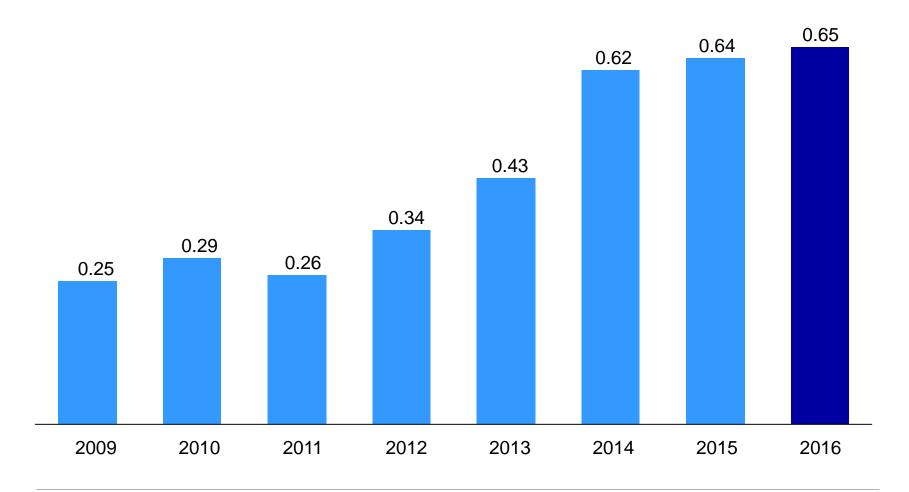
- Loan losses at 16 bps for Q4 (unchanged vs. Q3)
  - > 90% of loan losses come from our Oil and Offshore exposure
  - Credit quality in these portfolios is still deteriorating
  - Successful 10 restructurings completed in 2016 in the offshore portfolio. Another 10 more expected to be completed
- Impaired loans declined 3%
- The full year loan losses are 15 bps
- Expected unchanged credit quality in coming quarters



## Common Equity Tier 1 ratio development Q416 vs. Q316



# **Proposed dividend per share for 2016**



### **Progress in the Group Simplification Programme**

Today 2017

Core Banking Platform

- Proof of concept carried out
- Model bank implemented
- First live Pilot of a fixed term deposit in Finland complete

- Implementing Deposits & Savings in Finland and commence work in Denmark
- Commence lending rollout in Finland, starting with a pilot product

New Payment Platform

New payment infrastructure installed

Implementation of SEPA Credit Transfer solution in Finland

Group Common Data

- Data warehouses closed in NO, FI (materially)
- Platform integration started.

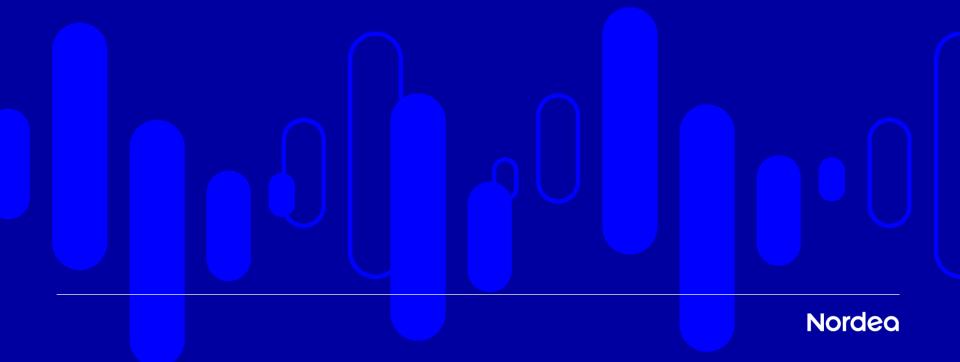
Customer & Counter-party Data

 Customer and Counterparty Master platform build-up

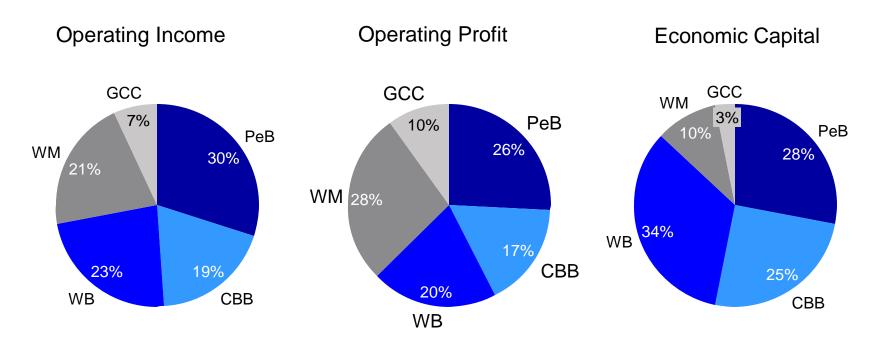
- Data warehouses in DK and SE on target to be closed
- Global Sales Performance Management system implemented in the Nordics
- Sourcing in customers and counterparties from the Nordic legacy systems into the common platform

# **Q4 2016 financial results highlights**

**Business Areas view** 



## Well mixed revenue generation between different BAs



- As of Q4 2016, Retail Banking is split into two new Business Areas:
  - Personal Banking
  - Commercial & Business Banking
- The split allows us to have:
  - Clearer customer focus
  - Adjust to rapid changes in customer demands

### The ambition for Nordea Personal Banking by 2021 remains







#### Customer satisfaction

Leading CSI for affluents and home owners, on par for other customer groups

### Employee satisfaction

The most satisfied employees among peers

### **Profitability**

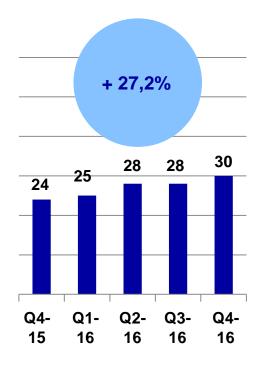
C/I improved to low 40s\*.

 \*Excluding distribution agreement with Wealth Management

### Improved digital relations with customers



- In Q4 more than 18 million of the transactions are contactless transactions
- # of online meetings has increased by 26% Q4 2016 compared to Q4 2015
- Never more than one click away from personal service







Branch transactions (mill.)



### Leading position in corporate banking in the Nordics

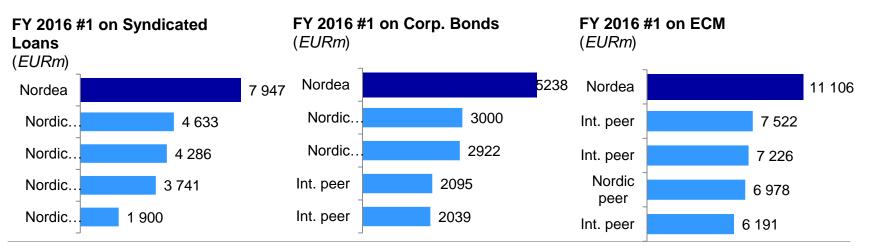
- Commercial & Business Banking consists of:
  - Commercial Banking
  - Business Banking
  - Transaction Banking
- Servicing more than 600,000 corporate customers
- The customers are serviced out of more than 300 physical and online branches across the Nordics
- Transforming the business from being product centric to customer centric

### Top ranked in both the Nordics and all of EMEA\*

IPO:	IPOs FY 2016								
		Deal Value	No. of						
Rank	Joint Global Co-ordinator	EUR(m)	IPOs	% Share					
1	Goldman Sachs	10,563	11	36					
2	Deutsche Bank	9,565	8	33					
3	Morgan Stanley	7,779	9	27					
4	Nordea	6,239	6	21					
5	JPMorgan	6,149	10	21					
6	Bank of America Merrill Lynch	3,620	5	12					
7	Citi	3,001	7	10					
8	UBS	2,902	3	10					
9	ABN AMRO Bank	1,580	3	5					
10	Credit Suisse	1,566	3	5					

- Nordea top 4 on EMEA\* list of Joint Global Co-ordinators

   the only Nordic bank on the top ten list
- Selected #1 league table positions again confirm our market leading position in the Nordics



### Record-high savings and investments in 2016

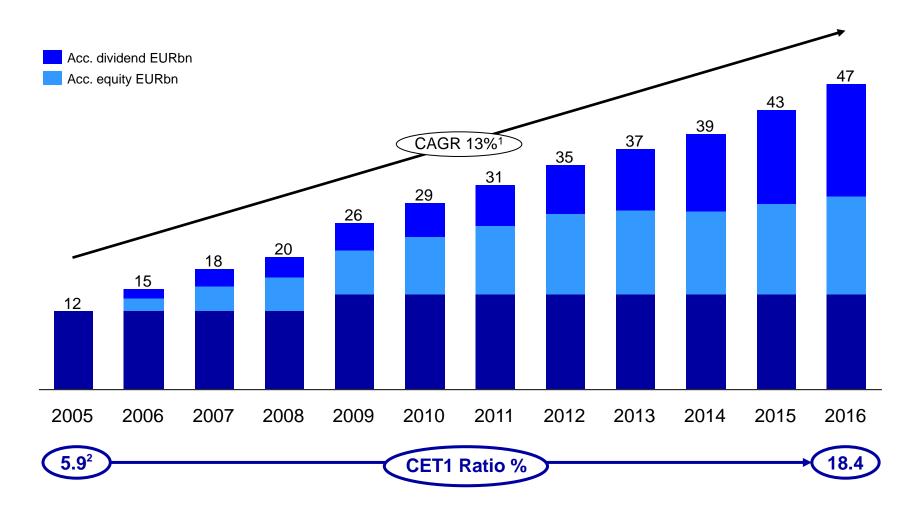


Nordea Asset Management awarded for best ESG (environmental, social and governance) investment process in Europe 2016 for the third year in a row

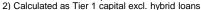


## 13% CAGR in capital generation and CET1-ratio up 12.5 pp in 11 years

Strong capital generation and stable returns at low risk1



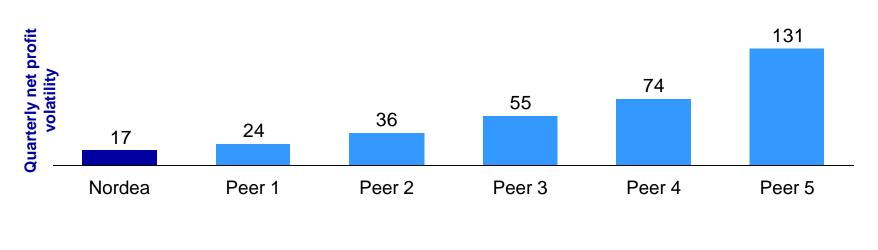
<sup>1)</sup> CAGR 2015 vs. 2005, adjusted for EUR 2.5bn rights issue in 2009. Equity columns represents end-of-period equity less dividends for the year. No assumption on reinvestment rate for paid out dividends

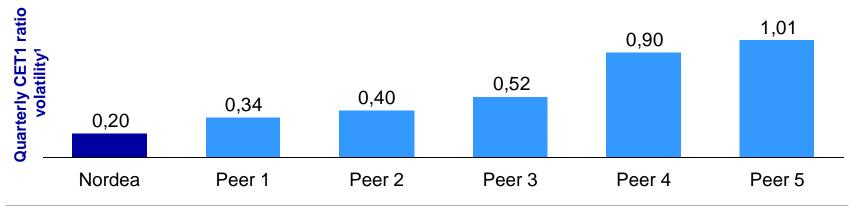




### The most stable bank in the Nordics

Nordea and peers 2006 - Q3 2016, %

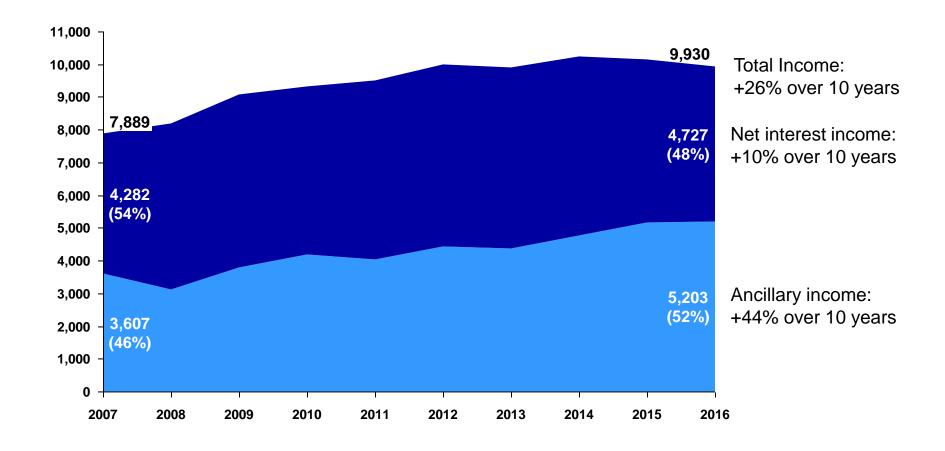






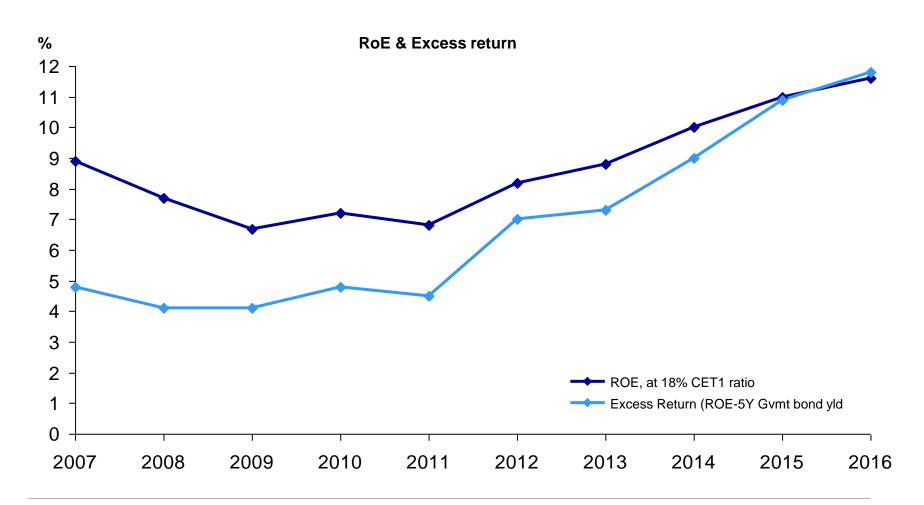
### **Changed revenue structure**

Nordea's focus on ancillary income offset pressure on NII



# Nordea's RoE and the excess return over government bonds are at 10-year highs

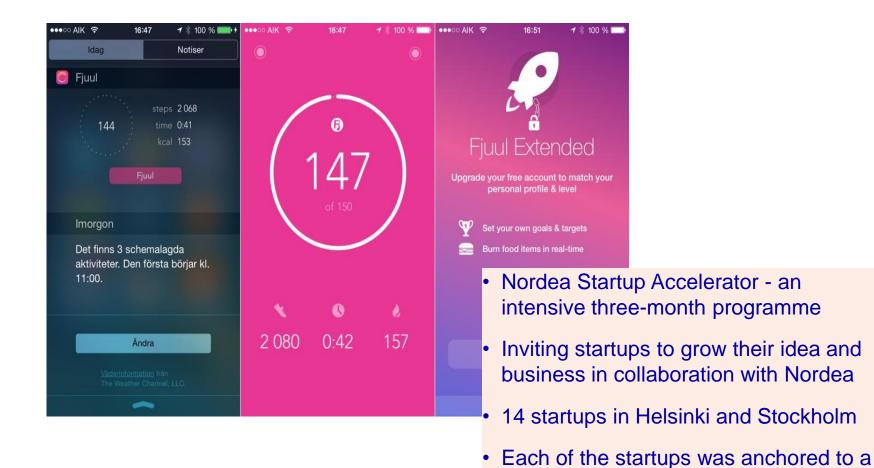
Calculated at today's CET1 ratio of 18%



### **Executive summary**

- Probably the most eventful year in the history of Nordea
- Improving revenue trend in 2H16
- Flat costs 2018 vs. 2016 reiterated
  - 2-3% cost growth in 2017
- Largely unchanged credit quality in the coming quarters
- Well prepared to deal with challenges in 2017
  - Strong balance sheet and robust business model
  - Further invest in our platform and thereby transform the bank

### **Exploring potential value opportunities**



sponsoring unit inside Nordea



**Full Year Results 2016** 

Casper von Koskull, President, Group CEO