

Nordea

# Fourth-quarter and full-year results 2023



## Disclaimer

This presentation contains forward-looking statements that reflect management's current views with respect to certain future events and potential financial performance. Although Nordea believes that the expectations reflected in such forward-looking statements are reasonable, no assurance can be given that such expectations will prove to have been correct. Accordingly, results could differ materially from those set out in the forward-looking statements as a result of various factors.

Important factors that may cause such a difference for Nordea include, but are not limited to: (i) the macroeconomic development, (ii) change in the competitive climate, (iii) change in the regulatory environment and other government actions and (iv) change in interest rate and foreign exchange rate levels.

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## **Executive summary**

### **Continued high-quality income growth**

- Net interest income up 19%, net fee and commission income down 3% and net fair value result down 61%. Total income up 1%

### **Return on equity\* 15.9% excluding write-offs; earnings per share EUR 0.31**

### **Volumes stable in slow market**

- Mortgage lending stable and corporate lending up 1% y/y. Retail deposits stable y/y and corporate deposits down 3%. AuM up 5% y/y

### **Cost-to-income ratio excluding regulatory fees and write-offs: 42%**

### **Strong credit quality, continued low net loan losses – overall provisioning levels maintained**

- Net loan losses and similar net result EUR 83m or 10bp – lower reversals at this stage of cycle
- Management judgment buffer EUR 495m after EUR 74m transferred from structural buffer to collective provisions, as planned

### **Strong capital generation and dividend increase**

- CET1 ratio 17% – 4.9pp above current regulatory requirement. Dividend of EUR 0.92 per share proposed for 2023 – increase of 15%

### **2025 target updated: return on equity above 15%**

- 2024 outlook: return on equity above 15%

**Fourth-quarter results 2023**

Income statement and key ratios EURm	Q423	Q422	Q4/Q4	Q323	Q4/Q3
Net interest income	1,946	1,641	19%	1,909	2%
Net fee and commission income	763	785	-3%	742	3%
Net insurance result	40	47	-15%	63	-37%
Net fair value result	154	396	-61%	225	-32%
Other income	12	28	-57%	13	-8%
<b>Total operating income</b>	<b>2,915</b>	<b>2,897</b>	<b>1%</b>	<b>2,952</b>	<b>-1%</b>
Total operating expenses excl. reg. fees and write-offs**	-1,220	-1,196	2%	-1,174	4%
Total operating expenses	-1,417	-1,212	17%	-1,194	19%
<b>Profit before loan losses</b>	<b>1,498</b>	<b>1,685</b>	<b>-11%</b>	<b>1,758</b>	<b>-15%</b>
Net loan losses and similar net result	-83	-59		-33	
<b>Operating profit</b>	<b>1,415</b>	<b>1,626</b>	<b>-13%</b>	<b>1,725</b>	<b>-18%</b>
Cost-to-income ratio excl. regulatory fees and write-offs**, %	41.9	41.3		39.8	
Cost-to-income ratio*, %	50.6	44.0		42.4	
Return on equity* excl. write-offs**, %	15.9				
Return on equity*, %	14.1	16.3		17.9	
Diluted earnings per share, EUR	0.31	0.35	-11%	0.38	-18%



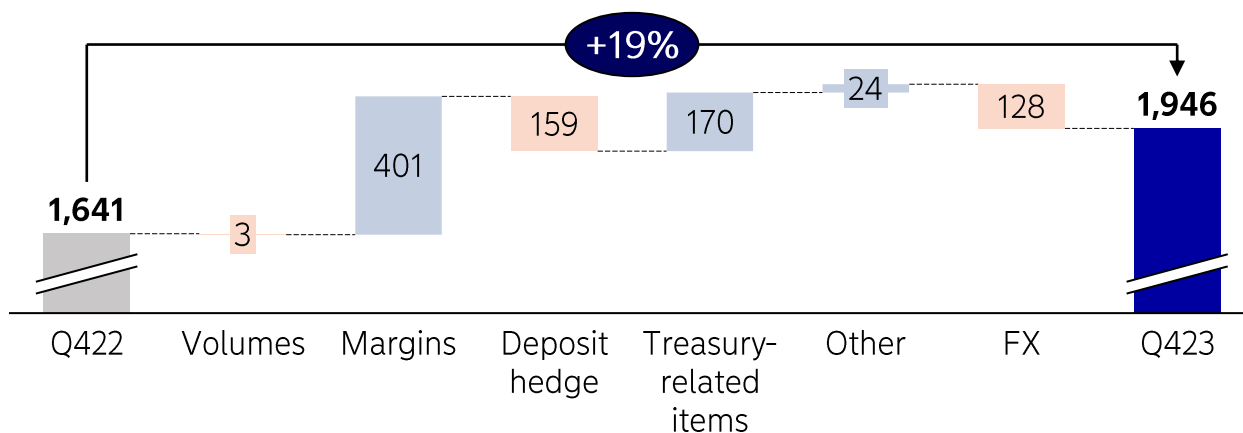
**Full-year results 2023**

Income statement and key ratios EURm	FY23	FY22*	FY/FY
Net interest income	7,451	5,664	32%
Net fee and commission income	3,021	3,186	-5%
Net insurance result	217	173	25%
Net fair value result	1014	1,160	-13%
Other income	40	75	-47%
<b>Total operating income</b>	<b>11,743</b>	<b>10,258</b>	<b>14%</b>
Total operating expenses excl. reg. fees and write-offs**	-4,745	-4,512	5%
Total operating expenses	-5,238	-4,834	8%
<b>Profit before loan losses</b>	<b>6,505</b>	<b>5,424</b>	<b>20%</b>
Net loan losses and similar net result	-167	-49	
<b>Operating profit</b>	<b>6,338</b>	<b>5,375</b>	<b>18%</b>
Cost-to-income ratio excl. regulatory fees and write-offs**, %	40.4	44.0	
Cost-to-income ratio, %	44.6	47.1	
Return on equity excl. write-offs**, %	17.4	13.8	
Return on equity, %	16.9	13.8	
Diluted earnings per share, EUR	1.37	1.10	25%

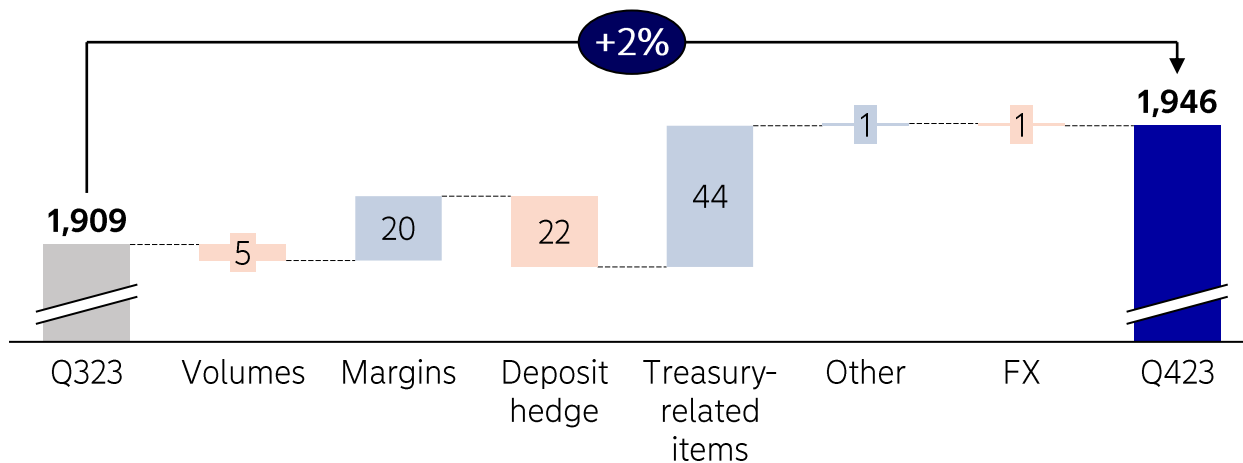
Net interest income

## Stable volumes, improved margins

### Year-over-year bridge, EURm



### Quarter-over-quarter bridge, EURm

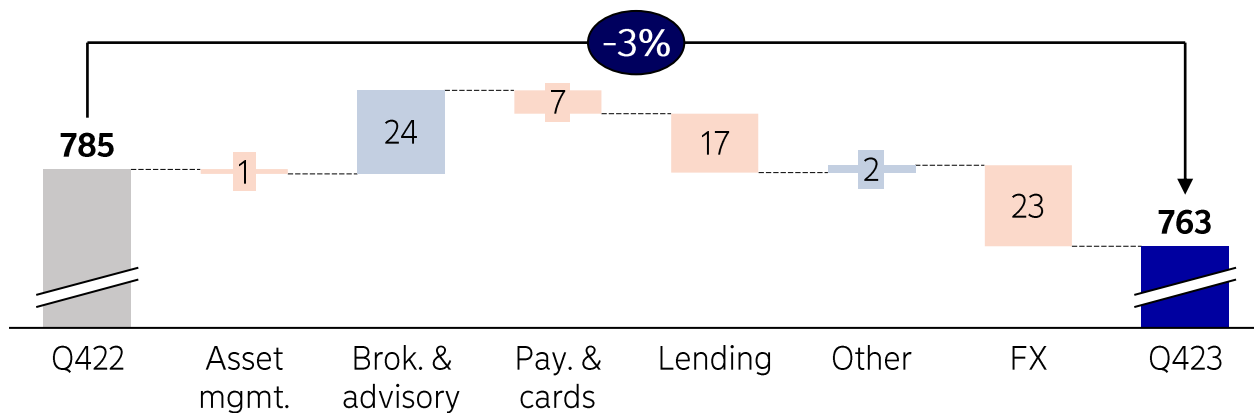


- **Net interest income up 19%**
- **Continued growth in corporate lending**
  - Corporate lending up 1%
  - Mortgage volumes stable
- **Net interest margin 1.83%, up 38bp**
  - Lending margins down, especially in households
  - Further increases in deposit margins across business areas

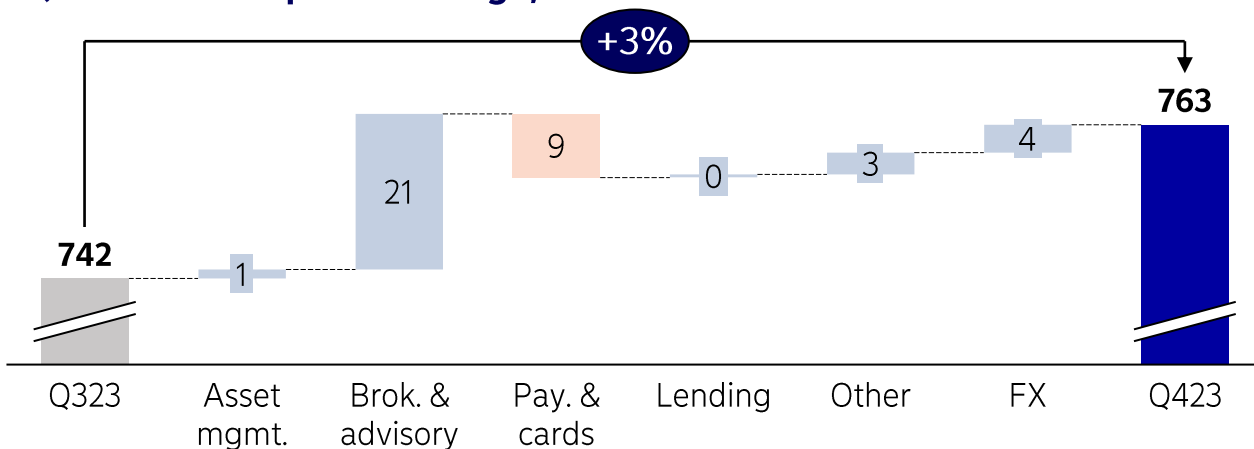
Net fee and commission income

## Stable underlying income, negative FX effects

### Year-over-year bridge, EURm



### Quarter-over-quarter bridge, EURm

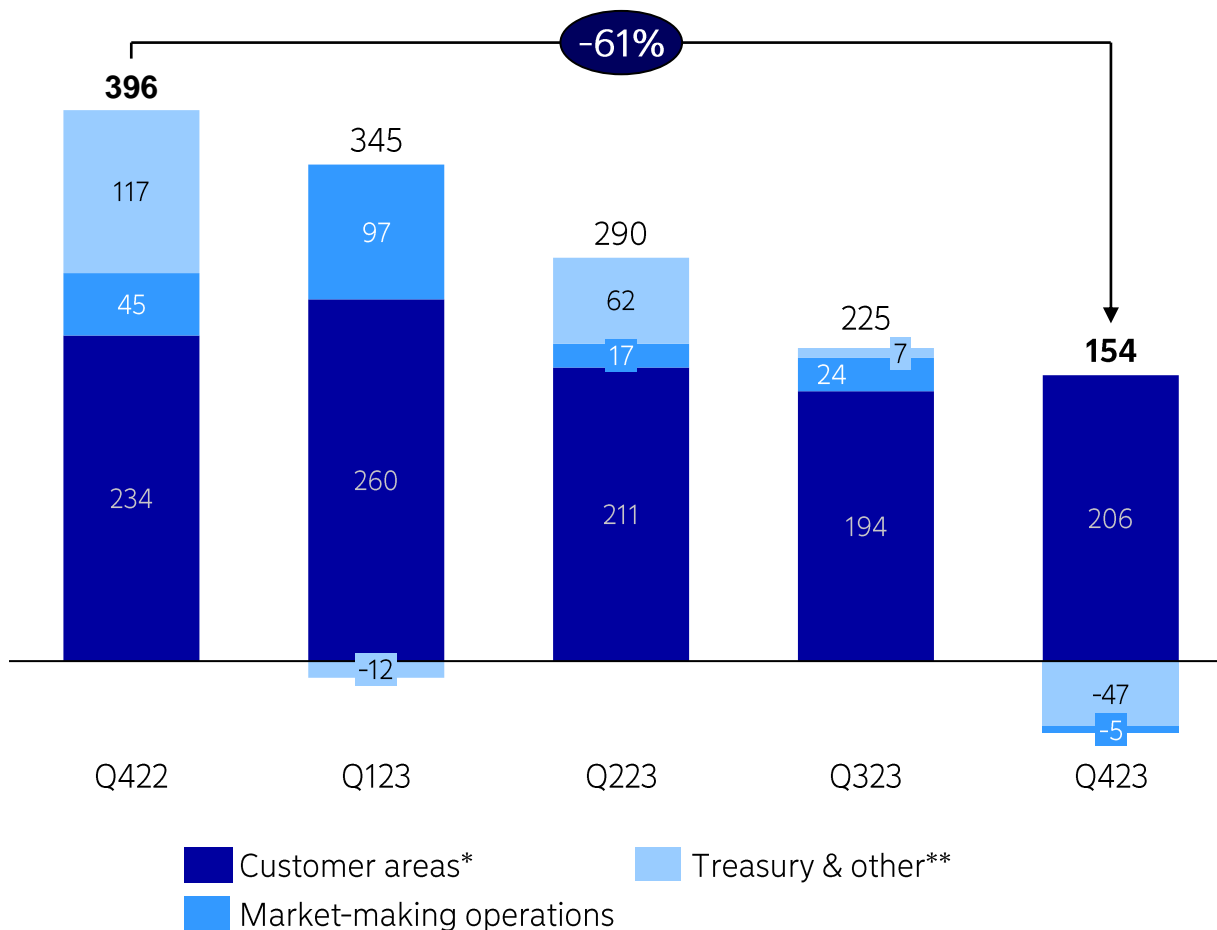


- Net fee and commission income down 3%
- Savings fee income impacted by lower average assets under management
  - Net flows from internal channels EUR 1.9bn
- Brokerage and advisory fee income up due to higher customer activity
- Lower lending fee income in subdued market

Net fair value result

## Market-making and treasury down after very strong Q422

Net fair value result, EURm



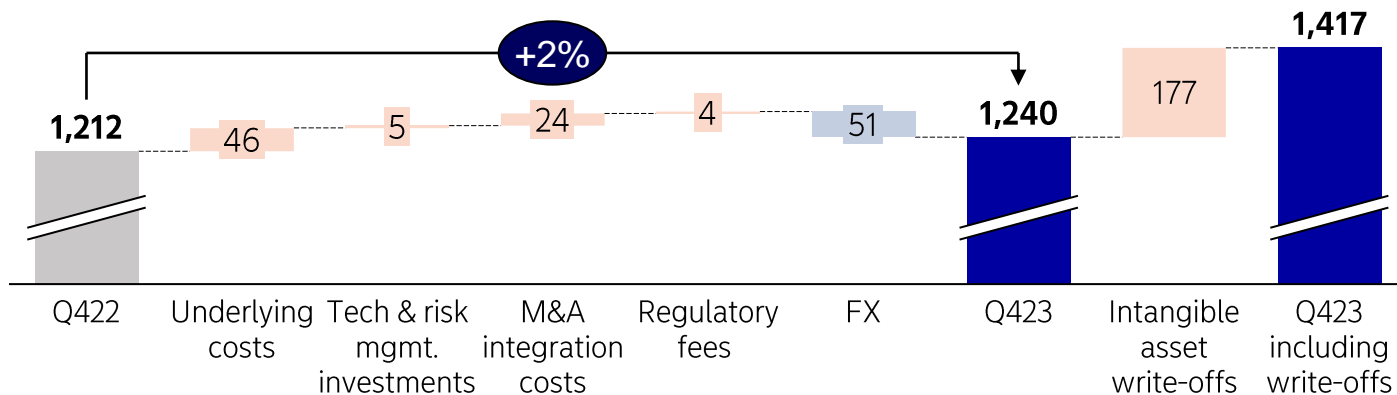
- Continued solid customer risk management activity, driven by FX and rates products
- Market-making down, driven by falling market rates
- Treasury negatively affected by lower valuations of bond portfolios and hedge inefficiencies, driven by rate volatility



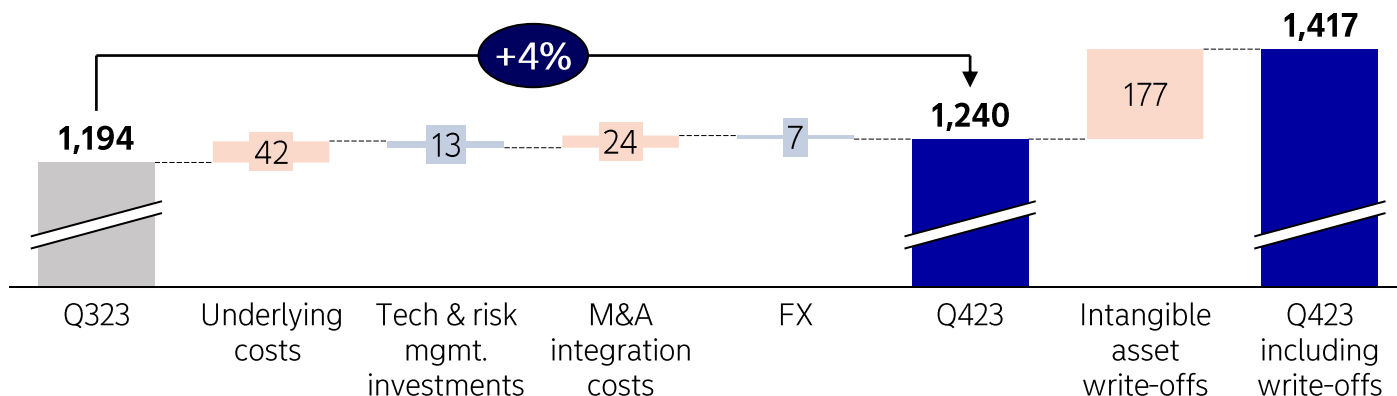
## Costs

### Costs in line with plan: up 2% excluding write-offs

#### Year-over-year bridge, EURm



#### Quarter-over-quarter bridge, EURm

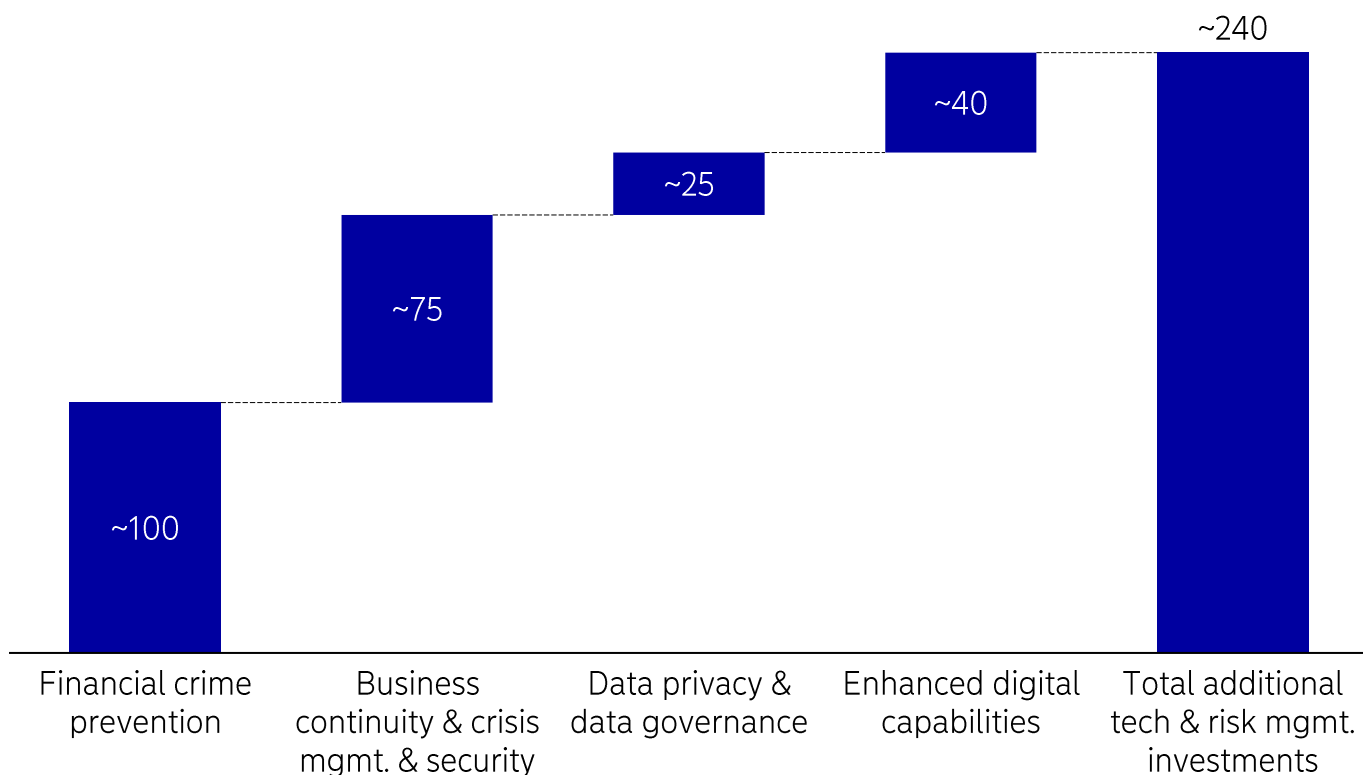


- **Costs excluding write-offs up 2%, driven by integration costs and inflation**
  - Underlying costs driven by salary inflation and higher business activity
  - Continued additional investments in technology and risk management in line with plan
  - M&A integration costs related to proposed acquisition of Danske Bank's personal customer business in Norway
  - Intangible asset write-offs primarily due to change in treatment of development costs related to digital services

Technology and risk management investments

## Continued additional investments

### Full-year 2023 additional investments, EURm

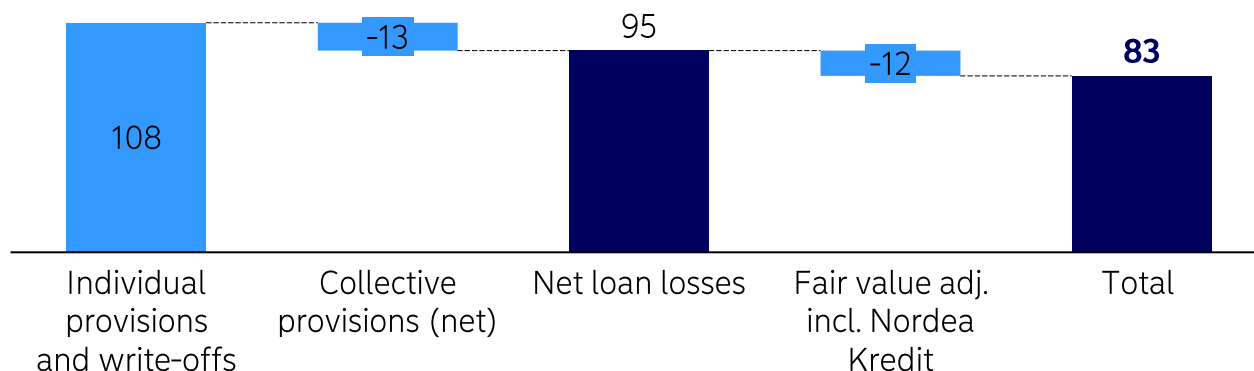


- **Financial crime prevention**
  - Transaction monitoring, sanctions screening & KYC
  - Increased efficiency through technology and automation
- **Business continuity & crisis mgmt.**
  - Cybercrime prevention
  - Increased server stability
  - Improved failover capabilities
- **Data privacy & data governance**
  - Automation of GDPR processes
- **Enhanced technology investments to further strengthen digital capabilities**

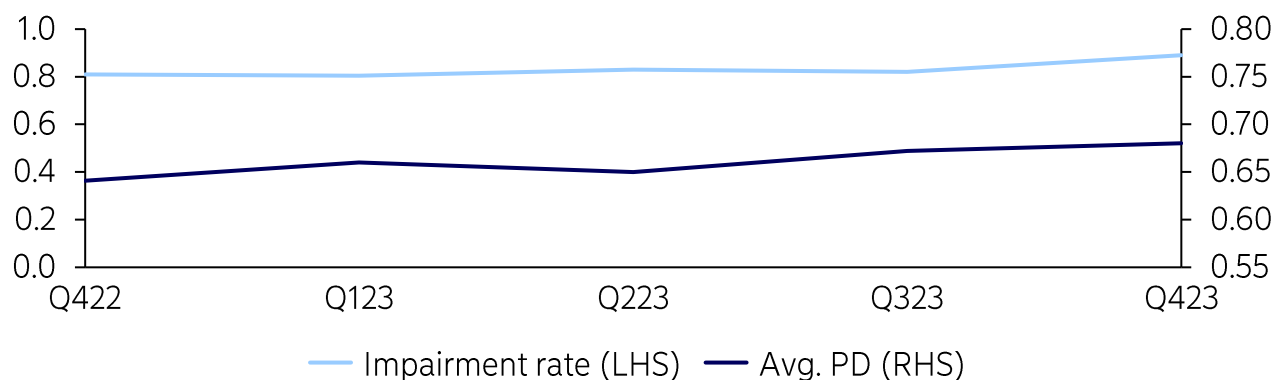
Net loan losses and similar net result

## Continued strong credit quality

### Net loan losses and similar net result, EURm



### Impaired (stage 3) loans and PD of total loans, %



- Total net loan losses and similar net result EUR 83m (10bp)**

- As expected, increase in individual provisions, mainly in construction and consumer-related industries
- New provisions in line with historical levels

- Overall levels of provisions and coverage unchanged**

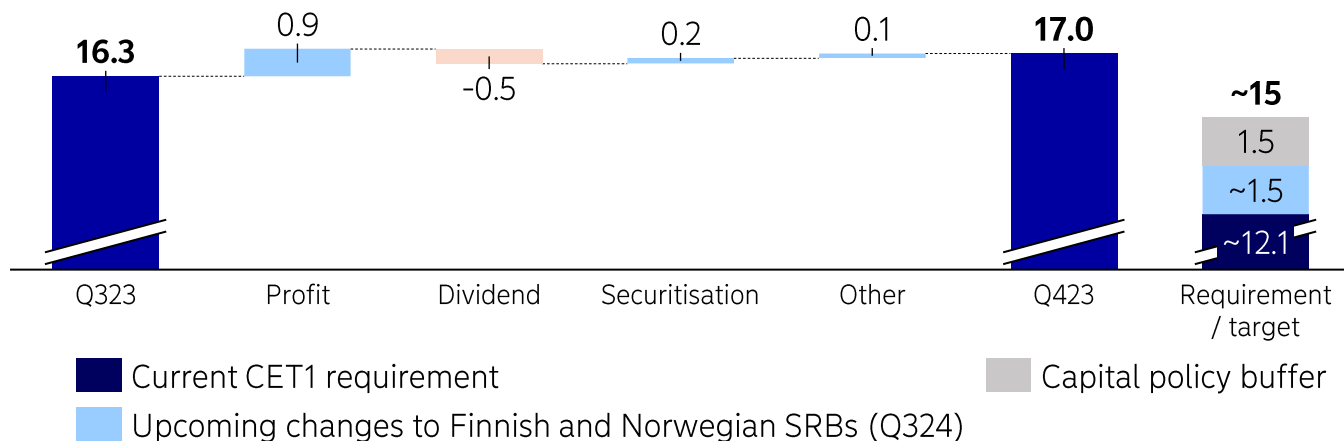
- Management judgement buffer EUR 495m after EUR 74m transferred from structural buffer to collective provisions, as planned

- Continued strong credit quality**

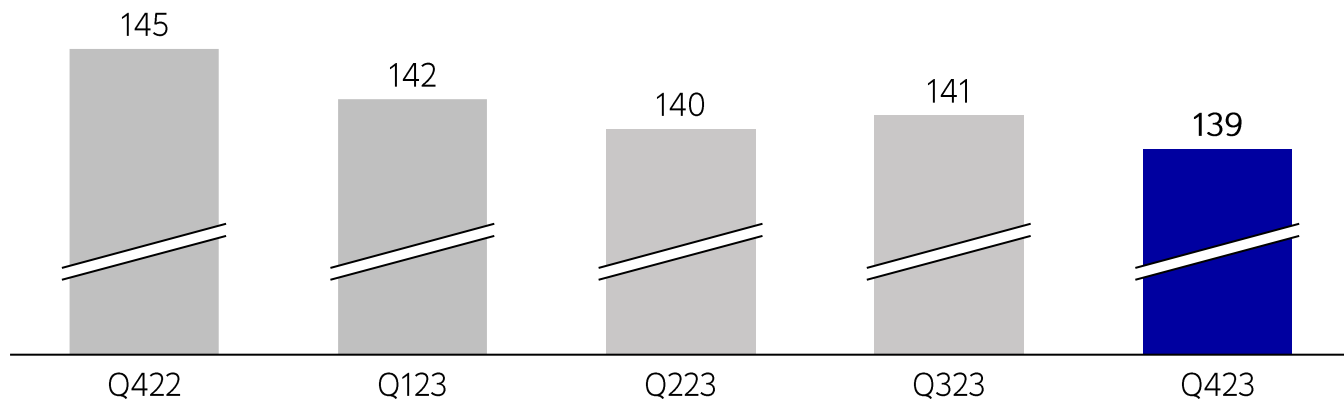
- Stage 3 loans at 0.89% (0.82% in Q3)
- Average PD stable at 0.68%

## Strong position; continued focus on capital excellence

### CET1 capital ratio development, %



### REA development, EURbn



- CET1 capital ratio up at 17.0%**

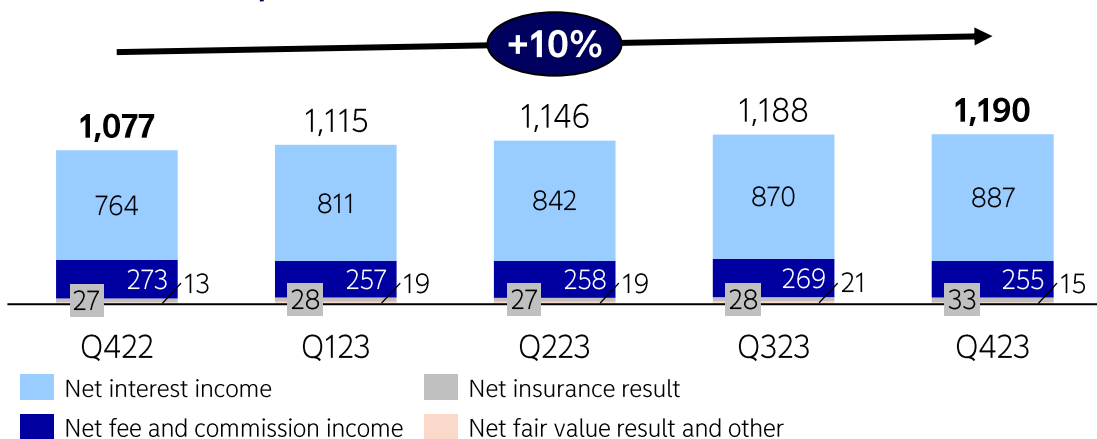
- 4.9 percentage points above regulatory requirement
- CET1 capital up EUR 0.6bn due to profit accumulation net of dividend accrual
- Risk exposure amount (REA) down EUR 2.2bn, mainly due to capital efficiency measures
- Fourth share buy-back programme in progress
- New capital models for retail exposures expected in H224 – REA increase on implementation estimated at ~EUR 10bn, subject to regulatory approval

- Updated capital policy**

- Management buffer of 150bp above CET1 requirement
- Implied target CET1 ratio of ~15%

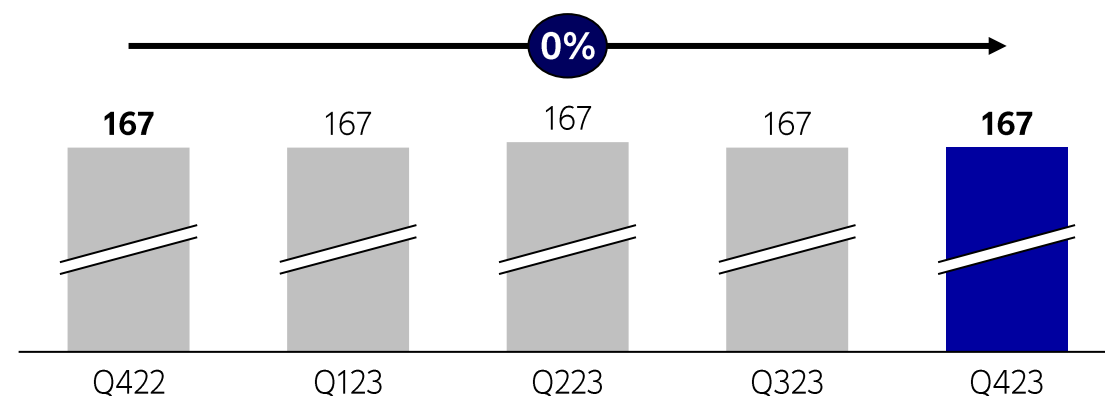
## Continued income growth, driven by net interest income

### Total income, EURm

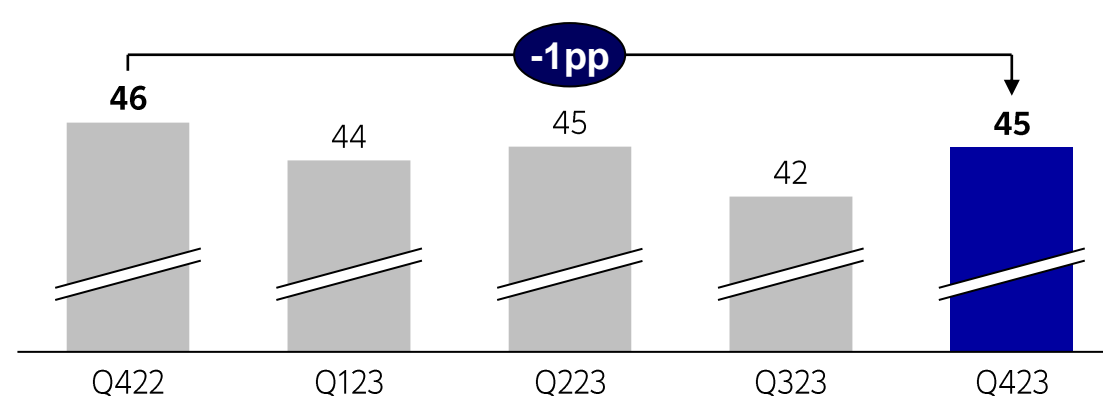


- Total income up 10%
- Net interest income up 16%, driven by deposit margins
- Deposit volumes up 1%
- Mortgage volumes stable – margin pressure continues
- Stable savings & investment income, lower lending fee income
- Improved cost-to-income ratio: 45%

### Lending\*, EURbn

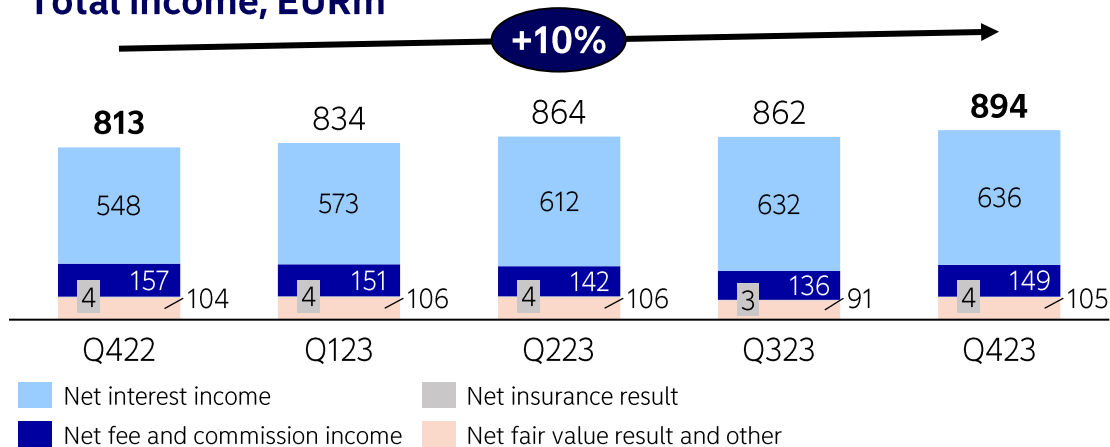


### Cost-to-income ratio\*\*, %



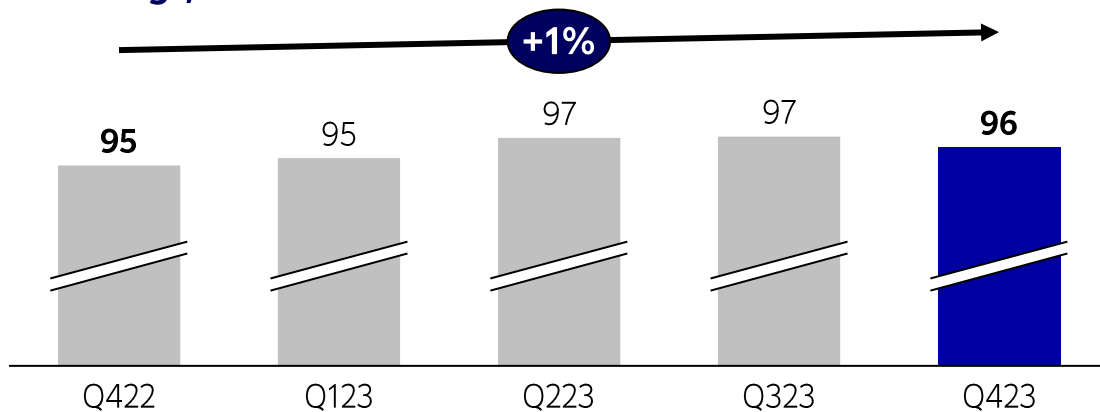
## Continued income growth in slower corporate market

### Total income, EURm

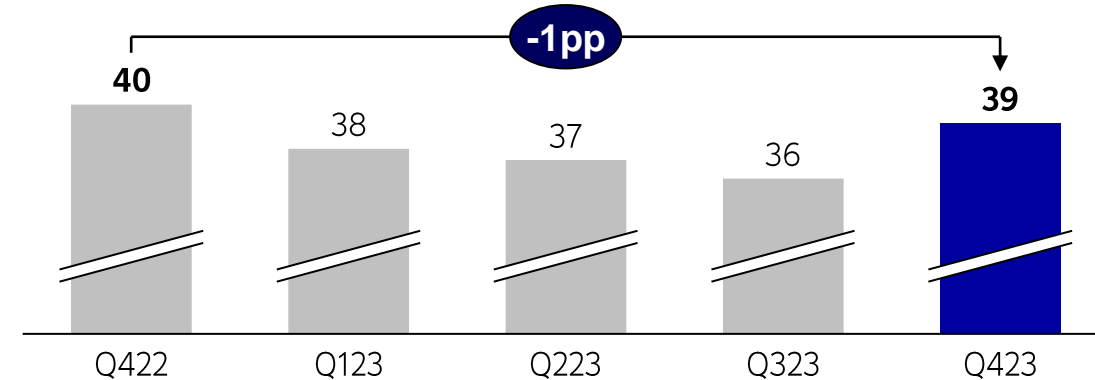


- Total income up 10%
- Lending and deposit volumes up 1%
- Net interest income up 16%, supported by volume growth and improved deposit margins
- Continued strong credit quality; net loan losses 11bp
- Improved cost-to-income ratio: 39%

### Lending\*, EURbn



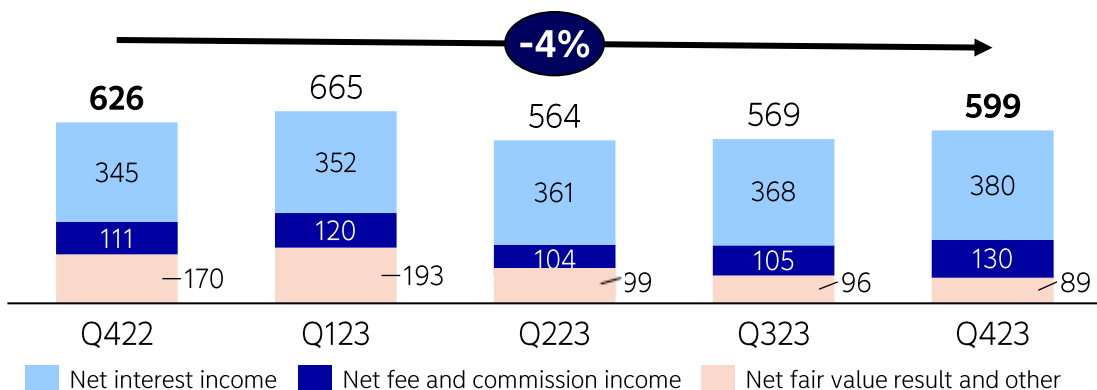
### Cost-to-income ratio\*\*, %





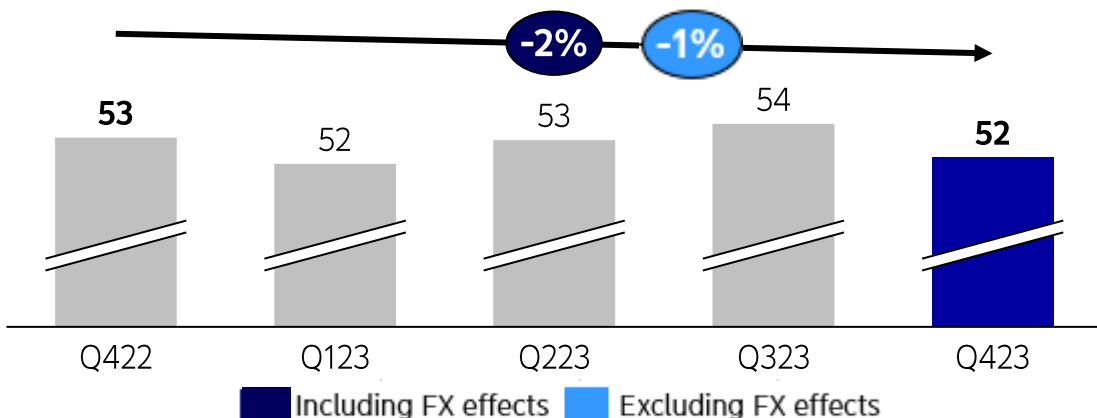
## Strong net interest and net fee and commission income, lower net fair value result

### Total income, EURm

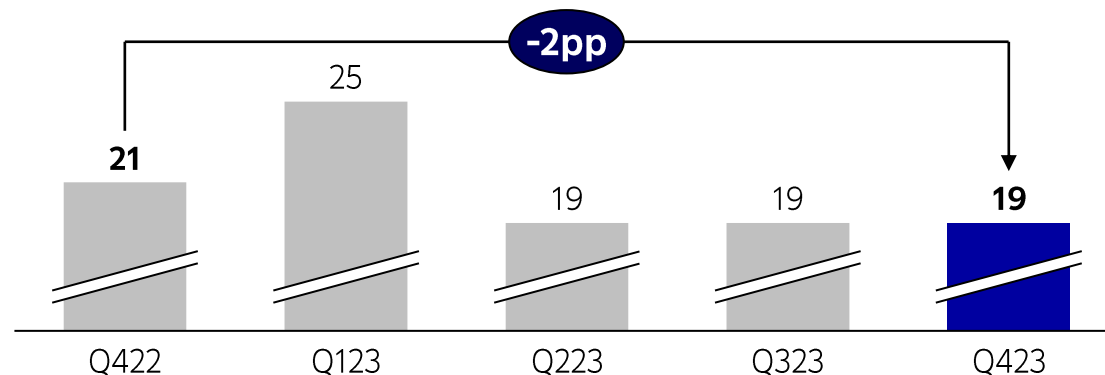


- Total income down 4%
- Net interest income up 10%, driven by positive margin development
- Net fee and commission income up 17%, driven by higher advisory fee income
- Net fair value result down 44% due to lower market-making result following high level of Q422
- Return on capital at risk 19% and cost-to-income ratio 38%

### Lending\*, EURbn

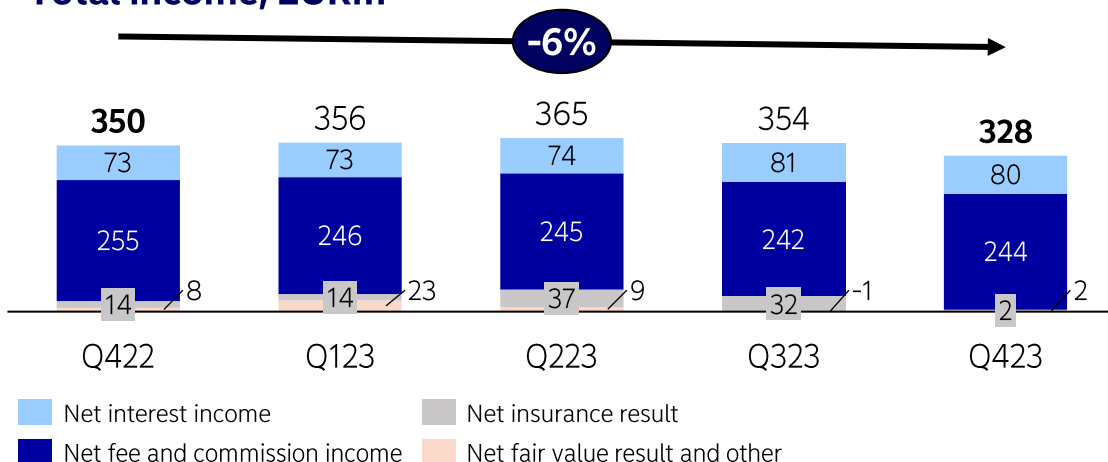


### Return on capital at risk\*\*, %



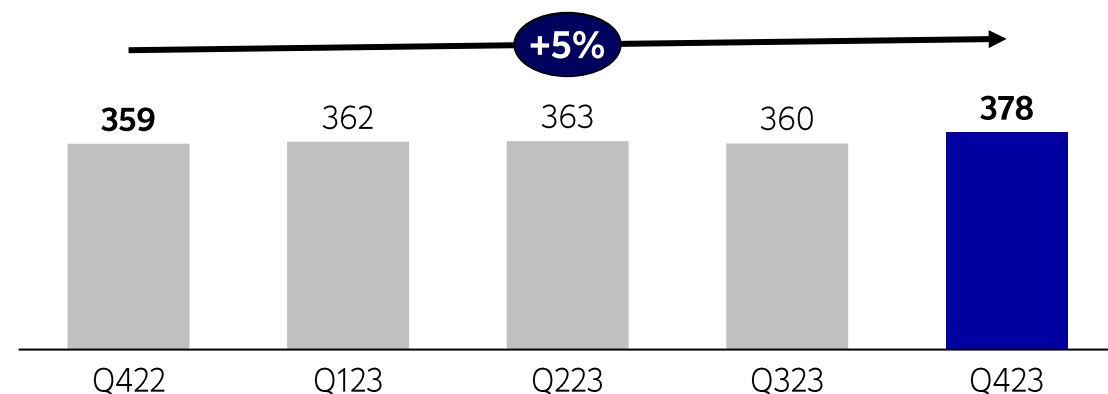
## Positive net flow momentum maintained in internal channels despite market uncertainty

### Total income, EURm

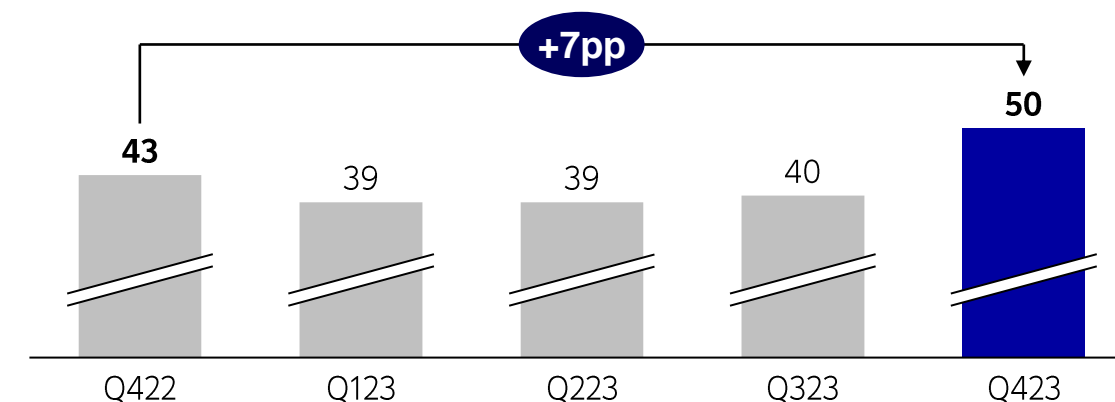


- Total income down 6%, driven by lower net insurance result due to decreasing forward interest rates and lower third-party fund distribution fee income
- Assets under management up 5%, to EUR 378bn
  - Internal channel inflows of EUR 1.9bn during quarter
  - Institutional and wholesale distribution outflows of EUR 3.9bn
- Cost-to-income ratio 50%, driven by inclusion of Nordea Pension and investments in nearshoring and risk management

### Assets under management, EURbn



### Cost-to-income ratio\*, %



# Higher target following strong performance

**Raising the bar further**

**Strategic agenda reaffirmed**

**Well equipped for sustainable high performance**

## 2025 financial target

**Return on equity**  
**>15%**

Assumes CET1 requirement of 15%,  
including management buffer

Rates assumed to normalise at ~2%

Supported in 2025 by

**Cost-to-income ratio**  
44–46%

**Loan losses**  
Normalised ~10bp annually

**Capital and dividend policies**  
60–70% dividend payout ratio; excess  
capital distributed through buy-backs  
Management buffer of 150bp above  
regulatory CET1 requirement

# 2025 financial target update

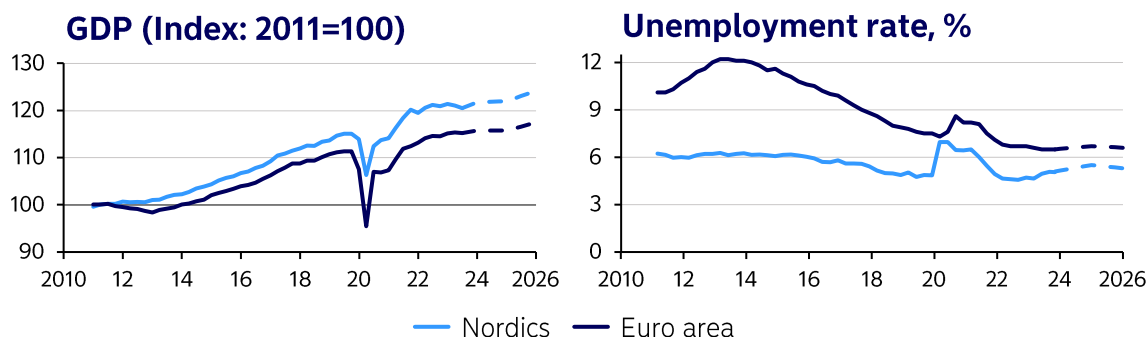


Operating environment

## Structurally attractive banking environment

### Steady growth and structurally lower unemployment rates

Nordic GDP growth steady and above European average, with lower unemployment supported by strong economies and social security nets

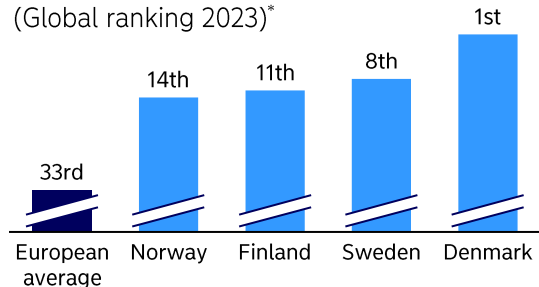


### Competitive countries with high degree of digitalisation

Nordic region: high-performing economies, stable political environments, high degree of digitalisation

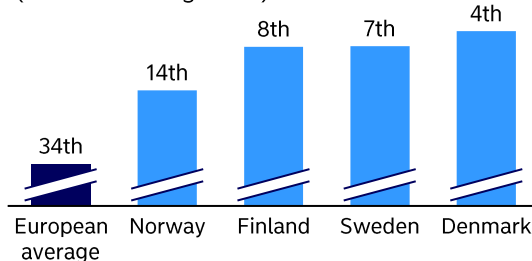
#### Global competitiveness

(Global ranking 2023)\*



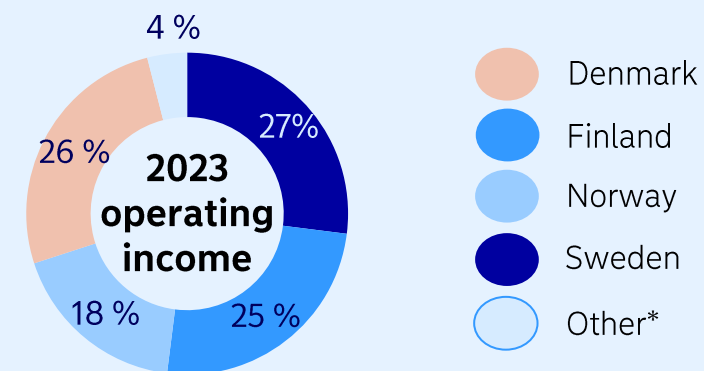
#### Digital transformation readiness

(Global ranking 2023)\*\*

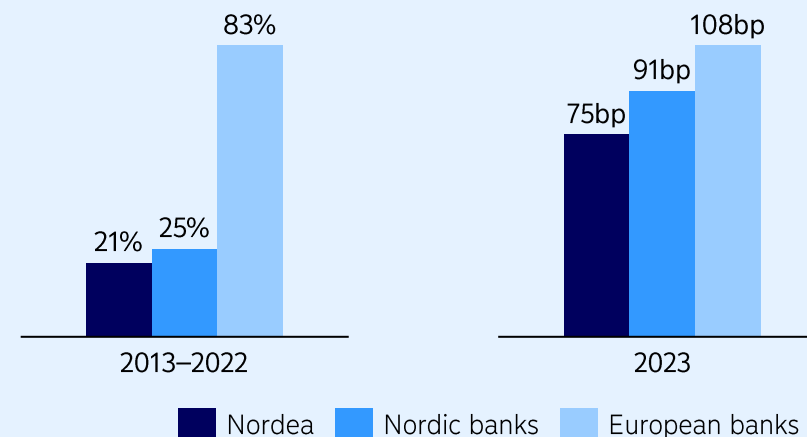


## Nordea uniquely well placed

### Diversification at scale within Nordics driving...



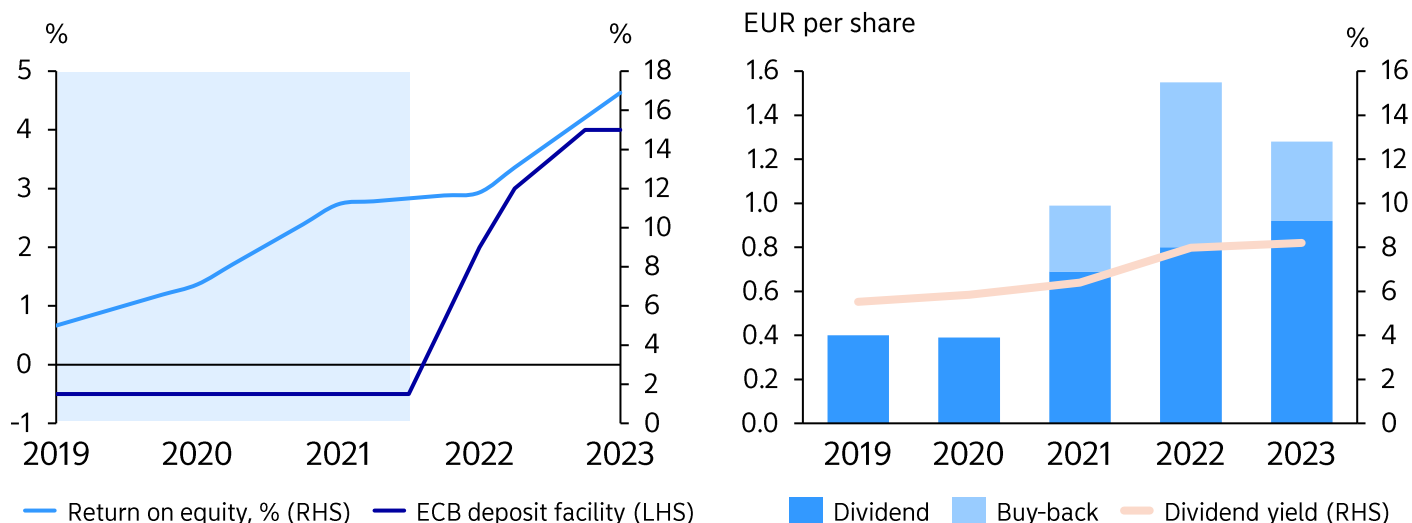
### low earnings volatility\*\* ... and best-in-class funding\*\*\*



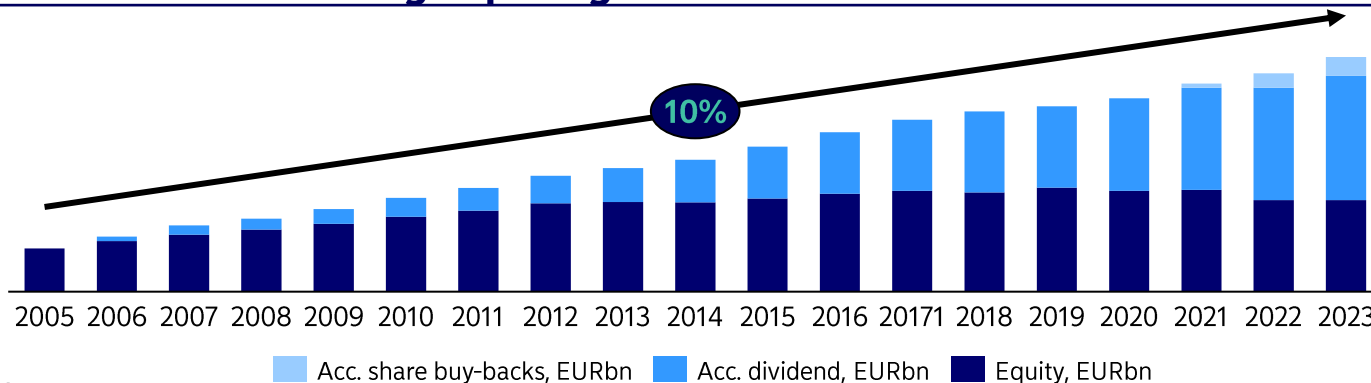


## Sustainably higher profitability and capital generation

### Improved performance enabling higher shareholder returns



### Consistent and strong capital generation – 10% CAGR since 2005



- **Higher profitability**

- Progress on improving return on equity before rate increases, driven by market share gains and operational and capital efficiency
- Additional improvement from returning excess capital after lifting of COVID-19 restrictions and rate increases

- **Lower risk**

- Increased capital generation due to portfolio de-risking and reduced capital consumption

- **Annual capital generation 10%**

- Capital generation enabling significant shareholder returns and increased capacity to absorb shocks

- **Market-leading shareholder returns**

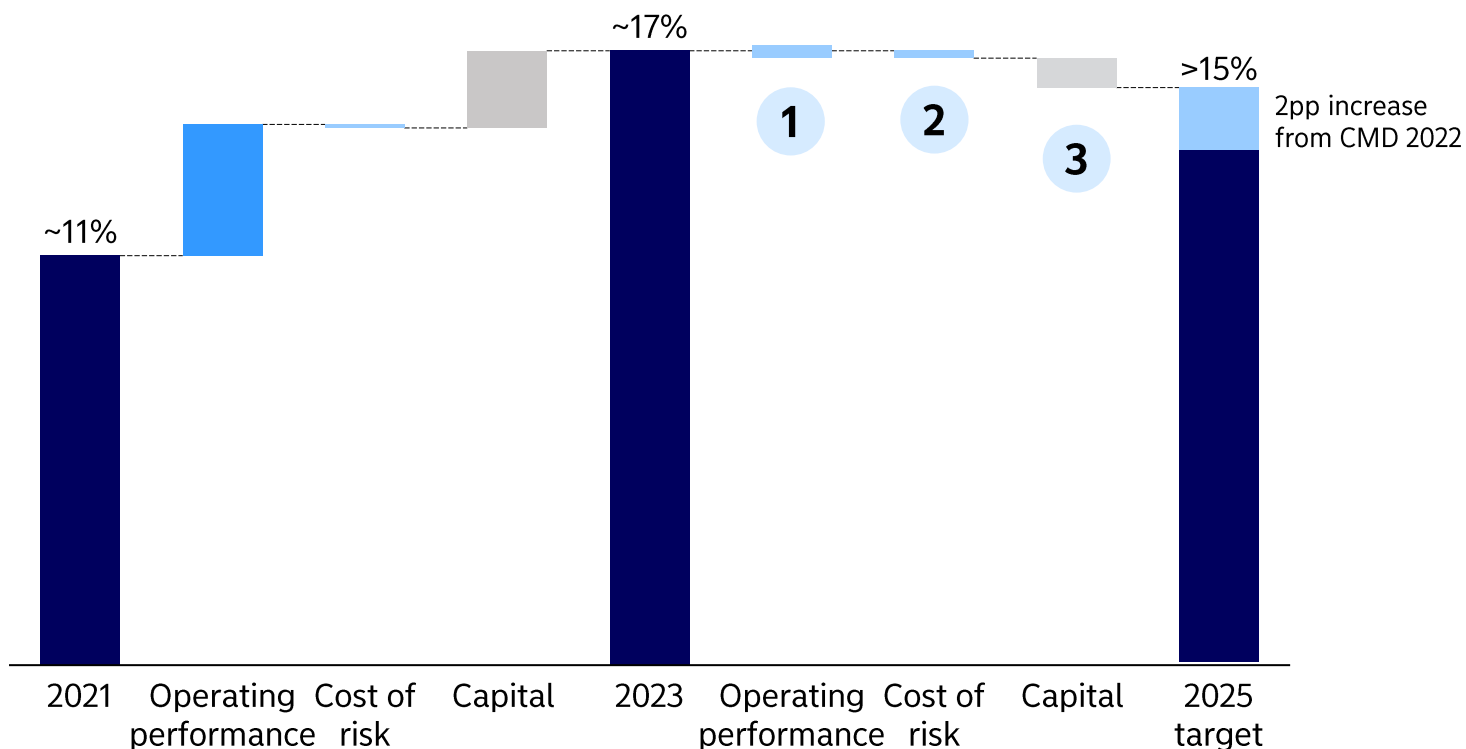
- Continued focus on capital excellence



Financial target

## Sustained structurally higher profitability

Return on equity, %



Drivers for improved 2025 target

1

### Focused and profitable growth; operational efficiency

- Net interest income resilience
- Drive ancillary income growth
- Maintain strict cost discipline

2

### Loan losses normalising

- 2021–2023 very low
- Normalised run rate ~10bp

3

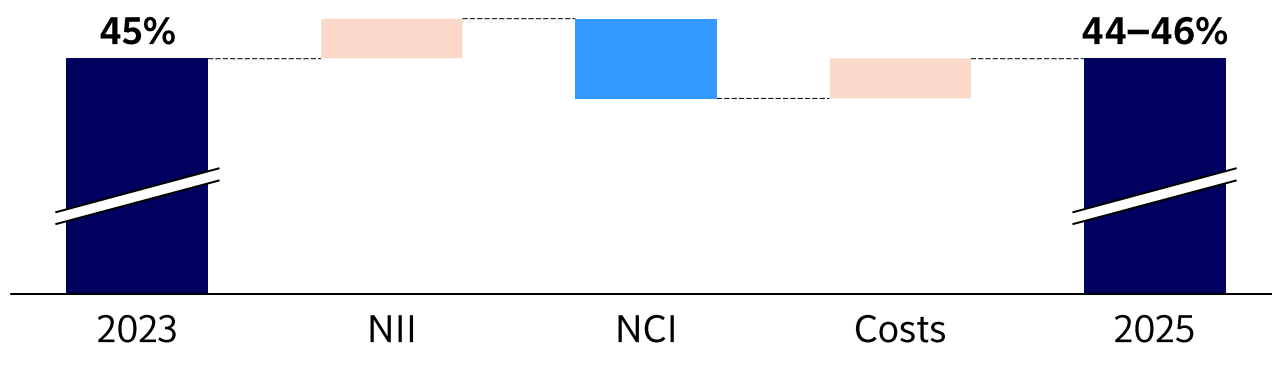
### Capital excellence

- Normalisation of regulatory requirements and REA increase from retail models and Basel IV
- Equity build to remain at target level
- Continued capital returns, supported by high capital generation

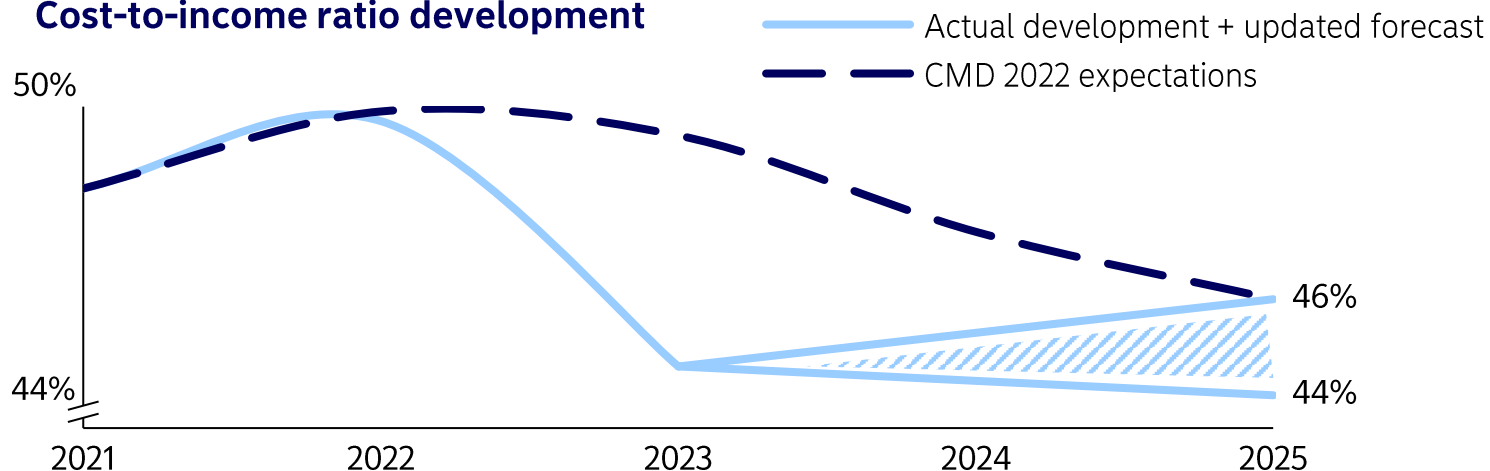
Operating performance

## Focus on income growth and operational efficiency – continued investments in tech & risk capabilities

Cost-to-income ratio drivers, %



Cost-to-income ratio development



- **Drive focused profitable growth**

- Volume growth & market share gains
- NII to remain fairly resilient\*
  - Lower impact from first rate cuts
  - Benefit from deposit hedge
  - Norwegian acquisition
- Lower rates driving increased activity and savings growth, especially in 2025

- **Investment in key enablers**

- Strengthening of technology, risk management & other strategic areas
- Integration of Norwegian retail assets

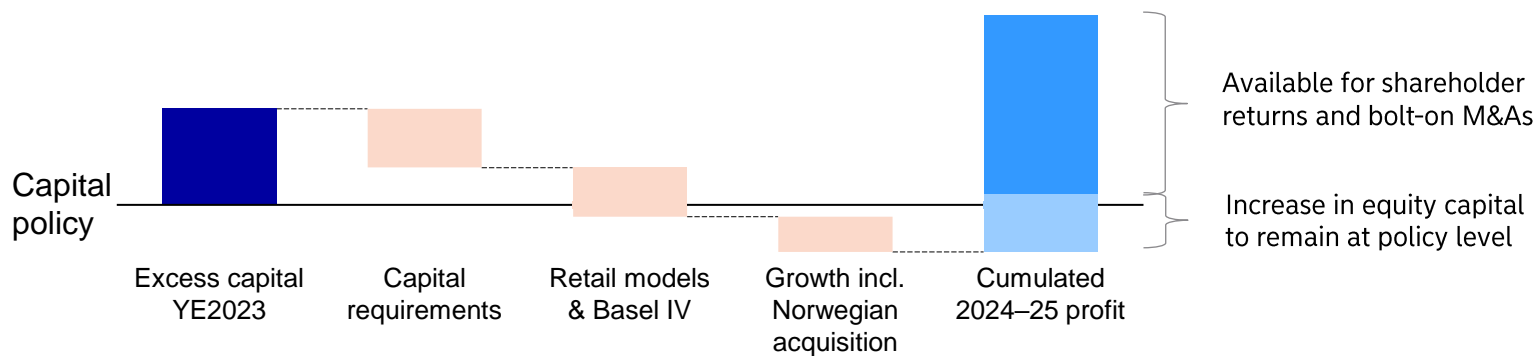
- **Focus on operational efficiency**

- Continuous improvement to offset inflation and reduce structural costs
- Expected significant reduction in resolution fees
- Cost-to-income ratio maintained

Capital excellence

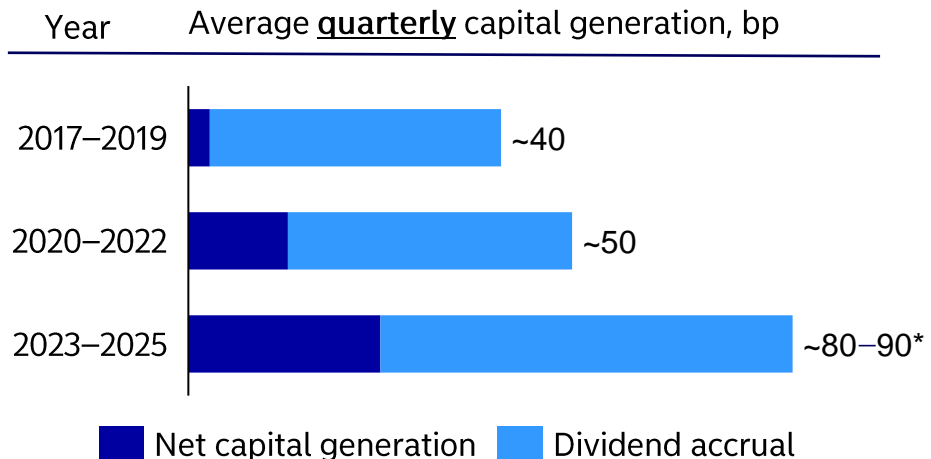
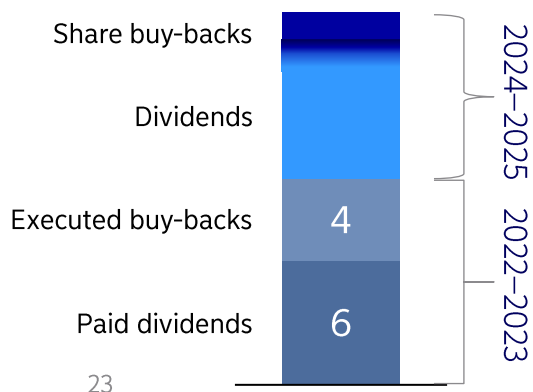
## Normalised capital position – strong capital generation

### Capital generation and uses of capital 2024–2025



### Shareholder returns supported by strong capital generation

EUR ~17-18bn



\* Indicative, based on 15% RoE and current dividend policy

- **Implied target CET1 ratio of ~15%**

- Management buffer adjusted to 150bp above regulatory requirement
- Normalised CET1 requirement
- REA inflation of EUR ~16bn from new retail models and Basel IV

- **Outperform in capital returns**

- Strong capital generation
- Steady progression in dividend per share – unchanged dividend policy
- Capital level optimised 2021–2023 via share buy-backs
- Future excess capital generation returned to shareholders via regular share buy-backs

# Higher target following strong performance

**Raising the bar further**

**Strategic agenda reaffirmed**

**Well equipped for sustainable high performance**

## 2025 financial target

**Return on equity**  
**>15%**

Assumes CET1 requirement of 15%,  
including management buffer

Rates assumed to normalise at ~2%

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**Supported in 2025 by**

**Cost-to-income ratio**  
44–46%

**Loan losses**  
Normalised ~10bp annually

**Capital and dividend policies**  
60–70% dividend payout ratio; excess  
capital distributed through buy-backs  
Management buffer of 150bp above  
regulatory CET1 requirement



Nordea

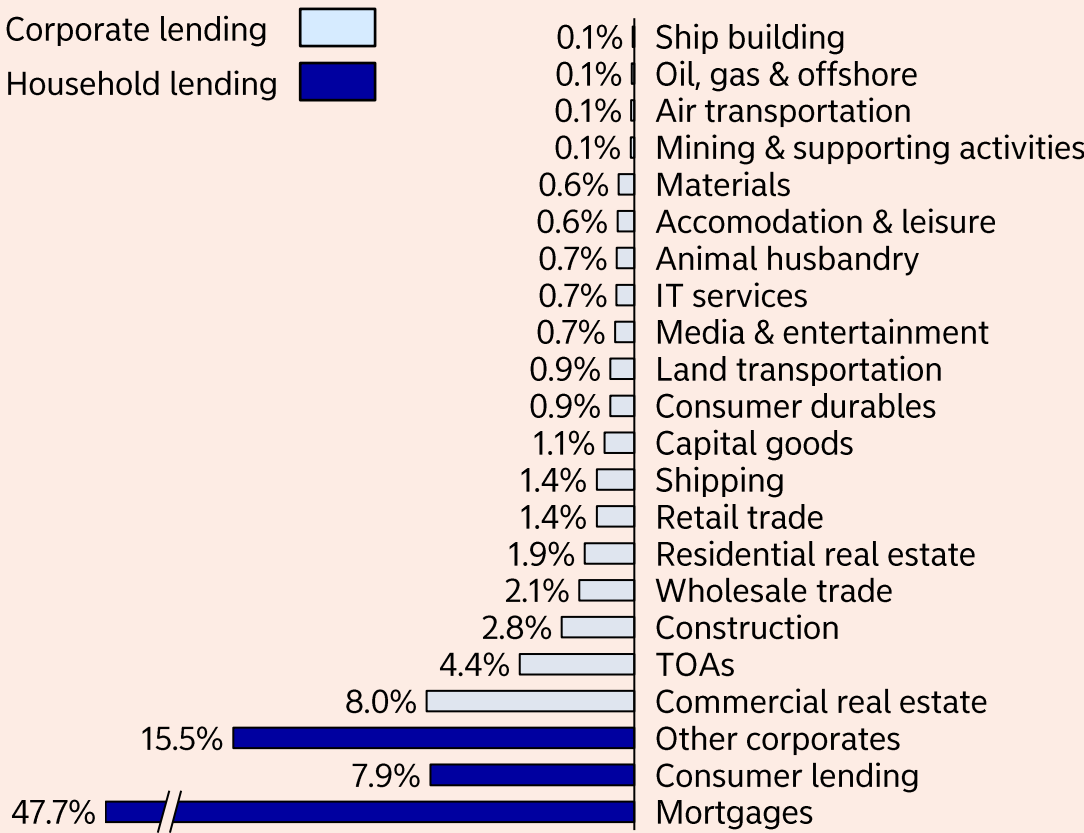
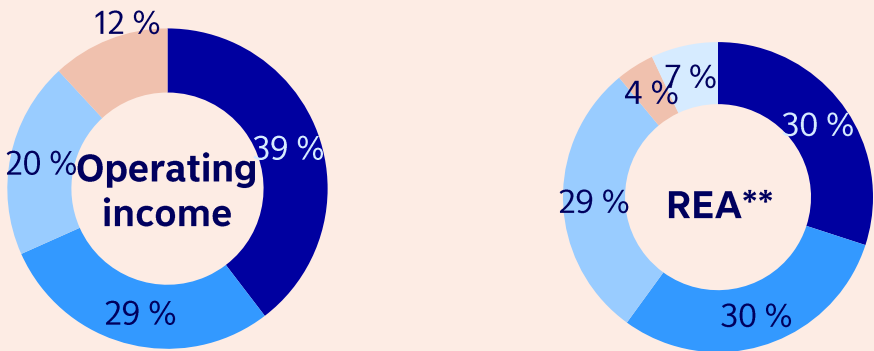
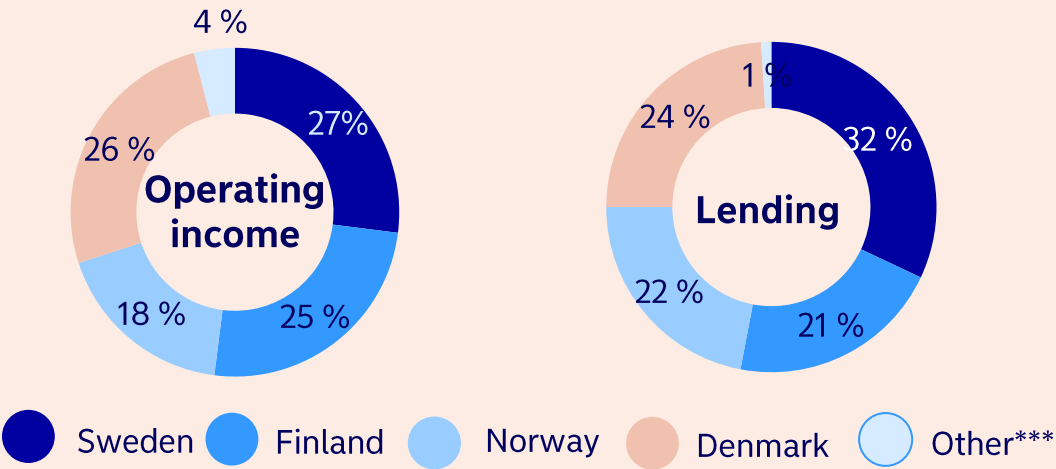


Nordea today

Very well diversified pan-Nordic financial service provider with stable and sustainable returns

Income and loan portfolio very well spread across Nordic countries, currencies, business areas and industries\*

Very well diversified portfolio – no significant industry sector concentration

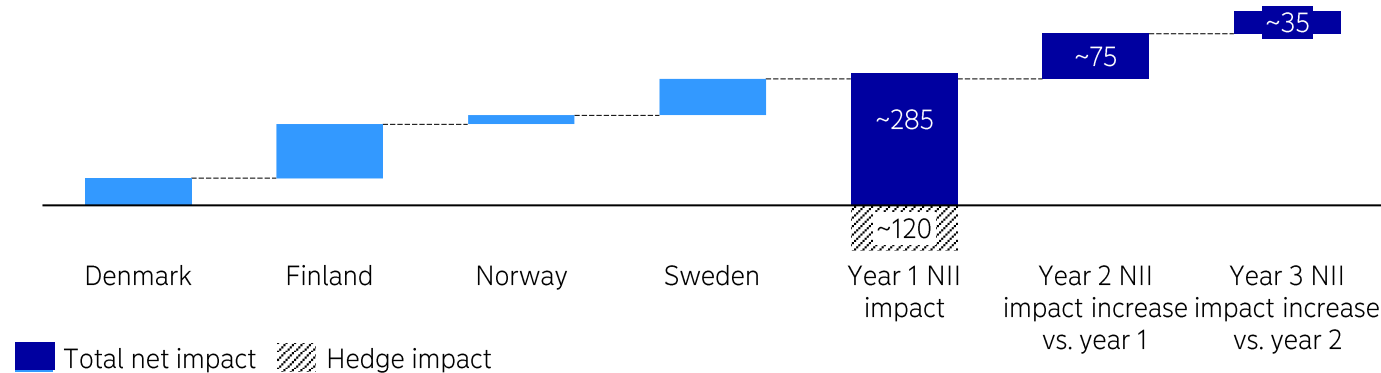




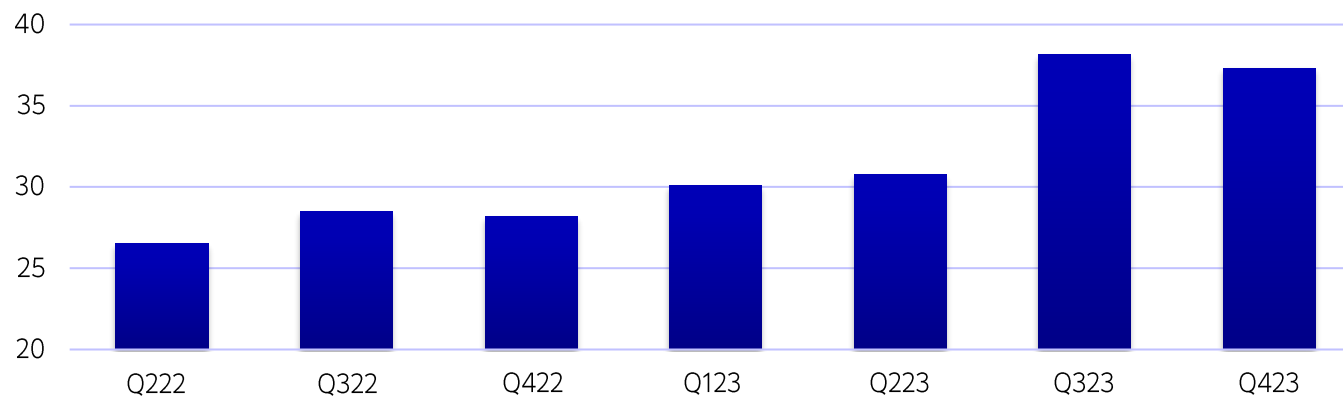
Net interest income sensitivity

## Net interest income sensitivity to policy rate changes

### Sensitivity to +50bp parallel rate shift in policy rates\*



### Structural hedge – nominal volume, EURbn

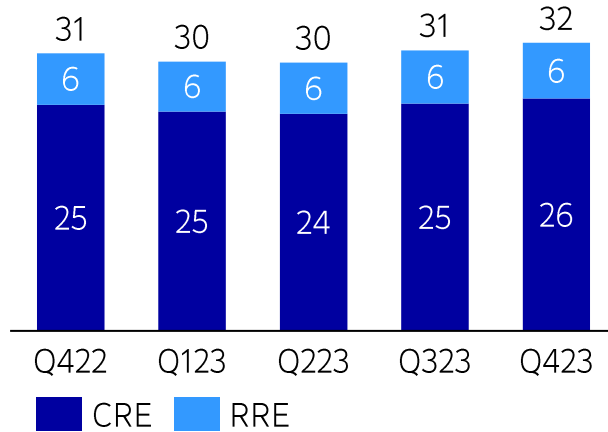


- **NII impact largely driven by policy rates and pass-through**
  - Actual pass-through to vary between account types and countries, and throughout rate hike cycle
  - Sensitivity reflecting modelled risk over cycle – NII impact higher following initial rate increases and lower thereafter
- **Group NII also impacted by other drivers**
  - Volumes and asset pricing
  - Wholesale funding costs
  - Deposit hedges
- **Increased deposit hedging reducing sensitivity to interest rate changes**
  - Hedge volume up ~20% in 2023
  - Average hedge maturity ~3 years
  - Additional NII impact in Y2–Y3 as assets repriced and hedges rolled over

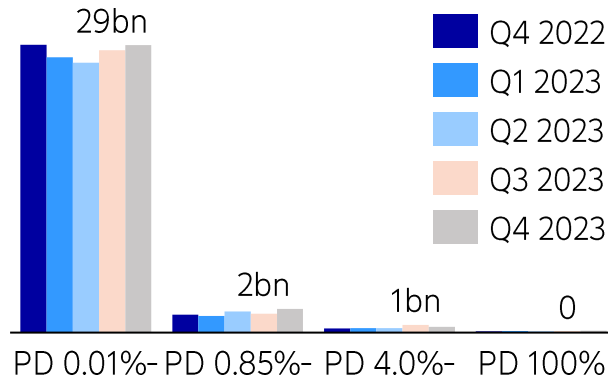
Real estate management industry (REMI)\*

## Strong and well-diversified portfolio, high-quality lending

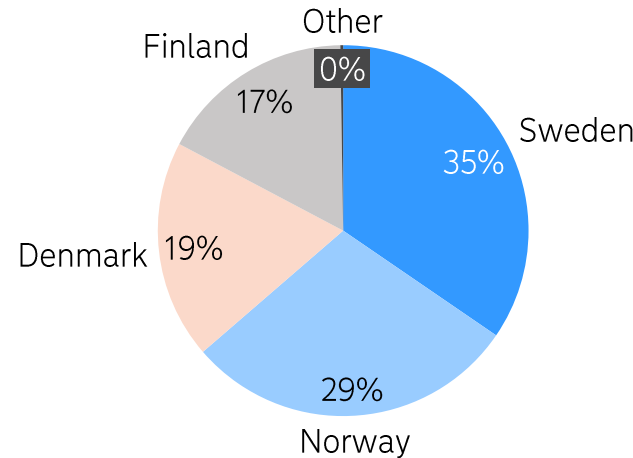
### Lending volumes stable



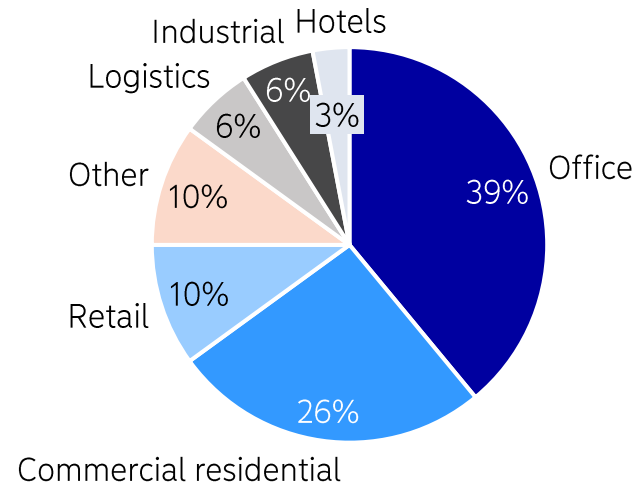
### 90% of portfolio with low probability of default (PD)



### Diversified across countries



### Diversified across types

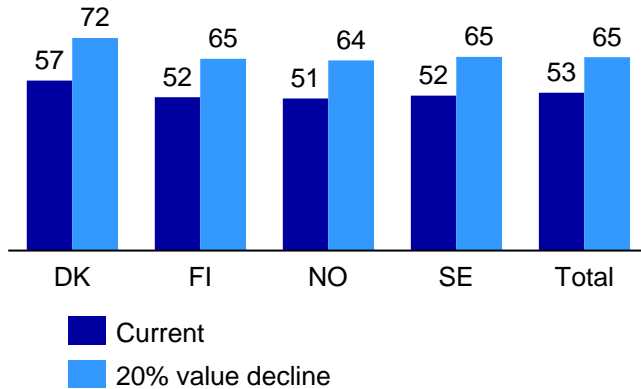


- **Well-diversified portfolio across Nordic markets**
- **90% of exposure towards low-risk customers, 7% towards increased risk, only 2% towards high risk and less than 1% in default**
- **Portfolio mainly comprising central and modern office and residential properties**
- **Strict underwriting standards: conservative credit policy with focus on cash flow and existing customers**

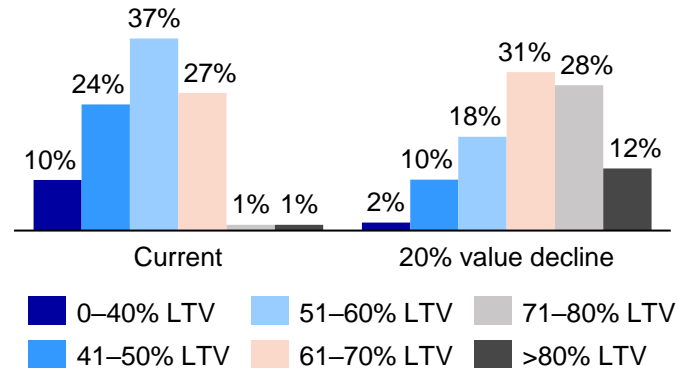
Real estate management industry (REMI) for largest customers\*

## Solid LTVs, resilient interest coverage, high occupancy

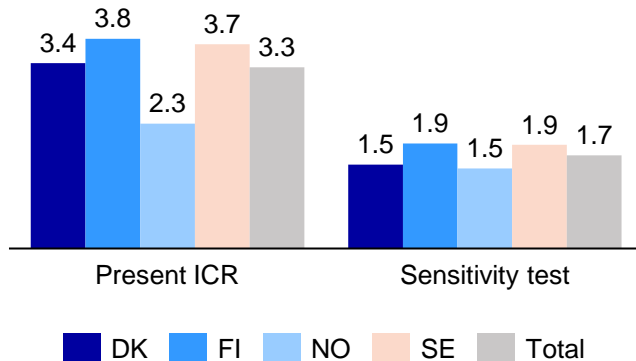
### Solid LTV levels for all countries



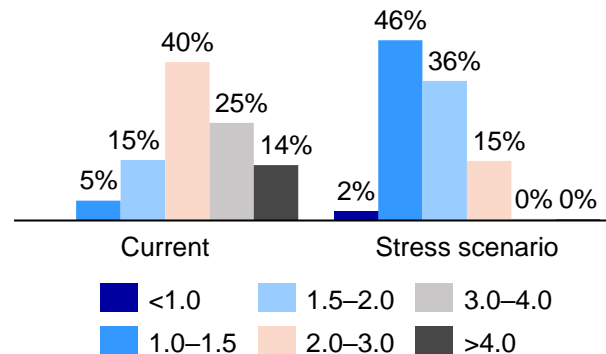
### Majority of portfolio with low LTV



### ICR high for all countries



### ICR above 1.0 for 98% of portfolio in stress scenario

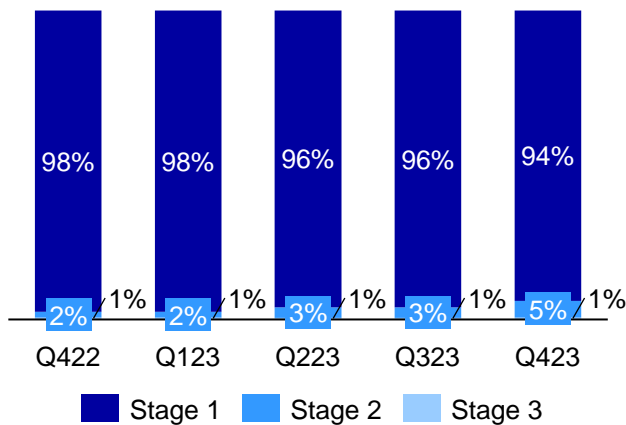


- **71% of exposures with LTV below 60%**
  - In event of 20% decline in market value, 61% of portfolio still with LTV below 70%
- **Average Interest Coverage Ratio (ICR) at 3.3x**
  - Average ICR at 1.7x in stress scenario
  - Stress scenario: all debt refinanced day one at 5Y swap rates plus margins (5.5–6.5%); no hedging
- **Strict interest rate hedging requirements**
  - 61% of customer debt hedged with average maturity of 4.1 years
- **Low vacancy rates, with average letting ratio 95%**

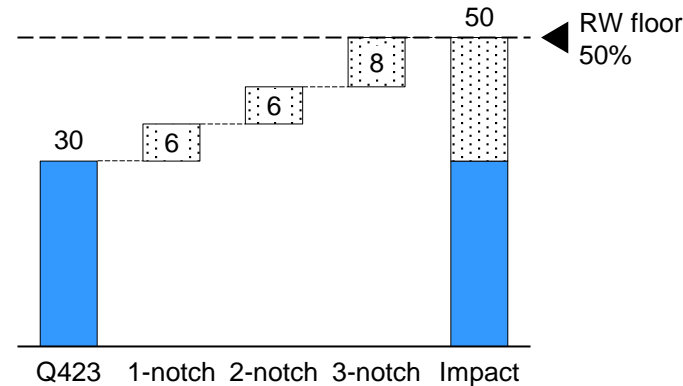
Real estate management industry (REMI)\*

## Low levels of risk exposure

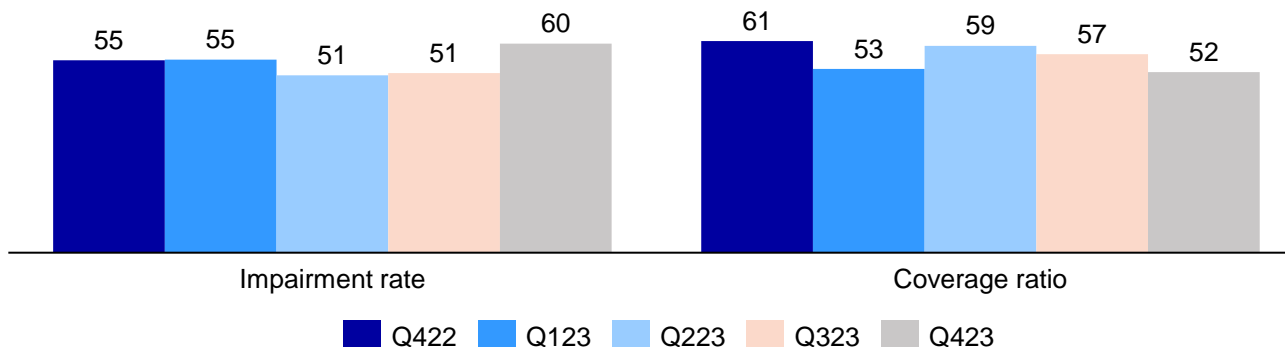
**Strong credit quality, with 94% of IFRS 9 portfolio in stage 1**



**No REA impact even from 3-notch downgrade due to risk weight floors**



**Low impairment rate and high coverage for impaired portfolio**

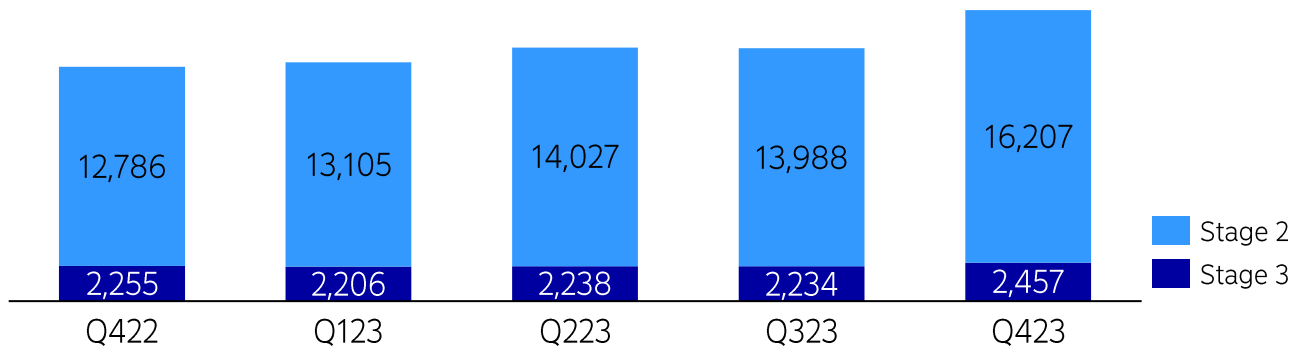


- Continued strong credit quality, with slight deterioration as expected
- Only 5% of portfolio in stage 2, with increase mainly related to more conservative categorisation
- 0.6% of portfolio impaired in Q4, with increase related to small number of individual customers
- Provision coverage above 50% – high for collateralised assets
- REA protected by risk weight floors

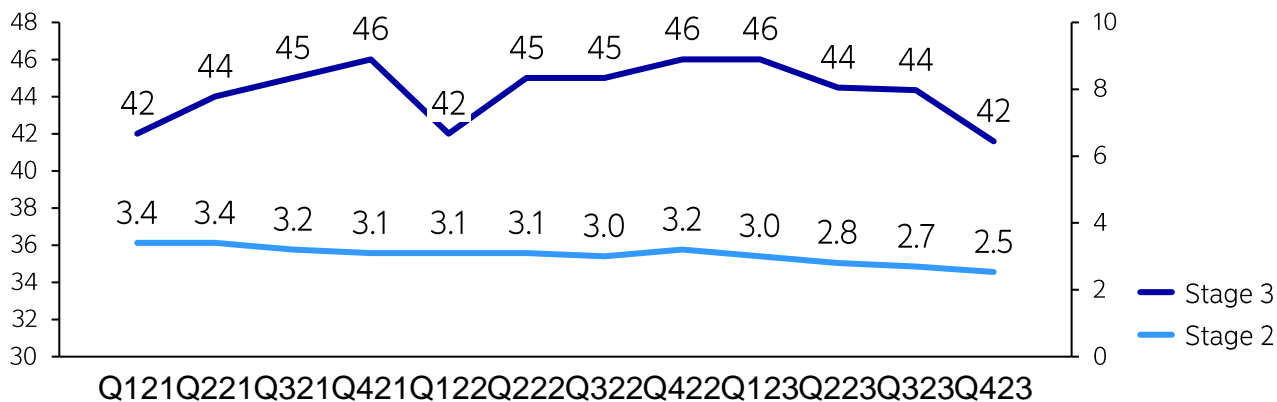
Impairments and provisioning coverage

## Strong portfolio credit quality

### Stage 2 and 3 loans at amortised cost, EURm



### Coverage ratio, %

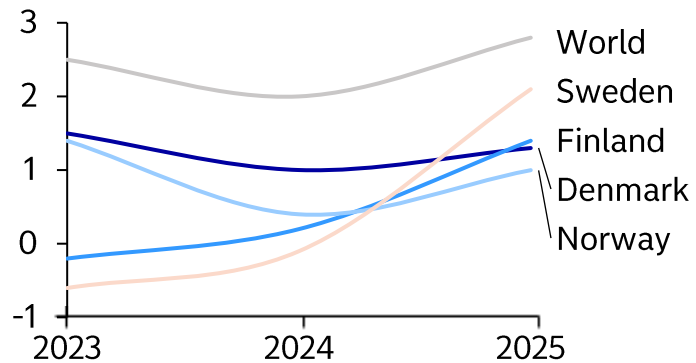


- Stage 3 (impaired) loans up EUR 223m to 0.89% from 0.82% in Q3, driven by small number of customers
- Stage 2 loans up EUR 2.2bn, mostly due to more conservative categorisation rather than credit deterioration
- Coverage ratio for stage 3 portfolio down to 42% due to inflow with lower provisioning needs
- Continued strong portfolio credit quality

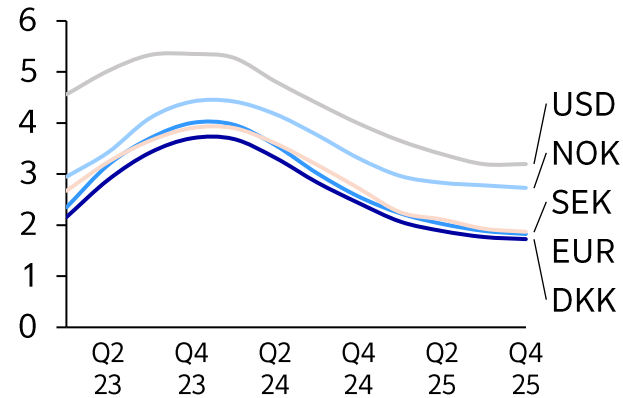
Financial target 2025

## Key assumptions underpinning plans

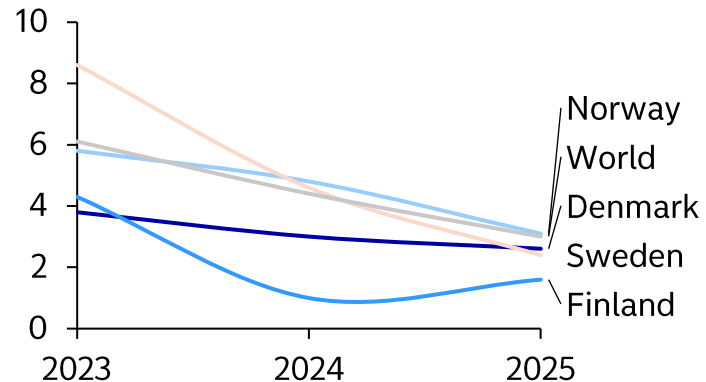
GDP growth\*, %



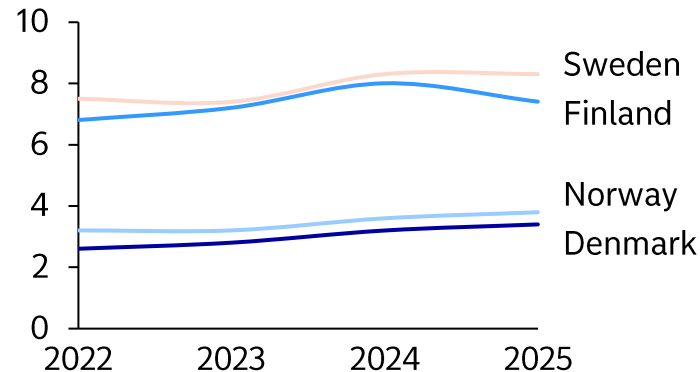
Policy rate forecast\*\*, %



Inflation\*, %



Unemployment rates\*, %



- **Nordic lending market growth\*\*\***
  - ~2% CAGR 2023–25
- **Equity market return\*\*\*\***
  - +7.5% CAGR 2023–25
- **Fixed income market return\*\*\*\*\***
  - +4% CAGR 2023–25