



Nordea



## Third quarter results 2020

Frank Vang-Jensen, President, Group CEO

# Disclaimer

This presentation contains forward-looking statements that reflect management's current views with respect to certain future events and potential financial performance. Although Nordea believes that the expectations reflected in such forward-looking statements are reasonable, no assurance can be given that such expectations will prove to have been correct. Accordingly, results could differ materially from those set out in the forward-looking statements as a result of various factors.

Important factors that may cause such a difference for Nordea include, but are not limited to: (i) the macroeconomic development, (ii) change in the competitive climate, (iii) change in the regulatory environment and other government actions and (iv) change in interest rate and foreign exchange rate levels.

This presentation does not imply that Nordea has undertaken to revise these forward-looking statements, beyond what is required by applicable law or applicable stock exchange regulations if and when circumstances arise that will lead to changes compared to the date when these statements were provided.

# Executive summary

- Strong result – continued positive trends across business areas and countries
  - Total income up 4% y/y, driven by strong growth in net interest income and net fair value result
  - Growth in mortgage lending volumes and assets under management at record high of EUR 326bn
- Good progress towards 2022 financial targets
  - Costs down 6% y/y, cost-to-income ratio at 52%\* and return on equity at 10.1\*%
- Strong financial position to support customers and maintain dividend capacity
  - CET1 ratio at 16.4%, 6.2%-points above requirement
- Credit quality still strong – net loan loss reversals of EUR 2m
  - Management judgement buffer kept at EUR 650m, as economic uncertainty remains
  - Full-year 2020 net loan losses projected to be below EUR 1bn (less than 41bp)
- Continued commitment to delivering on business plan and financial targets

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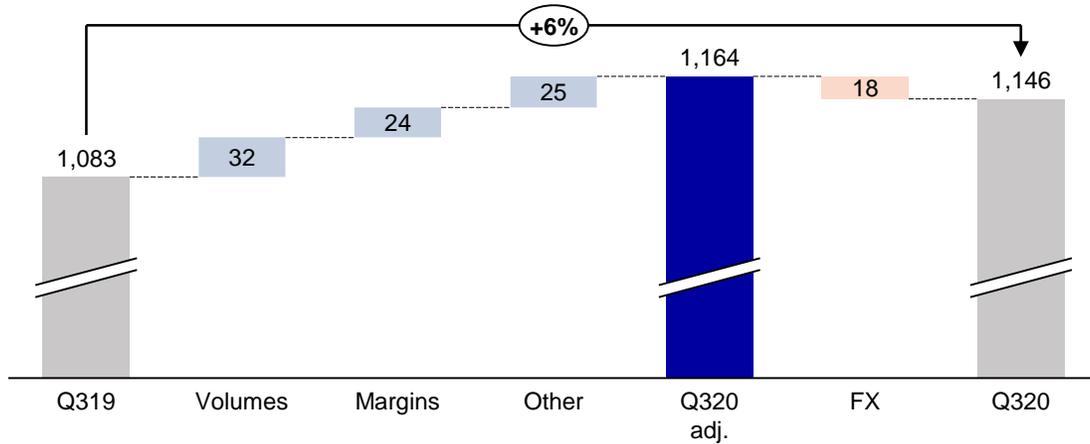
\* Cost-to-income (C/I) ratio and return on equity (ROE) with amortised resolution fees and excluding items affecting comparability

## Group quarterly results Q3 2020

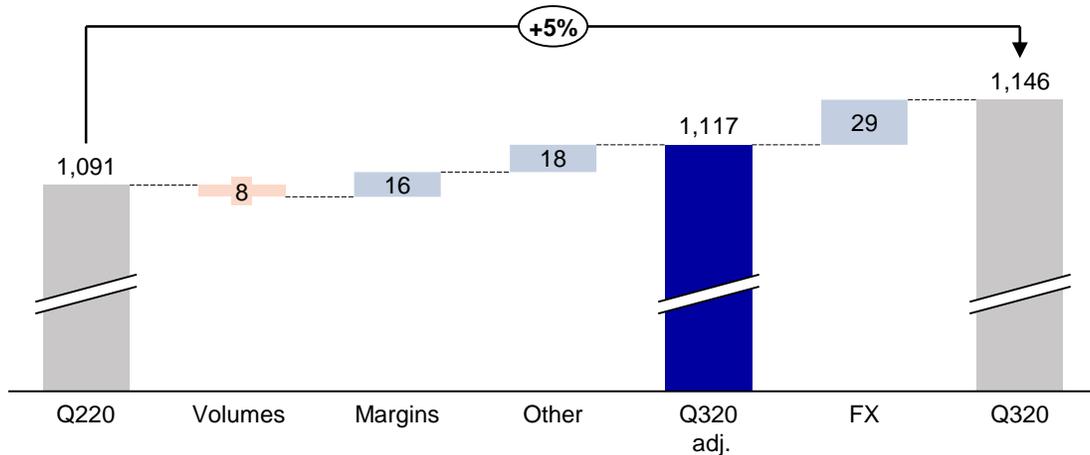
<b>Income statement and key ratios</b> EURm, excluding items affecting comparability*	<b>Q320</b>	<b>Q319</b>	<b>Q3/Q3</b>	<b>Q220</b>	<b>Q3/Q2</b>
Net interest income	1,146	1,083	6%	1,091	5%
Net fee and commission income	729	756	-4%	673	8%
Net fair value result	274	211	30%	318	-14%
Other income	23	35	-33%	10	134%
<b>Total operating income</b>	<b>2,172</b>	<b>2,085</b>	<b>4%</b>	<b>2,092</b>	<b>4%</b>
Total operating expenses	-1,089	-1,161	-6%	-1,088	0%
<b>Profit before loan losses</b>	<b>1,083</b>	<b>924</b>	<b>17%</b>	<b>1,004</b>	<b>8%</b>
Net loan losses	2	-49		-698	
<b>Operating profit</b>	<b>1,085</b>	<b>875</b>	<b>24%</b>	<b>306</b>	<b>255%</b>
Cost-to-income ratio**	52	58		52	
Return on equity**	10.1	8.4		3.0	

# Net interest income – strong growth driven by higher mortgage lending volumes

## Year-over-year bridge, EURm



## Quarter-over-quarter bridge, EURm

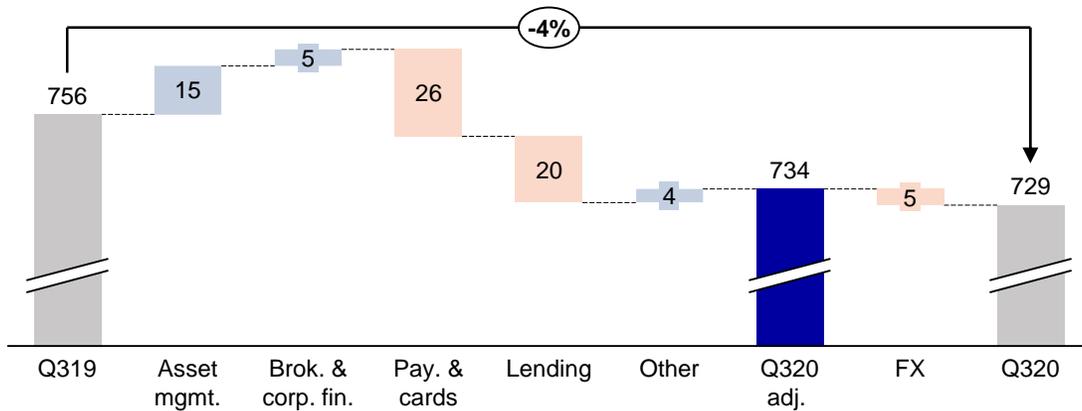


## Comments

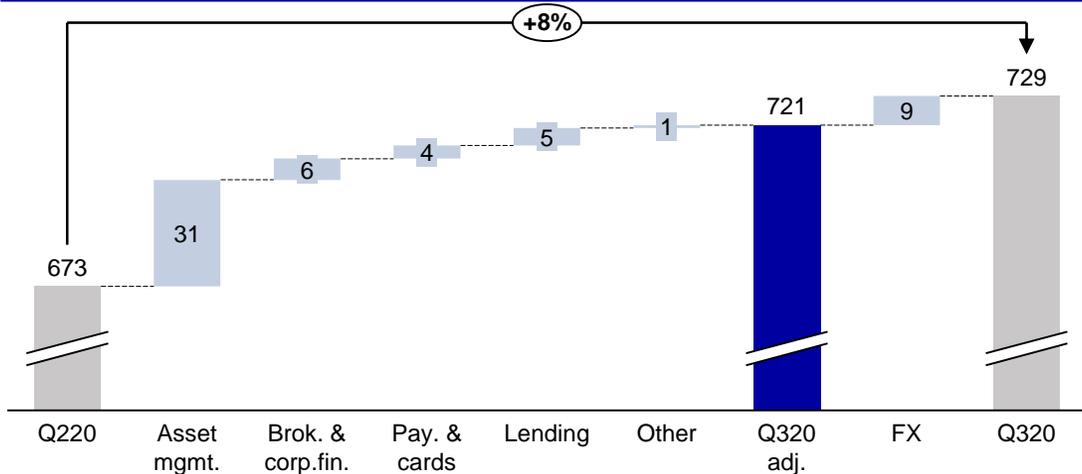
- Net interest income up 6%, highest growth rate since 2012
- Increased mortgage market shares
- Increase in both household and corporate deposits
- Higher lending margins in all countries for large corporates

# Net fee and commission income – improved from Q2, but still below pre-COVID-19 levels

## Year-over-year bridge, EURm



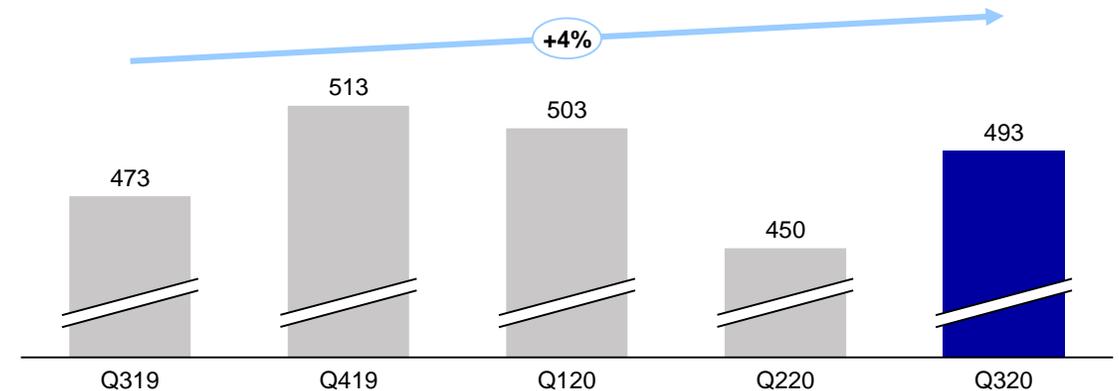
## Quarter-over-quarter bridge, EURm



## Comments

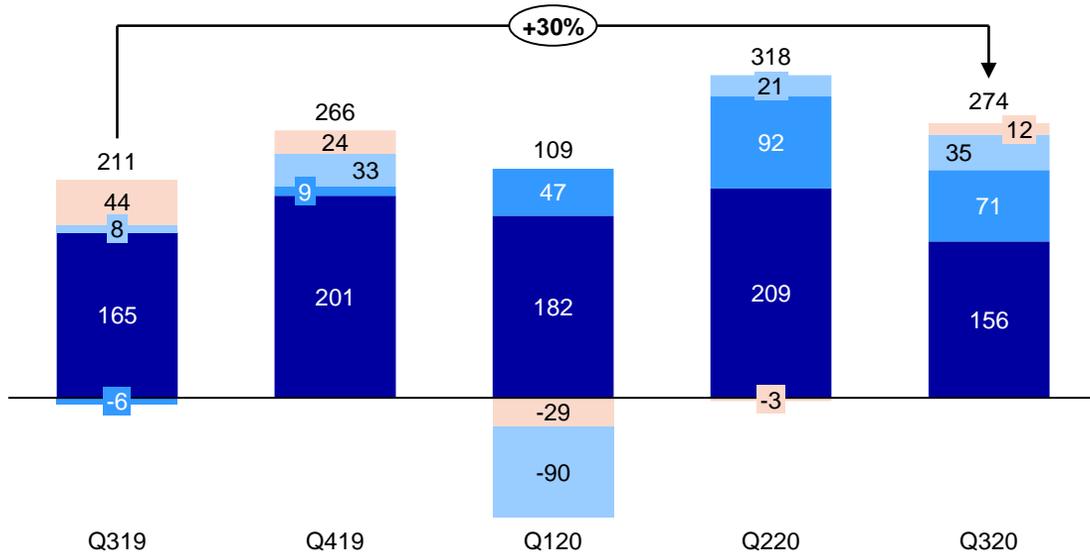
- Net fee and commission income down 4%
- Savings income up 4%, driven by strong asset management net inflows and market performance
- Card and payment fee income improved from previous quarter, but still below normal levels

## Savings and investment commission income, EURm



# Net fair value result – improved result in Markets

## Net fair value result, EURm



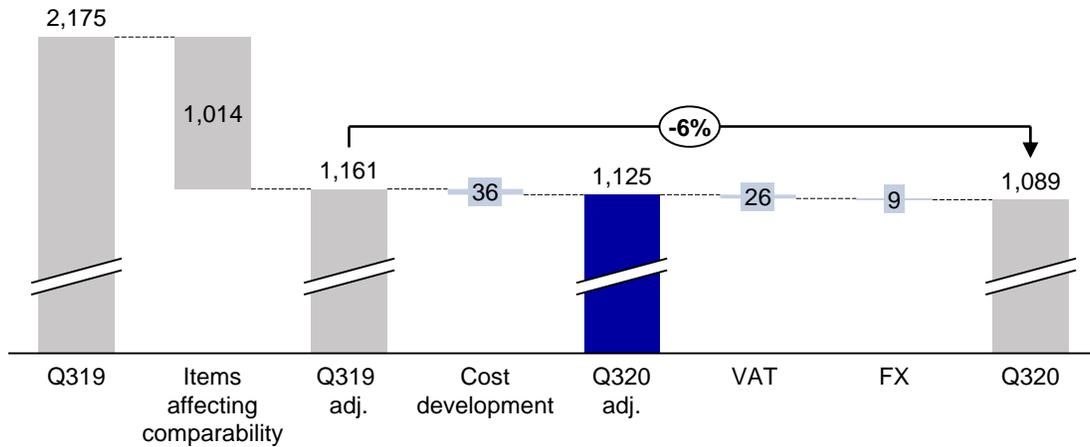
■ Customer areas      ■ Treasury  
■ Market-making operations      ■ Other

## Comments

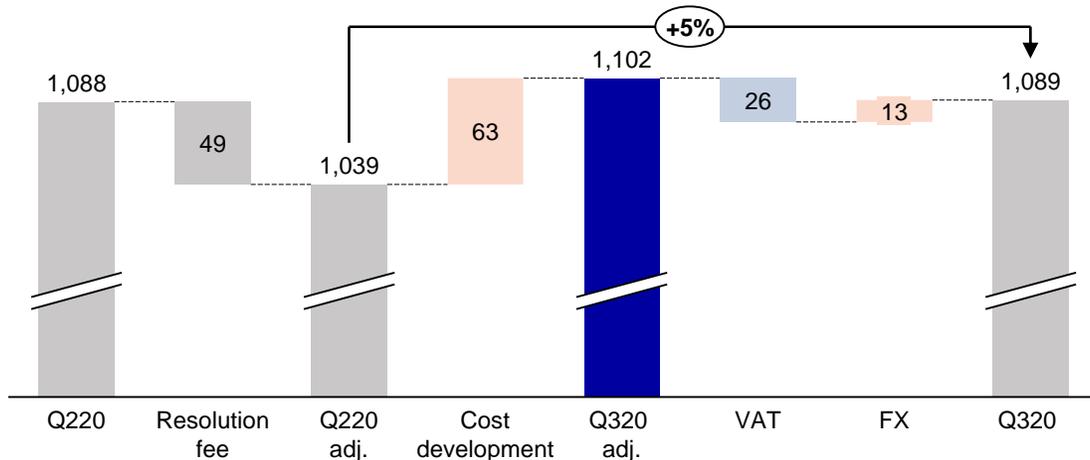
- Net fair value result up 30%
- Customer areas broadly in line with previous year
- Markets result improved due to high level of market activity

# Costs – continued development of strong cost culture and progress on cost plan

## Year-over-year bridge, EURm



## Quarter-over-quarter bridge, EURm



## Comments

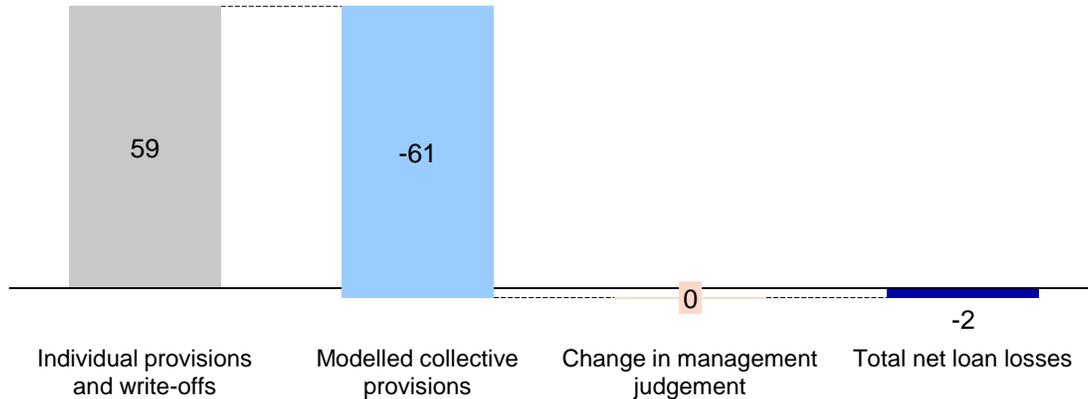
- Costs down 6%, delivering on cost plan
- Staff costs down 5%
- Increase in IT costs and restructuring-related premises costs in quarter
- VAT refund of EUR 26m

## Outlook

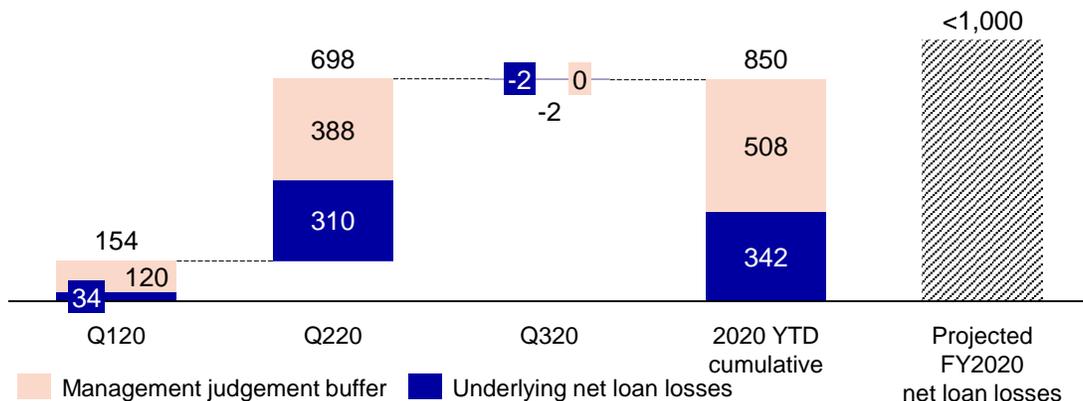
- Costs for 2020 expected to be below EUR 4.7bn, including SG Finans

# Net loan losses – credit quality still strong

## Drivers of net loan losses Q320, EURm



## Net loan losses, quarters and projection, EURm

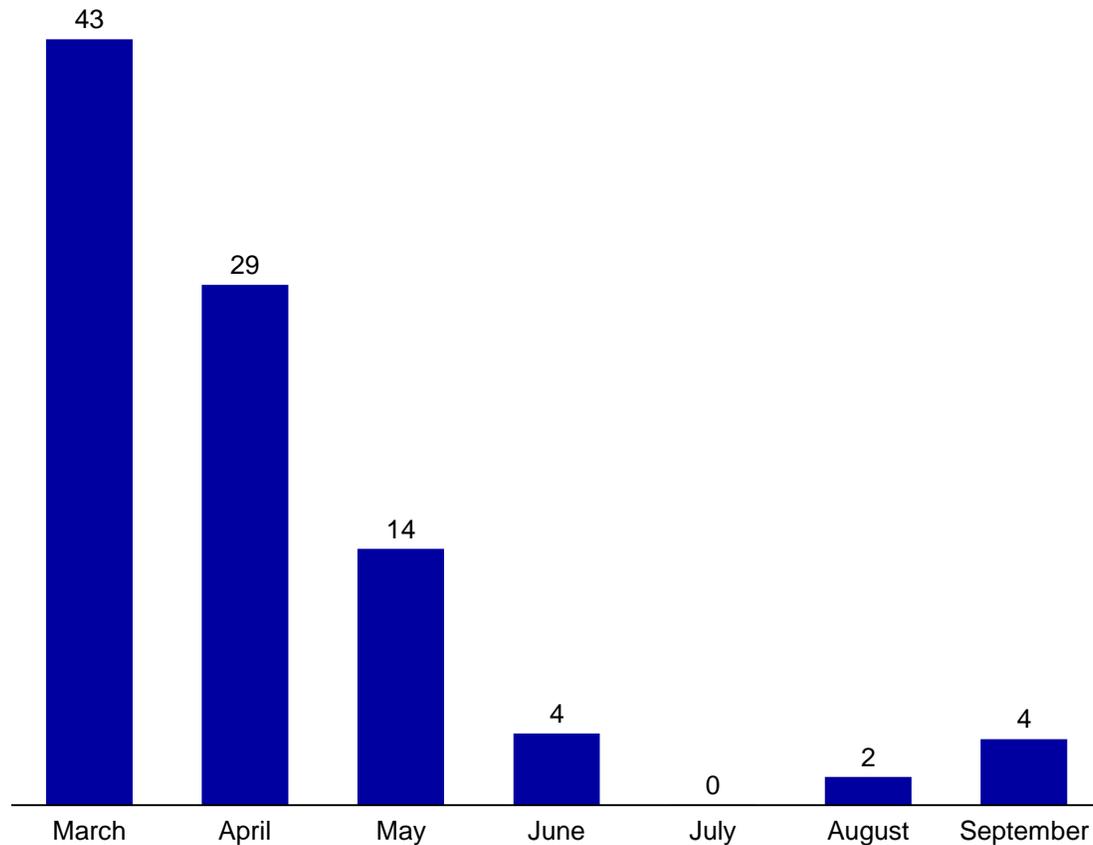


## Comments

- Net reversal of EUR 2m in Q3 – net loan losses close to zero for all business areas
- Total management buffer of EUR 650m maintained
- Credit outlook unchanged: full-year 2020 net loan losses expected to be below EUR 1bn

# First instalment-free periods expiring – almost all customers resuming normal servicing

## Customers granted instalment-free periods, '000s

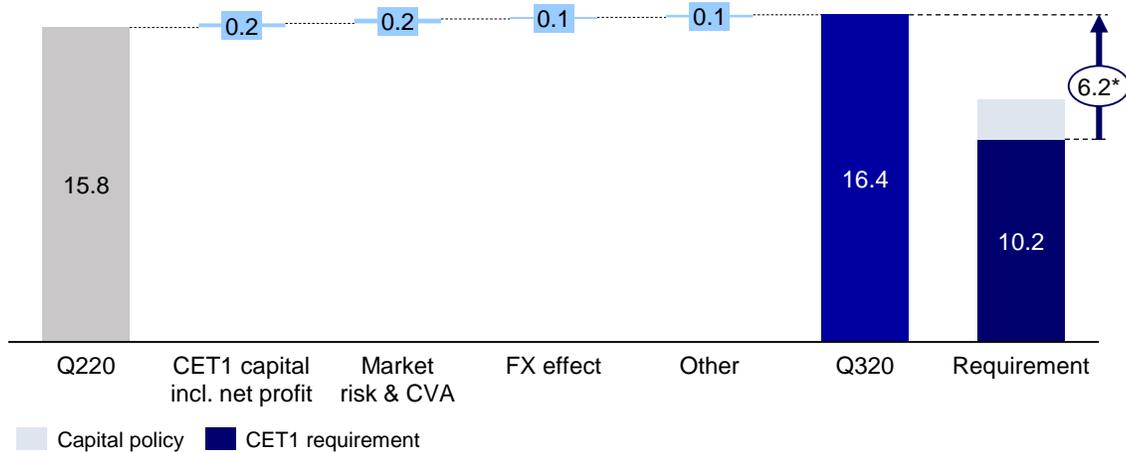


## Comments

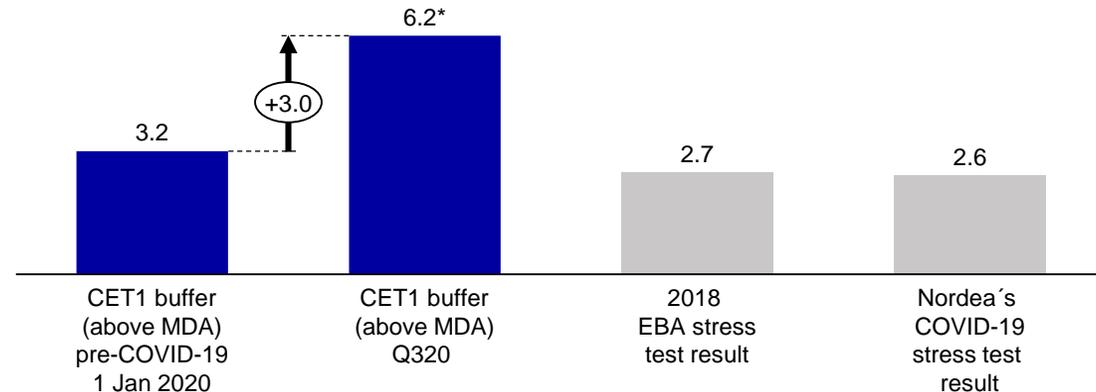
- Approximately 95,000 customers, including 9,000 corporates, granted COVID-19 instalment-free period
  - Corresponds to loan amount of around EUR 19bn
- Interest payments by customers maintained during instalment-free periods
- Around 50% of COVID-19-related instalment-free periods will have expired by end of October
- So far, less than 5% of customers classified as forborne (or in default) following expiry of their instalment-free period

# Capital – strong capital position to support customers while maintaining dividend capacity

## CET1 capital ratio development, %



## CET1 capital buffer, %

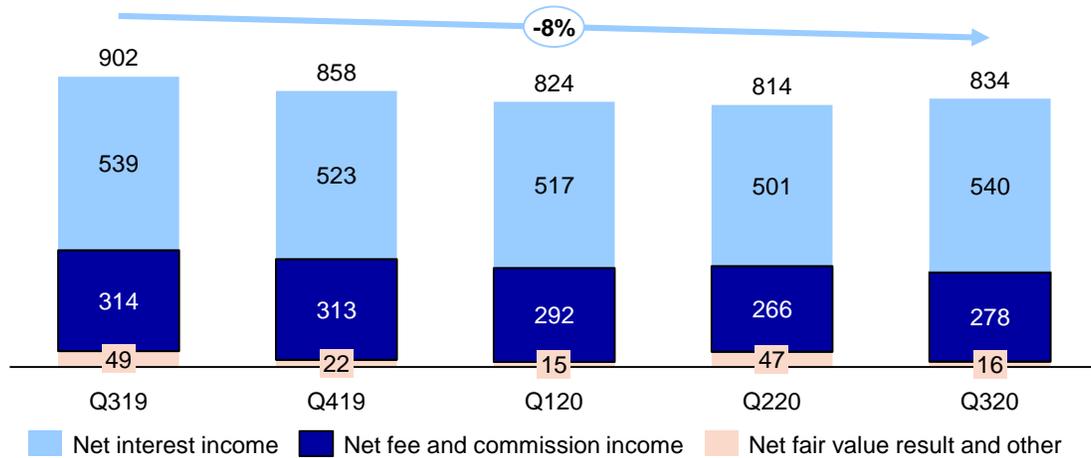


## Comments

- CET1 capital ratio at 16.4%
- Risk exposure amount (REA) down EUR 4bn to EUR 151bn – limited credit REA migration during Q3
- Capital buffer of 6.2%-points\*
- Dividends accrued for 2019 and 2020
- Capacity to both support customers and distribute capital

# Personal Banking – strong mortgage lending volume growth

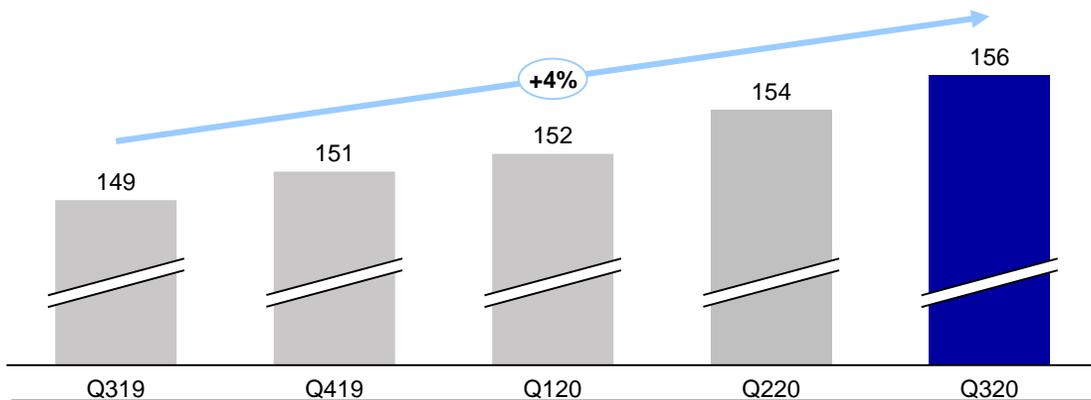
## Total income, EURm



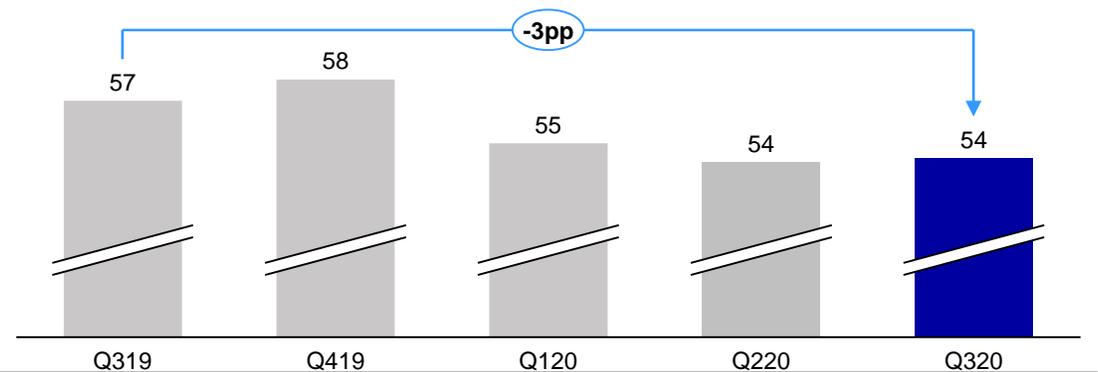
## Comments

- Strong mortgage lending volume growth of 6%\*, and high levels of customer activity
  - Higher market shares and improving customer satisfaction
- Total income down 8% due to extraordinary income in 2019 and COVID-19 impact on payments and cards income
- Improved cost efficiency: cost-to-income down to 54%

## Lending\*, EURbn

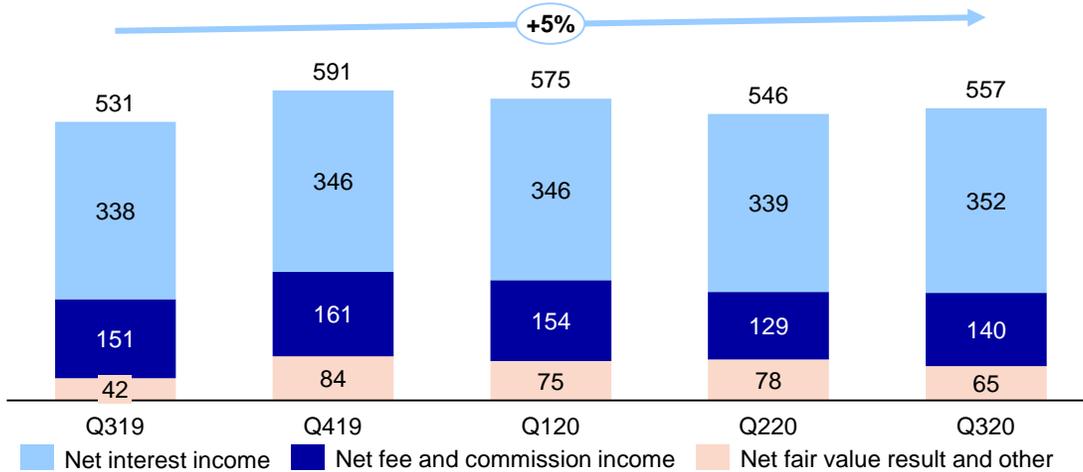


## Cost-to-income ratio\*\*, %

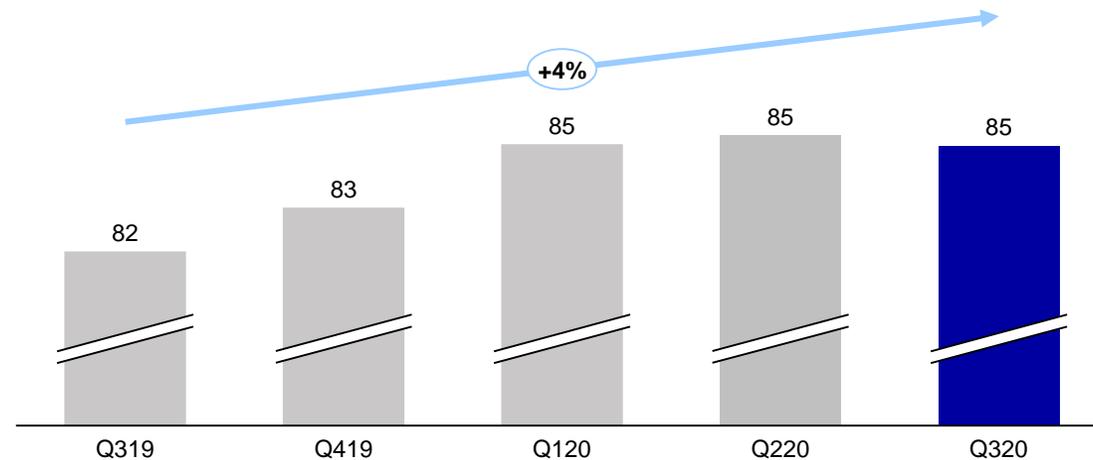


# Business Banking – strong lending volume growth in Sweden and Norway

## Total income, EURm



## Lending\*, EURbn

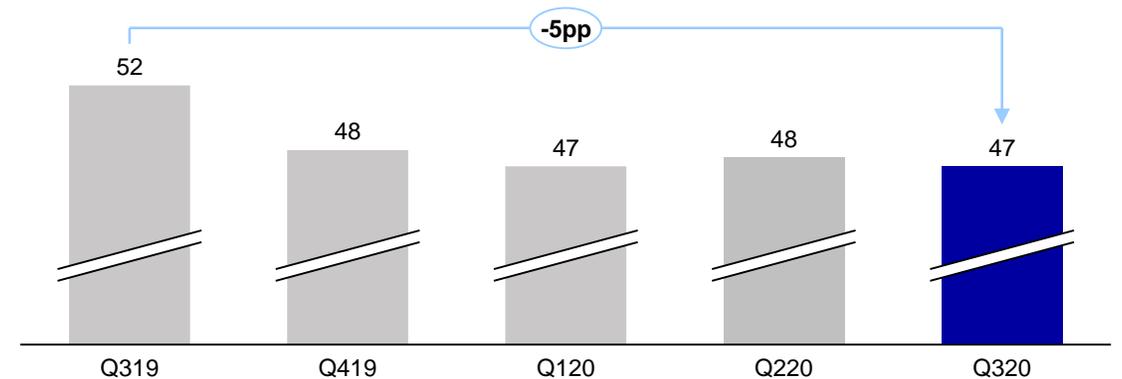


13 \* Excluding FX effects (adjusted to current exchange rate)  
 \*\* With amortised resolution fees

## Comments

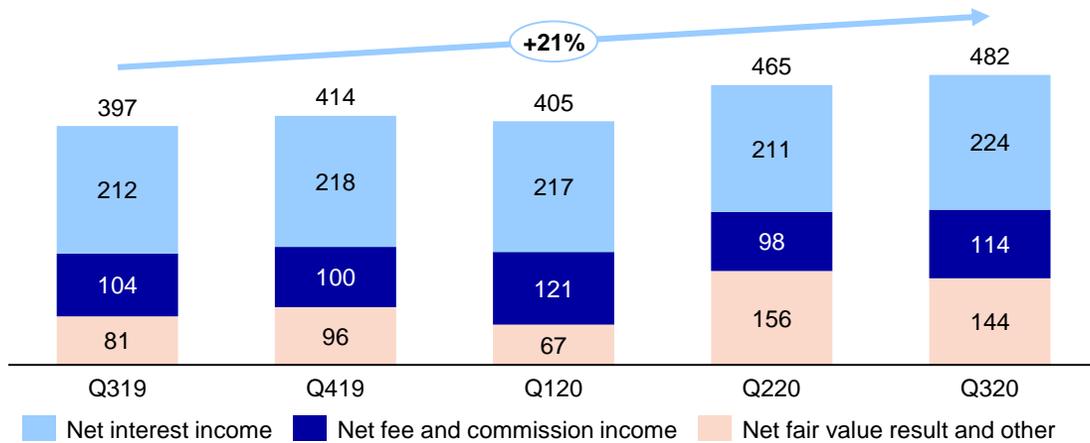
- Total income up 5%, increased business activity and increasing number of bond issues in quarter
  - Total lending volumes up 4%\*, with strongest growth in Sweden and Norway
  - Deposit volumes up 20%\*, with growth in all countries
- Savings and payment fee income recovering
- Improved cost efficiency: cost-to-income down to 47%

## Cost-to-income ratio\*\*, %

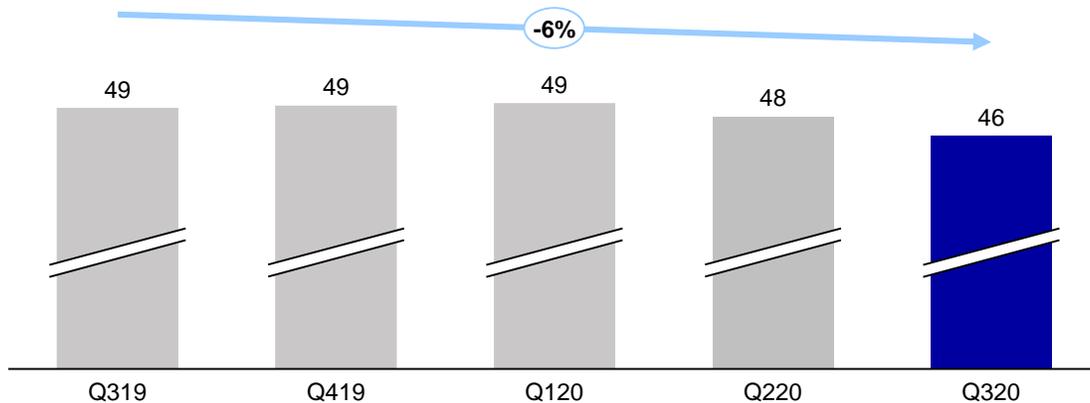


# Large Corporates & Institutions – tangible progress with repositioning plan

## Total income, EURm



## Lending\*, EURbn

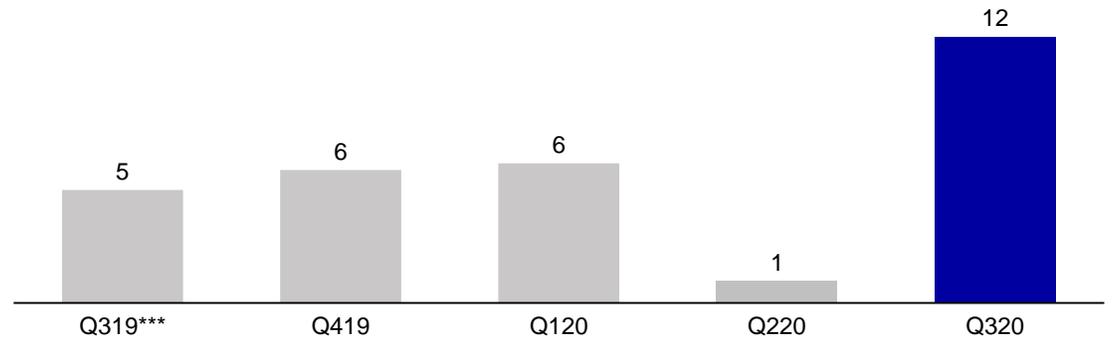


14 \* Excluding repos  
 \*\* With amortised resolution fees  
 \*\*\* Excluding additional provisions in Q319

## Comments

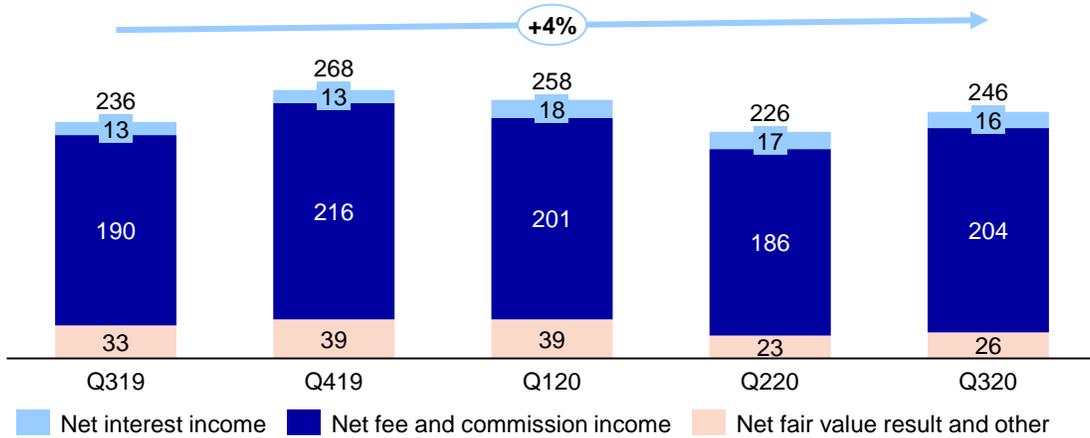
- Strong capital markets and continued volatility
  - Several major corporate transactions but lower credit demand
  - Strong results in all product segments in Markets
- Costs down 11%, mainly driven by lower staff costs and reduced travel
- Return on capital at risk higher at 12% – economic capital reduced by EUR 1.0bn
- Improved cost efficiency: cost-to-income down to 42%

## Return on capital at risk\*\*, %

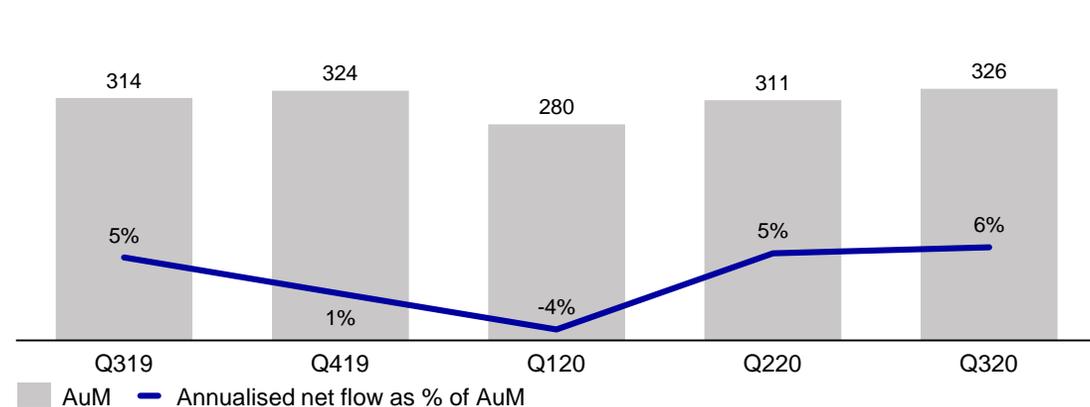


# Asset & Wealth Management – very strong net inflow

## Total income, EURm



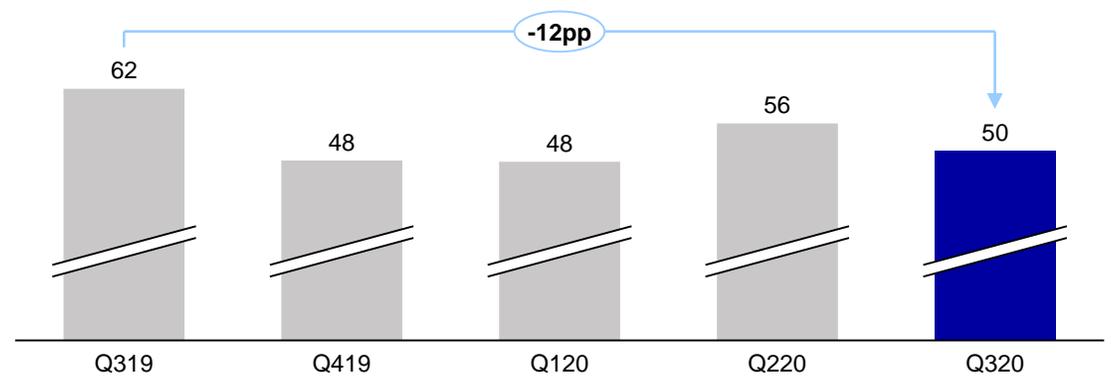
## Assets under management, EURbn, and net flows, %



## Comments

- Total income up 4% due to strong net inflows in all segments
  - Assets under management (AuM) up 4% to EUR 326bn – highest quarterly net inflow (EUR 4.6bn) since Q316
- Increased ESG product net flow, amounting to 12% of ESG AuM
- Improved cost efficiency: cost-to-income down to 50%

## Cost-to-income ratio\*, %



# Progress on 2022 business plan – one year after Capital Markets Day 2019

## On track towards 2022 financial targets



**Group**  
C/I\* 50%, ROE\* >10%



**Personal Banking**  
C/I\* ~50%



**Business Banking**  
C/I\* ~45%



**Large Corporates & Institutions**  
ROCAR\* ~10%



**Asset & Wealth Management**  
C/I\* <50%

## Selected key performance indicators

### Create great customer experiences

- Customer satisfaction, household +3% points since Q319
- Customer satisfaction, corporate +6% points since Q319
- Enhanced corporate Netbank +240,000 customers

### Drive income growth

- Mortgage lending growth\*\*\* +6% since Q319
- SME lending growth\*\*\* +4% since Q319
- Assets under management net flows +2.2% annualised flow Jan-Sep 20
- Asset Management internal distribution -0.2% annualised flow Jan-Sep 20

### Optimise operational efficiency

- Employees ≈ -1,600 FTEs since Q319
- Consultants ≈ -500 FTEs since Q319
- Cost level 2020 <4.7bn
- Streamlining of processes Slightly behind plan
- Economic capital reduction in LC&I\*\* 1.3bn economic capital since Q219

## Nordea is committed to delivering on financial targets

**Cost-to-income ratio in FY22**

**50%**

**Return on equity in FY22**

**>10%**

**Capital policy**

**150-200 bp  
management buffer**  
above the regulatory CET1 requirement

**Dividend policy**

**60-70% payout of distributable  
profits to shareholders**  
Excess capital intended to be distributed  
to shareholders through buy-backs

Nordea



Q&A

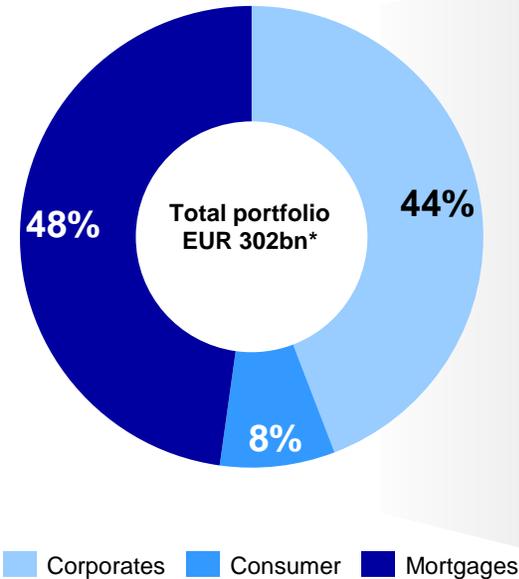
**Nordea**

## **Appendix**

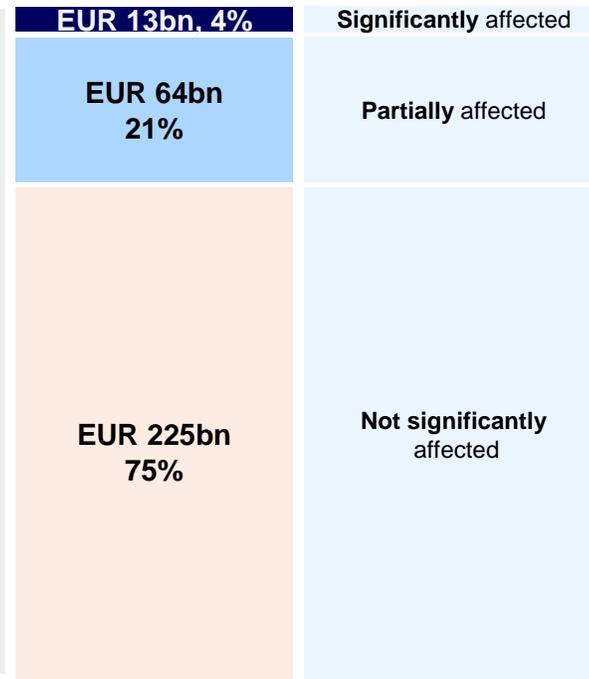


# Loan book – still well-diversified with strong underlying credit quality in Q320

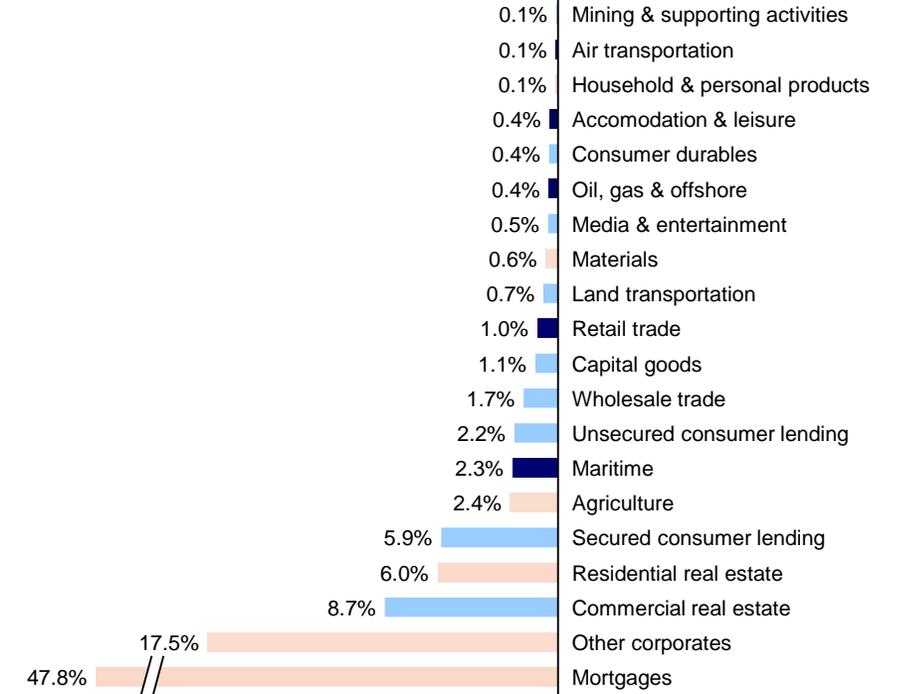
Well-diversified portfolio across countries and segments



Updated analysis of COVID-19 impact by segment



Five segments with 4% of total exposures significantly affected

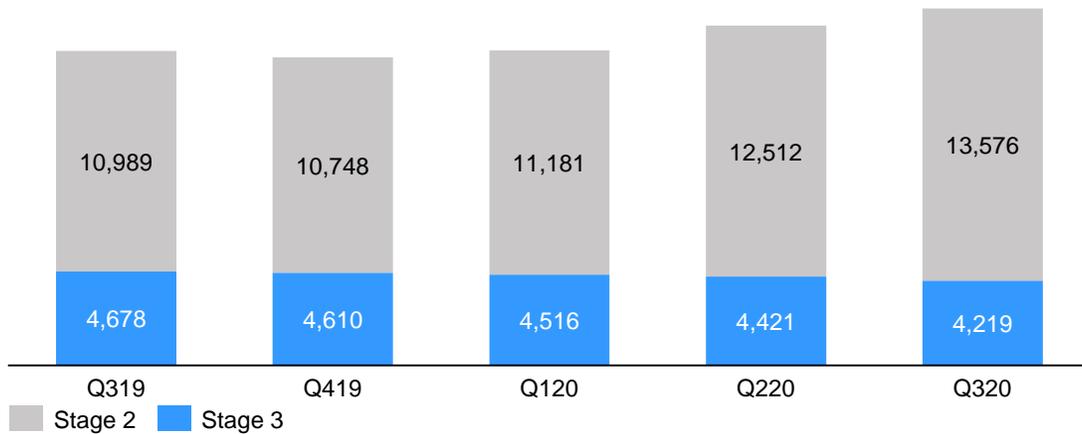


## Nordic societies have well-structured social safety nets, strong fiscal positions and effective legal systems

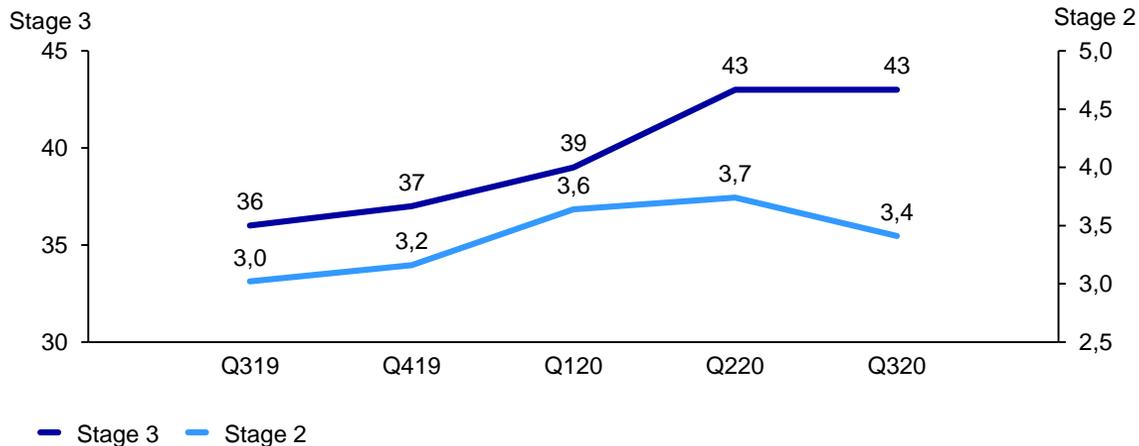


# Credit quality – impaired loans further reduced

## Stage 2 and 3 loans at amortised cost, EURm



## Coverage ratio, %

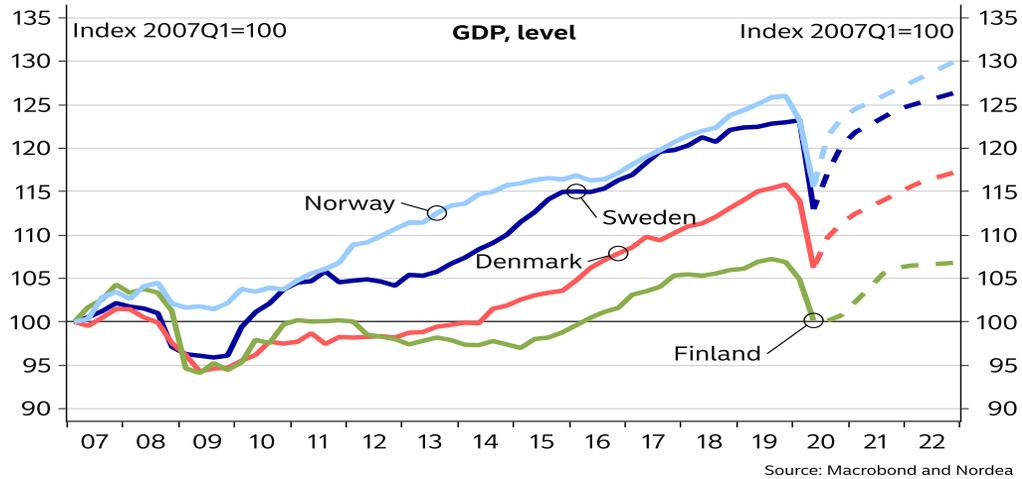


## Comments

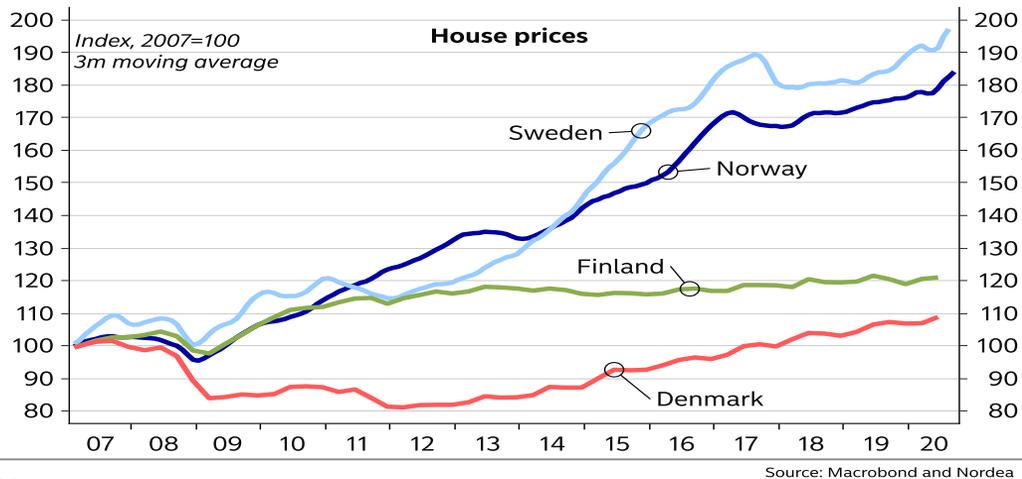
- Provision coverage for potential losses in stage 3 unchanged from high level of Q2 at 43%
- Slight deterioration in credit quality observed for significantly affected sectors, as expected
- Stage 3 impaired loans down 5% in quarter
- Increase in Stage 2 lending related to model adjustment; level unchanged from Q2 when excluding this

# Nordic economic development – resilient economies rebounding

## GDP development



## House prices



## Comments

- Danish GDP down 6.8% in Q2, reflecting exports and domestic demand; house prices at all-time high in Q3
- Finnish GDP down 4.5% in Q2; house prices unchanged compared with last year
- Norwegian mainland GDP down 6.3% in Q2; house prices notably increased during summer
- Swedish GDP down 8.3% in Q2; house prices 8.9% higher in September 2020 compared with last year

## GDP, %, baseline scenarios (Nordea Markets)

Country	2020E	2021E	2022E
Denmark	-4.5	3.0	2.5
Finland	-5.0	3.0	2.0
Norway	-3.5	4.0	2.5
Sweden	-3.5	4.0	2.0